

## 2017-2018 Select Board Goals

### Process

The Concord Select Board annually affirms its values and guiding principles to align its goals and objectives for improving government as it interacts with the Town Manager, committees, task forces, citizens and other units of government. In so doing, the Board aims to lead and establish strategic priorities, to provide support and guidance and encouragement where appropriate and to be collaborative, open and inclusive at all times.

### Values and Guiding Principles

Governance: Effective, Responsive and Transparent Governance

Financial Stability: Fiscal Responsibility and Financial Stability/Sustainability

Infrastructure: Sufficient, Well-maintained and Reliable Infrastructure

Natural Resources: Protection and Enhancement of Natural Resources

Sustainability: Sustainable Management of Energy and Resources

Quality of Life: Maintaining a high level of Town service to Concord citizens

Historic and Cultural Heritage: Preservation and Promotion of Historic and Cultural Heritage

Diversity: Economic and Social Diversity

Balance and Equity: Balance and Equity among divergent individual, Neighborhood and Town-wide interests

Regional and State Interests: Advancement of Concord's Interests in the Region and the Commonwealth

### Goals and Objectives

Specifically, the Board supports short and long-term goals and objectives in the following categories:

#### *Effective Governance, Board Organization, and Communication*

1. Take a leadership role in completing the town's Comprehensive Sustainable Long Range Plan with Town Manager and town departments and plan for implementation of its recommendations.
2. Provide guidance and resources for all Town volunteers serving on boards and commissions to improve consistency and efficiency of public meetings and hearings. Continue training for boards and committees.
3. Promote open and transparent government through enhanced use of technology and increased public access television, among other things.
4. Implement the recommendation of the public private partnership committee to standardize a Memorandum of Agreement as part of the town's engagement in such partnerships.
5. Continue to support the recommendations of the Estabrook Woods Access Study Committee.
6. Support the Recommendations of the Energy Futures Task Force including establishment of a Director of Sustainability, consultant, and supporting committee.

*Financial Stability*

1. Instill integrated fiscal policies among the Select Board, the Finance Committee, and the School Committee to manage Concord citizen's tax burden.
2. Oversee implementation of Senior Means Tax Exemption.
3. Support management of Town services and budgets to maintain Concord's Aaa bond rating and to avoid Proposition 2-1/2 Overrides.
4. Assist the Town Manager, as requested, in proactive engagement to full future senior staff vacancies.

*Balance, Equity and Diversity*

1. Engage and support the formation of a Concord Affordable Housing Funding Committee to work with CHA, CHDC, and CHF to pursue projects, which provide more types of affordable housing in Concord.
2. Work with business sector to establish retail diversity support systems.
3. Work with Police and other enforcement departments to demonstrate Concord's commitment to its Welcoming Community status.
4. Continue to apply Concord's Sustainability Principles in town decision-making, where appropriate, and seek economic, social, and environmental resiliency in both public and private sector development.
5. Support proactive planning for wastewater infrastructure, water, telecommunications, energy, parking, traffic, outdoor lighting.
6. Support energy efficient transportation and infrastructure.
7. Support the Town Manager in following through on recommendations or the Energy Future Task Force, including the hiring of a sustainability director, a consultant to assist this effort and the formation of a standing committee to advise.
8. Support the Comprehensive Long Range Plan Committee work and recommendations.

*Maintaining Concord's Unique Character, Historic and Cultural Heritage, Agriculture and Natural Resources*

1. Encourage collaboration among town departments on planning priorities, conservation restriction, and land acquisition opportunities to preserve Concord's rural and agricultural culture.
2. Enhance accessibility to recreation and conservation resources in Concord.
3. Review and Implement recommendations for the recreational use and long-term protection of White Pond and its ecosystem.
4. Continue to engage Concord in implementing Estabrook Woods Access Study Committee Recommendations where possible, work with private landowners and abutters and resolve legal right-of-way concerns.
5. Work with Natural Resources Committee on balancing dog friendly access and ecosystem protection on conservation lands.
6. Review and pursue establishing dog-designated park/s.
7. Pursue analysis of the condition of the Ball Benson barn and house, and work to identify potential relocation sites.

*Regional and State Interests*

1. Meet regularly with state legislators.
2. Participate in regional organizations of which Concord is a member such as HATS, HFAC, MPO, MAPC, BRBSB, MAGIC.
3. Maintain active relationship with Hanscom AFB.
4. Actively participate in MA Fiscal Policy Committee.
5. Continue ongoing work with Minuteman High School.
6. Work with Cultural Arts Council and other state agencies with particular Concord engagement points.