

## Program Description

Concord's water system was established in 1872. The system consists of eight separate water pumping/treatment stations and a high-pressure water distribution system. There are presently 5,430 customers served with potable water and fire protection from this supply, representing approximately 95% of Concord as well as a small section of Rt. 2A in Acton.

In 1974, Annual Town Meeting established a separate Water Fund to insure that the operation, maintenance and capital improvement of the water system would be a financially viable enterprise. As such, all expenses and expenditures incurred for the system are covered entirely by user fees. The Water/Sewer Division of Concord Public Works is responsible for managing the day-to-day operations of the water infrastructure, which has total plant assets of over 17.8 million dollars.

## FY07 Program Highlights

**Station Rehabilitation Activities.** The 2.5 million gallon water storage reservoir located on Annursnac Hill was taken off-line to allow for cleaning, inspection and repair work. Rehabilitation efforts included concrete patching of walls and floor, reconfiguration of the overflow channel, caulking of aluminum geodetic dome, and replacement of peripheral screen/venting system.

**Iron & Manganese Treatment.** Construction began on the iron and manganese treatment facility located off Old Road to Nine Acre Corner on the Deaconess Well site. Barbato Construction Company Inc. (Middleborough, MA) was awarded the construction contract; completion is projected for the fall of 2007. The facility was designed by Tata & Howard (Westborough, MA) and will treat water from both the Deaconess well site and the White Pond well site. The treatment equipment, procured under a separate bidding process, was awarded to Layne Christenson (Dracut, MA).

**New and Replacement Water Mains.** East Concord water main replacement and relay activities were completed in conjunction with the Phase 1 Sewer Project. Additional work slated to begin in FY07 includes work associated with the installation of a transmission main connecting White Pond well to the Deaconess iron and manganese treatment facility. The majority of this work involves the replacement of pipe which, based on material classification and condition, has served its useful life.

**Water Conservation Program.** Water consumption has been trending downward in the last several years as shown on the chart on Page V-13 as result of Concord's conservation rate strategy and its active encouragement of water conservation. Efforts to enhance indoor and outdoor water conservation awareness within the community continued to be a major focus in our 2007 outreach and communication strategy. One such initiative, the "Community Conservation Challenge" is actively being promoted to groups and individual participants in concert with a social marketing initiative. The project is partially funded by a grant offered through the Massachusetts Environmental Trust and has been developed to increase awareness and involvement in residential water conservation opportunities.

**Water Testing.** Concord's drinking water quality once again met or surpassed state or federally regulated standards. The U.S. Environmental Protection Agency promulgation of new drinking water rules including "The Groundwater Rule," "Stage 2 Disinfectants/Disinfection By-Products Rule," and the "Long Term 2 Enhanced Surface Water Treatment Rule" have had little impact on immediate operations or capital improvement needs. It is likely these regulations will impact future drinking water treatment improvements, particularly in relationship to the Nagog Pond surface water supply.

## FY2008 Capital Plan

### SUPPLY/CAPACITY

#### **Source Protection \$10,000**

Miscellaneous equipment/materials for ongoing implementation of water resource protection program.

### IMPROVEMENTS

#### **Station Structures \$65,000**

Annual capital outlay for improvements and replacement of station structures. A recently conducted inspection of the Annursnac Hill Reservoir, a 2.5 million gallon drinking water storage structure, revealed rehabilitation needs including the installation of a permanent concrete liner and replacement and improvement to an existing mixing system. The proposed budget plan is inclusive of design and bidding services with construction activities planned for FY09.

#### **Station Equipment \$20,000**

Annual capital outlay for improvements and replacement of station equipment used to control, monitor, pump, store, and treat water including motors, pumps, motor control panels, and chemical feed systems.

### TREATMENT

#### **Nagog Treatment Plant \$95,000**

Due to continuation of successful resource protection and source management efforts, CPW has maintained an existing filtration waiver. Monies continue to be included in the annual budget plan in the event source water quality changes force the Town to install filtration under a stringent regulatory consent order. To insure that the long-term capital plan is updated and reflects costs for the most current technologies, a treatment alternatives analysis (design basis report) will be performed.

#### **Iron & Manganese Treatment \$1,015,000**

In accordance with Article 52 of the 2004 Annual Town Meeting, an iron and manganese treatment facility is currently under construction. The facility will be used to serve both the Deaconess and White Pond well water. The facility was designed by Tata & Howard Inc. (Westborough, MA) with the construction contract awarded to Barbato Construction Company Inc. (Middleborough, MA). The project is scheduled to be completed by the fall of 2007.

### DISTRIBUTION SYSTEM

#### **Mains (New/Replacement) \$300,000**

Annual capital outlay for improvements and extension to distribution system. Program is intended to insure that aging deteriorating main is replaced in a methodical and prudent manner. The Water Division will continue to coordinate system upgrades with other Town Departments to insure division needs are considered in light of other public work improvement efforts (such as Roads Program and CMLP initiatives). Plan of work will be integrated into plans associated with the installation of new main line feed connecting White Pond well to new Deaconess Treatment Facility.

#### **Meter Replacement Program \$161,000**

Water fund portion of costs associated with a multi-year system-wide meter replacement efforts. Effort expanded in coordination with CMLP to allow for inclusion of radio-read technology and for more progressive meter-reading capabilities.

**Hydrants \$23,000**

Concord Water is involved in annual hydrant inspection and replacement activities to insure all hydrants operate properly. Budget includes costs for approximately 16 new hydrants.

**Building Services \$12,000**

Costs associated with the replacement/installation (street to property line) of approximately 10-15 new water services within our distribution system. Sites have been prioritized in conjunction with Roads Program.

**MassHighway Bridge Reconstruction Initiatives \$125,000**

Installation of 12-inch water mains under Pine Street Bridge, Heaths Bridge and Flint's Bridge. Town water utility interests have been incorporated in respective design and bid documents drafted by the Massachusetts Highway Department. Financial commitments to these projects date back to 1995 and 2005. Each project will result in improved system hydraulics and reliability of service. Construction schedule dictated by MassHighway.

**GENERAL PLANT****Keyes Rd. Facility \$50,000**

Capital outlay for improvements to Water/Sewer Admin and Garage facilities. Plan is to complete rehabilitation project involving electric room, heating system and field operations work area. (Water/Sewer 80/20% split).

**Miscellaneous Field Equipment and Tools \$5,000**

Miscellaneous equipment not included in 5-yr. capital equipment/vehicle plan.

**Vehicles \$35,000**

Water/Sewer Fleet consists of 15 vehicles and miscellaneous service equipment such as compressor, vacuum, etc., which are replaced in accordance with CPW criteria based on industry accepted useful life measures.

**FY2008 Operating Budget**

For FY08, there are several significant changes to the operating budget. The largest projected cost increases over FY07 include inspection services (\$20,700), increased water testing (\$17,062), electricity and gas (\$16,020), and personal services (\$15,264). Offsetting these is a significant drop (\$48,545) in the cost of chemicals used at the Deaconess facility as a result of current capital improvements.

The depreciation expense is also projected to increase dramatically between FY07 and FY08, going from \$582,100 to \$761,800. This is due to the significant capital spending (\$5,372,300) that is occurring during FY07, primarily the iron and manganese removal program at the Deaconess facility.

Between FY05 and FY08, several trends have had a significant effect on the purchased services portion of the operating budget. The greatest increases in expenditures during that time have come from utility cost increases (\$80,000), pumping station and meter maintenance (\$30,000), water testing due to increased regulatory requirements (\$50,000), and inspection services due to augmented conservation initiatives (\$27,000).

Town of Concord, Massachusetts

<b>WATER FUND</b>	<b>FUND 61</b>
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**OPERATING REVENUES (\$)**

	FY2005 <u>Actual</u>	FY2006 <u>Actual</u>	FY2007 <u>Rev. Budget</u>	FY2008 <u>Estimate</u>
Water User Fees	3,297,042	3,268,124	3,450,000	3,654,000
Service Charges	41,665	41,498	42,000	42,000
Liens & Tax Titles	17,623	25,455	25,000	25,000
Miscellaneous	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Operating Revenues Total</b>	<b>3,356,330</b>	<b>3,335,077</b>	<b>3,517,000</b>	<b>3,721,000</b>

**OPERATING EXPENSES (\$)**

	FY2005 <u>Actual</u>	FY2006 <u>Actual</u>	FY2007 <u>Rev. Budget</u>	FY2008 <u>Estimate</u>
Personal Services	748,308	793,262	853,347	876,459
Purchased Services	346,940	413,269	509,583	562,208
Supplies & Materials	231,963	252,826	281,002	237,476
Other Charges & Expenses	76,087	55,839	67,360	67,540
General Fund Services	<u>435,245</u>	<u>435,342</u>	<u>448,860</u>	<u>466,792</u>
<b>Subtotal</b>	<b>1,838,543</b>	<b>1,950,538</b>	<b>2,160,152</b>	<b>2,210,475</b>
Depreciation Expense	473,583	526,919	582,100	761,800
Capital Reserve Charge	0	0	138,000	133,000
Audit Adjustment	0	-166,865 (a)	0	0
<b>Operating Expense Total</b>	<b>2,312,126</b>	<b>2,310,592</b>	<b>2,880,252</b>	<b>3,105,275</b>

(a) One-time depreciation reclassification adjustment resulting from conversion to an automated fixed-asset tracking system.

Town of Concord, Massachusetts

<b>WATER FUND</b>	<b>FUND 61</b>
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**AUTHORIZED POSITIONS (\$)**

Code	Position Title	Grade	Fiscal Year 2007		Fiscal Year 2008	
			# Positions	\$ Amount	# Positions	\$ Amount
5111	W/S Superintendent	MP-10	0.60	51,190	0.60	51,402
	Operations Engin.	MP-7	0.20	12,739	0.20	12,797
	Asst. to Supt.	MP-5	0.80	53,498	0.80	53,704
	Environ. Analyst	MP-3	0.80	37,667	0.80	37,853
	Admin. Asst.	ACL-5	0.80	37,257	0.80	37,400
	Public Works Supv.	LA-8	1.60	95,612	1.60	98,000
	Crew Leader	LA-5	1.60	83,017	1.60	83,338
	Treatment Syst. Op.	LA-4	1.60	67,420	1.60	69,316
	System Maintainer	LA-3	4.00	143,355	4.00	152,667
	Water Conservation	MP-2	0.75	38,870	0.75	39,051
	IS Support:					
	Technical Admin.	MP-8		2,702		2,702
	Info. Systems Asst.	MP-1		1,810		1,810
	<b>Subtotals</b>		12.75	625,137	12.75	640,040
	Standby Pay	LA	890 hrs.	23,794	890 hrs.	24,155
5120	Temporary/Seasonal			11,625		
	Summer Crew	\$15/hr.	480 hrs.	7,200	480 hrs.	7,200
	GIS Intern	\$10/hr.	640 hrs.	6,400	640 hrs.	9,600
	Clerk of the Works	\$10/hr.	96 hrs.	960	96 hrs.	960
5130	Overtime		1,250 hrs.	44,579	1,250 hrs.	41,163
5131	Police Details		525 hrs.	21,000	250 hrs.	10,000
517X	Group Insurance:					
	Health, Life, Dental			70,000		70,000
	Retirement			42,000		31,513
	Soc. Sec. & Med. Tax			15,200		10,000
51XX	Allowance for Salary Increases					
	Regular Salary			0		33,210
	Overtime Salary			0		2,058
	Budgeted Charges					
	to Snow Account		680 hrs.	(14,548)	680 hrs.	(3,440)
	<b>Salary Totals</b>			853,347		876,459

Town of Concord, Massachusetts

<b>WATER FUND</b>	<b>FUND 61</b>
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**DEBT SERVICE (\$)**

	FY2005 <u>Actual</u>	FY2006 <u>Actual</u>	FY2007 <u>Rev. Budget</u>	FY2008 <u>Estimate</u>
Long Term Debt Repayment Schedule:				
Principal	555,000	405,000	505,000	630,000
Interest	124,243	82,478	103,623	226,033
Debt Issuance Expenses	0	0	35,000	13,000
<b>Totals</b>	<u>679,243</u>	<u>487,478</u>	<u>643,623</u>	<u>869,033</u>

**PAYMENTS TO THE GENERAL FUND (\$)**

	FY2005 <u>Actual</u>	FY2006 <u>Actual</u>	FY2007 <u>Rev. Budget</u>	FY2008 <u>Estimate</u>
Management & Engineering Services:				
Highway Maintenance	13,672	13,702	12,316	14,128
133/135 Keyes Road Facilities	48,050	41,777	49,123	54,650
Public Works Engineering	54,433	54,963	57,501	58,983
Public Works Administration	66,611	66,386	65,243	65,911
<b>Subtotals</b>	<u>182,766</u>	<u>176,828</u>	<u>184,183</u>	<u>193,672</u>
Financial & Administrative Services:				
Town Manager	41,756	43,860	45,857	46,296
Town Accountant:				
General Services	43,861	41,937	41,418	41,199
Audit Services	5,160	5,400	5,640	6,000
Treasurer-Collector	39,518	39,881	40,570	41,270
Finance Administration	43,056	45,198	46,337	53,614
Personnel Administration	8,881	9,460	9,810	9,670
Town House Facilities	5,532	5,690	6,047	6,047
<b>Subtotals</b>	<u>187,764</u>	<u>191,426</u>	<u>195,679</u>	<u>204,096</u>
Natural Resource Protection:				
Planning	28,799	29,751	30,688	30,597
Natural Resource Protection	17,796	18,336	18,574	18,605
Health	18,120	19,001	19,736	19,822
<b>Subtotals</b>	<u>64,715</u>	<u>67,088</u>	<u>68,998</u>	<u>69,024</u>
<b>Totals</b>	<u>435,245</u>	<u>435,342</u>	<u>448,860</u>	<u>466,792</u>

Town of Concord, Massachusetts

<b>WATER FUND</b>	<b>FUND 61</b>
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**NET INCOME (\$)**

	FY2005 <u>Actual</u>	FY2006 <u>Actual</u>	FY2007 <u>Rev. Budget</u>	FY2008 <u>Estimate</u>
<b>Statement of Net Income:</b>				
Operating Revenues	3,356,330	3,335,077	3,517,000	3,721,000
Less Operating Expenses	<u>(2,312,126)</u>	<u>(2,310,592)</u>	<u>(2,880,252)</u>	<u>(3,105,275)</u>
<b>Operating Income</b>	1,044,204	1,024,485	636,748	615,725
Add Investment Income	<u>55,321</u>	<u>132,053</u>	<u>122,000</u>	<u>120,200</u>
<b>Gross Income</b>	1,099,525	1,156,538	758,748	735,925
<b>Less:</b>				
Interest Expense	(124,243)	(97,416)	(103,623)	(236,030)
Debt Issuance Expense	0	0	(35,000)	(12,500)
Transfer for Retirement Contribution	(33,271)	*	*	*
Audit Adjustment	<u>79</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Net Income</b>	<u>942,090</u>	<u>1,059,122</u>	<u>620,125</u>	<u>487,395</u>
* Treated as part of Operating Expense.				

**AVAILABLE RESOURCES (\$)**

<b>Resources Available from Current Operations for Replacement &amp; Renewal of Plant:</b>				
	FY2005 <u>Actual</u>	FY2006 <u>Actual</u>	FY2007 <u>Rev. Budget</u>	FY2008 <u>Estimate</u>
<b>From:</b>				
Depreciation Expense	473,583	526,919	582,100	761,800
Capital Reserve Charge	0	0	138,000	133,000
Net Income	<u>942,090</u>	<u>1,059,122</u>	<u>620,125</u>	<u>487,395</u>
<b>Total Operations</b>	1,415,673	1,586,041	1,340,225	1,382,195
<b>Less:</b>				
Debt Principal Repayment	(555,000)	(405,000)	(505,000)	(630,000)
<b>Net Available for Capital Purposes:</b>	860,673	1,181,041	835,225	752,195

Town of Concord, Massachusetts

<b>WATER FUND</b>	<b>FUND 61</b>
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**CAPITAL SPENDING PLAN (\$)**

<b>Uses of Resources:</b>	<u>FY2005 Actual</u>	<u>FY2006 Actual</u>	<u>FY2007 Rev. Budget</u>	<u>FY2008 Estimate</u>
<u>Vehicle Purchase / Replacement:</u>				
Unit #3: 1997 Sedan (Lum.)/SUV Esc.	0	21,811	0	0
Unit #82 1999 1-Ton Pickup (3500)	0	0	18,590	0
Unit #83 1999 Rack (3500, Comp. Truck)	0	0	13,990	0
Unit #84 1998 S-10	0	0	0	16,000
Unit #85 2002 Chevy C2500	0	0	0	18,400
Unit #87 1999 1-ton Dump (3500)	0	0	40,720	0
Unit #88: 1996 Pickup (Enclosed Bed)	0	47,174	0	0
1996 Crane and Air Compressor	0	17,018	0	0
Unit #92: 1990 Backhoe Loader	48,184	0	0	0
Unit #99 2005 Pickup (Ext. Cap Colorado)	0	16,472	0	0
Auxiliary Vehicle Items	0	4,726	0	0
<u>Supply/Capacity:</u>				
Source Protection	14,877	1,768	10,000	10,000
New Source Permitting, Design, Constr.	5,045	0	0	0
Water Supply Exploration - Test Wells	0	0	0	0
<u>Improvements:</u>				
Station Structures	6,327	32,928	55,000	65,000
Station Equipment	54,114	31,612	20,000	20,000
SCADA Upgrade	8,819	0	0	0
<u>Treatment:</u>				
Nagog Improvements	0	0	25,000	95,000
Iron & Manganese Removal	111,527	340,958	4,295,000	1,015,000
Treatment Optimization Program	2,261	1,850	0	0
<u>Distribution System:</u>				
Mains Replacement Program	687,599	686,923	660,000	300,000
Meter Replacement Program	30,090	111,411	130,000	161,000
Hydrant Replacement/Additions	15,466	14,366	21,000	23,000
Building Service Lines	0	0	12,000	12,000
Bridge Mains*	0	0	0	125,000
* Pine Street, Heath's Street, and Flint's Bridge.				

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Town of Concord, Massachusetts

<b>WATER FUND</b>	<b>FUND 61</b>
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**CAPITAL SPENDING PLAN (\$) (cont'd)**

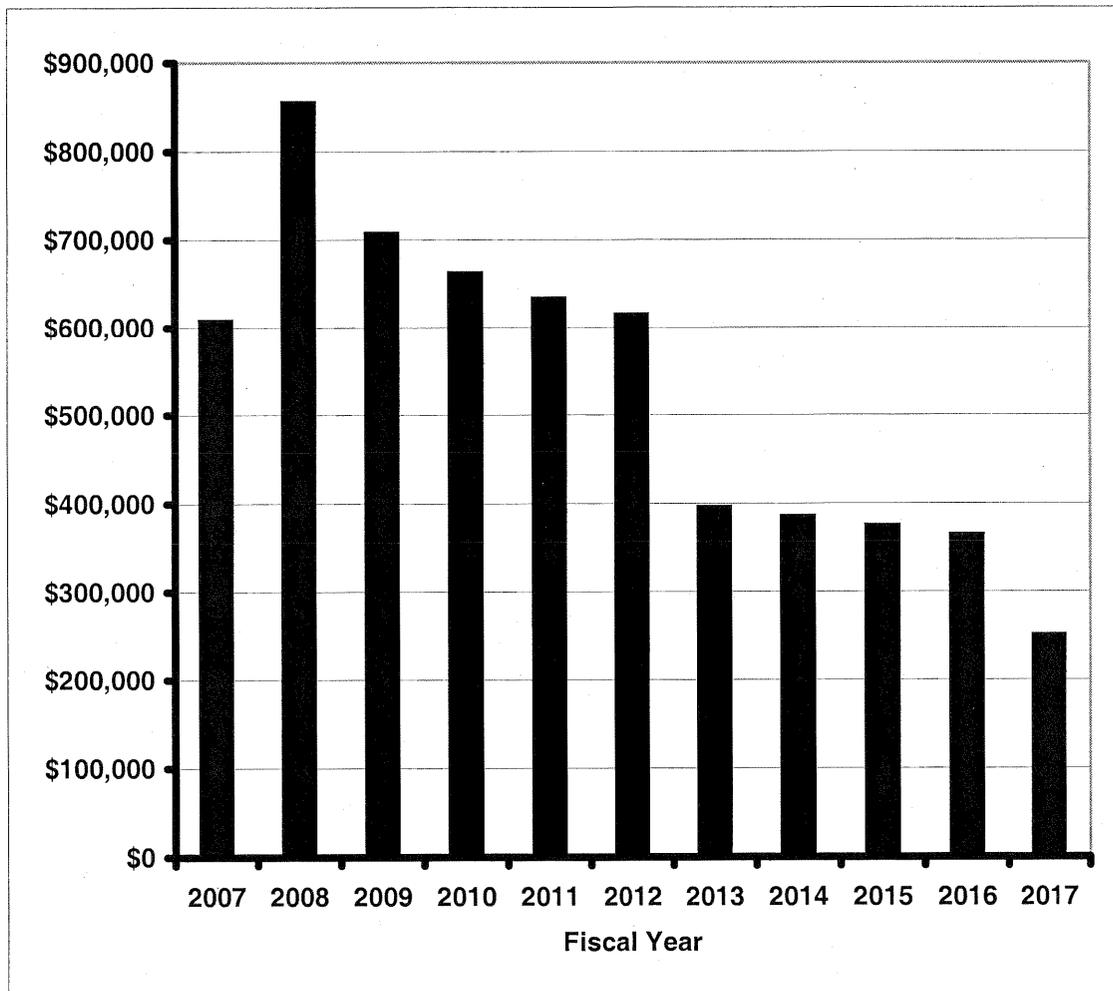
	<u>FY2005 Actual</u>	<u>FY2006 Actual</u>	<u>FY2007 Rev. Budget</u>	<u>FY2008 Estimate</u>
<b>Uses of Resources (continued):</b>				
<u>General Plant Improvements:</u>				
Keyes Road Facility	0	0	50,000	50,000
Miscellaneous Small Equipment	8,380	22,059	5,000	5,000
<u>Miscellaneous Capital Items:</u>				
Computer Software & Hardware - GIS	3,002	10,000	16,000	0
<b>GRAND TOTAL</b>	995,689	1,361,076	5,372,300	1,915,400

**RECAP - CIP FINANCING SUMMARY (\$)**

	<u>FY2005 Actual</u>	<u>FY2006 Actual</u>	<u>FY2007 Rev. Budget</u>	<u>FY2008 Estimate</u>
<b>TOTAL Spending</b>	995,689	1,361,076	5,372,300	1,915,400
<b>Funding Uses:</b>				
From Debt*	111,527	328,289	4,295,000	1,015,000
From Fund Resources	884,162	1,032,787	1,077,300	900,400
<b>Funding Sources:</b>				
Available from Current Operations	860,673	1,181,041	835,225	752,195
From (to) Fund Balance	23,489	(148,254)	242,075	148,205
* For Deaconess Iron & Mang. Removal				

### Water Debt Service (\$)

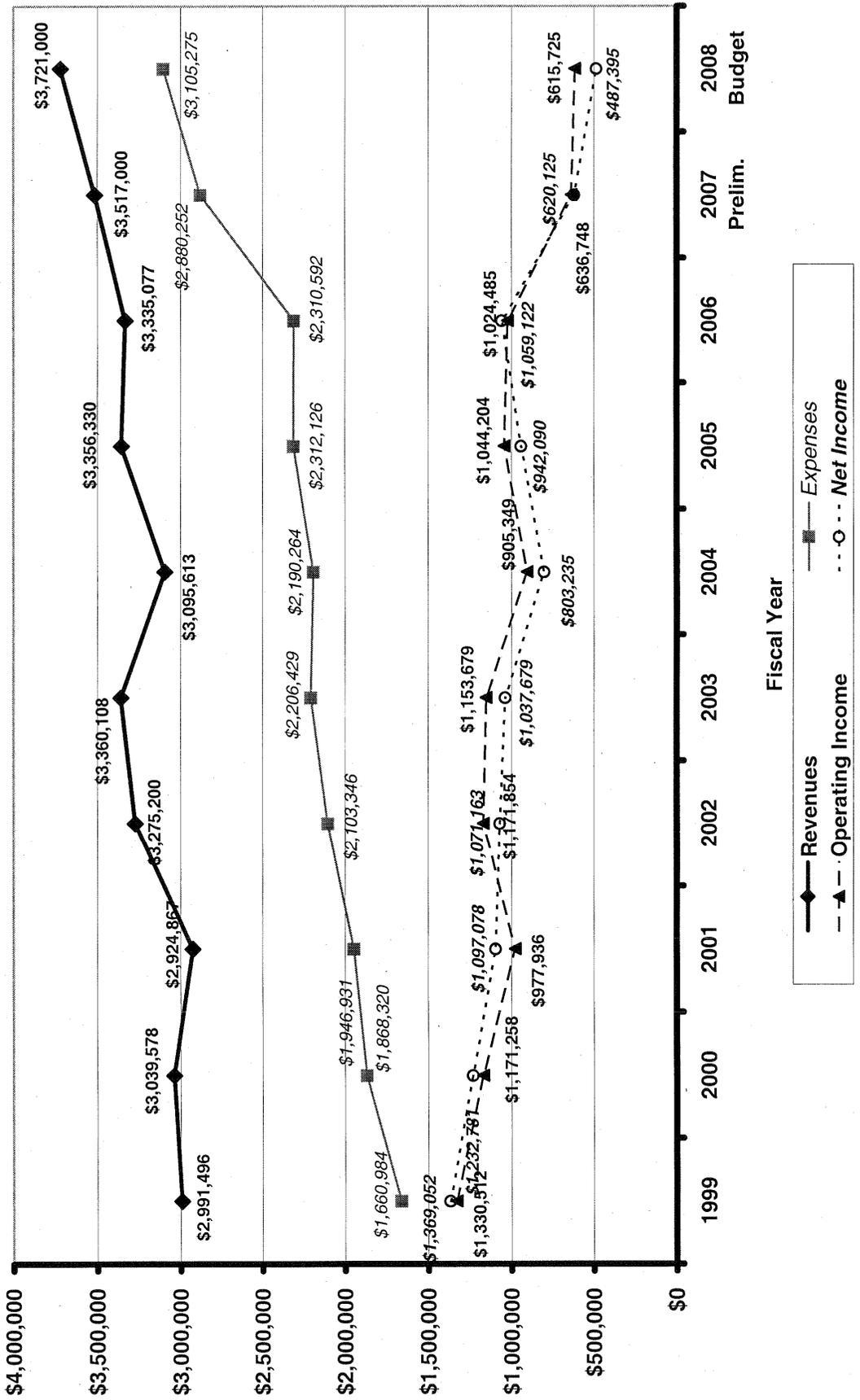
Fiscal Year	Principal	Interest	Totals
2007	505,000	103,623	\$608,623
2008	630,000	226,033	\$856,033
2009	510,000	198,331	\$708,331
2010	485,000	177,940	\$662,940
2011	475,000	159,075	\$634,075
2012	475,000	140,525	\$615,525
2013	275,000	121,775	\$396,775
2014	275,000	111,275	\$386,275
2015	275,000	100,675	\$375,675
2016	275,000	90,050	\$365,050
2017	175,000	76,300	\$251,300
<b>Totals</b>	<b>\$4,355,000</b>	<b>\$1,505,602</b>	<b>\$5,860,602</b>



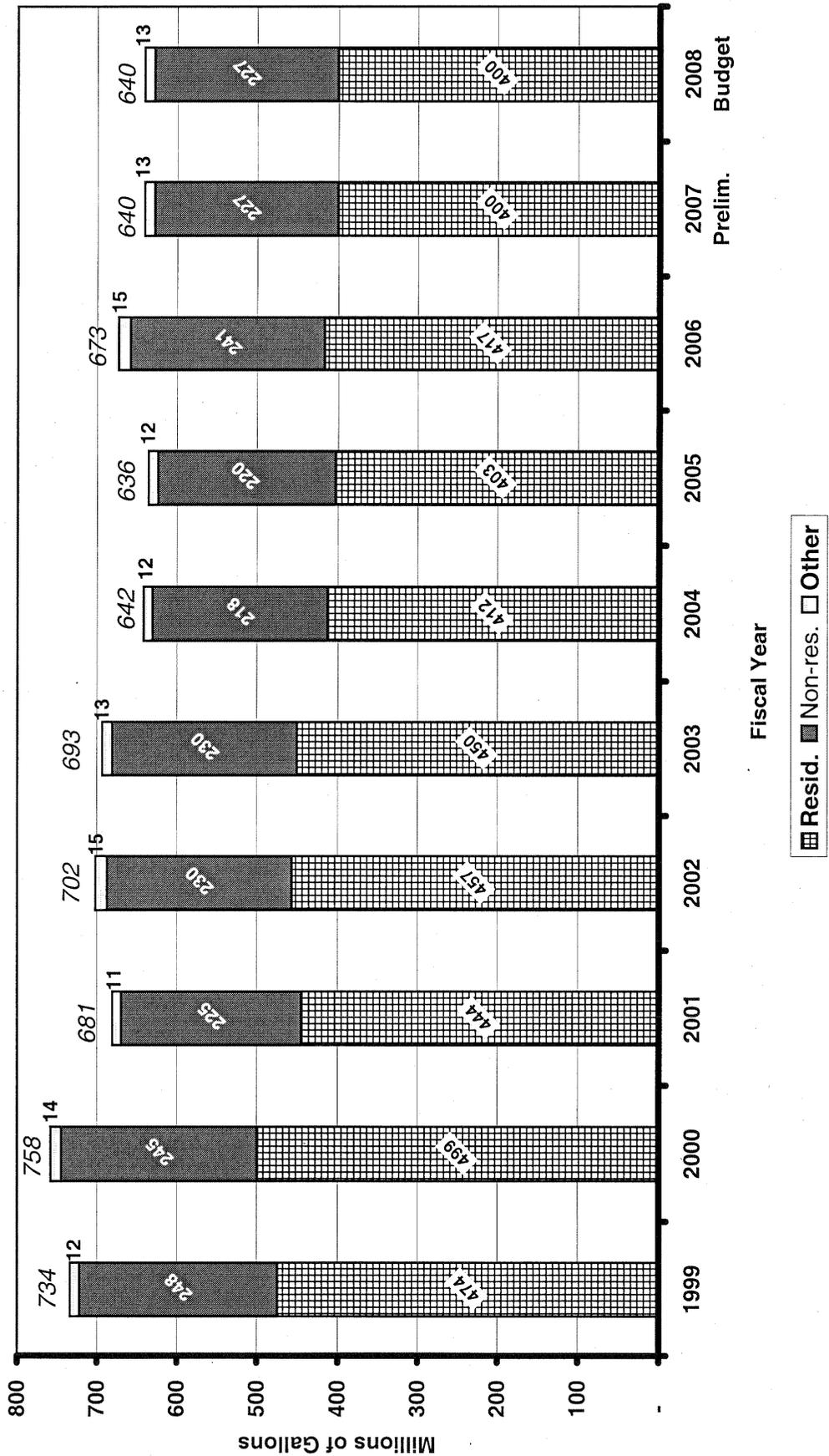
**Water Fund**  
**Water Billed, Revenues, Expenses,**  
**Operating Income, & Net Income**  
**FY1999 - FY2008**

<u>Fiscal Year</u>	<u>Water Billed</u> (Millions of Gallons)			<u>Operating Revenues</u>	<u>Less Operating Expenses</u>	<u>= Operating Income</u>	<u>Net Income</u>
	<u>Resid.</u>	<u>Non-res.</u>	<u>Other</u>				
1999	474	248	12	\$2,991,496	\$1,660,984	\$1,330,512	\$1,369,052
2000	499	245	14	\$3,039,578	\$1,868,320	\$1,171,258	\$1,232,781
2001	444	225	11	\$2,924,867	\$1,946,931	\$977,936	\$1,097,078
2002	457	230	15	\$3,275,200	\$2,103,346	\$1,171,854	\$1,071,163
2003	450	230	13	\$3,360,108	\$2,206,429	\$1,153,679	\$1,037,679
2004	412	218	12	\$3,095,613	\$2,190,264	\$905,349	\$803,235
2005	403	220	12	\$3,356,330	\$2,312,126	\$1,044,204	\$942,090
2006	417	241	15	\$3,335,077	\$2,310,592	\$1,024,485	\$1,059,122
2007 Prelim.	400	227	13	\$3,517,000	\$2,880,252	\$636,748	\$620,125
2008 Budget	400	227	13	\$3,721,000	\$3,105,275	\$615,725	\$487,395

**Water Fund**  
**Operating Revenues, Expenses, & Income;**  
**Net Income (\$)**  
**FY1999 - FY2008**



**Water Fund**  
**Water Billed by Customer Class**  
**(Millions of Gallons)**  
**FY1998 - FY2008**



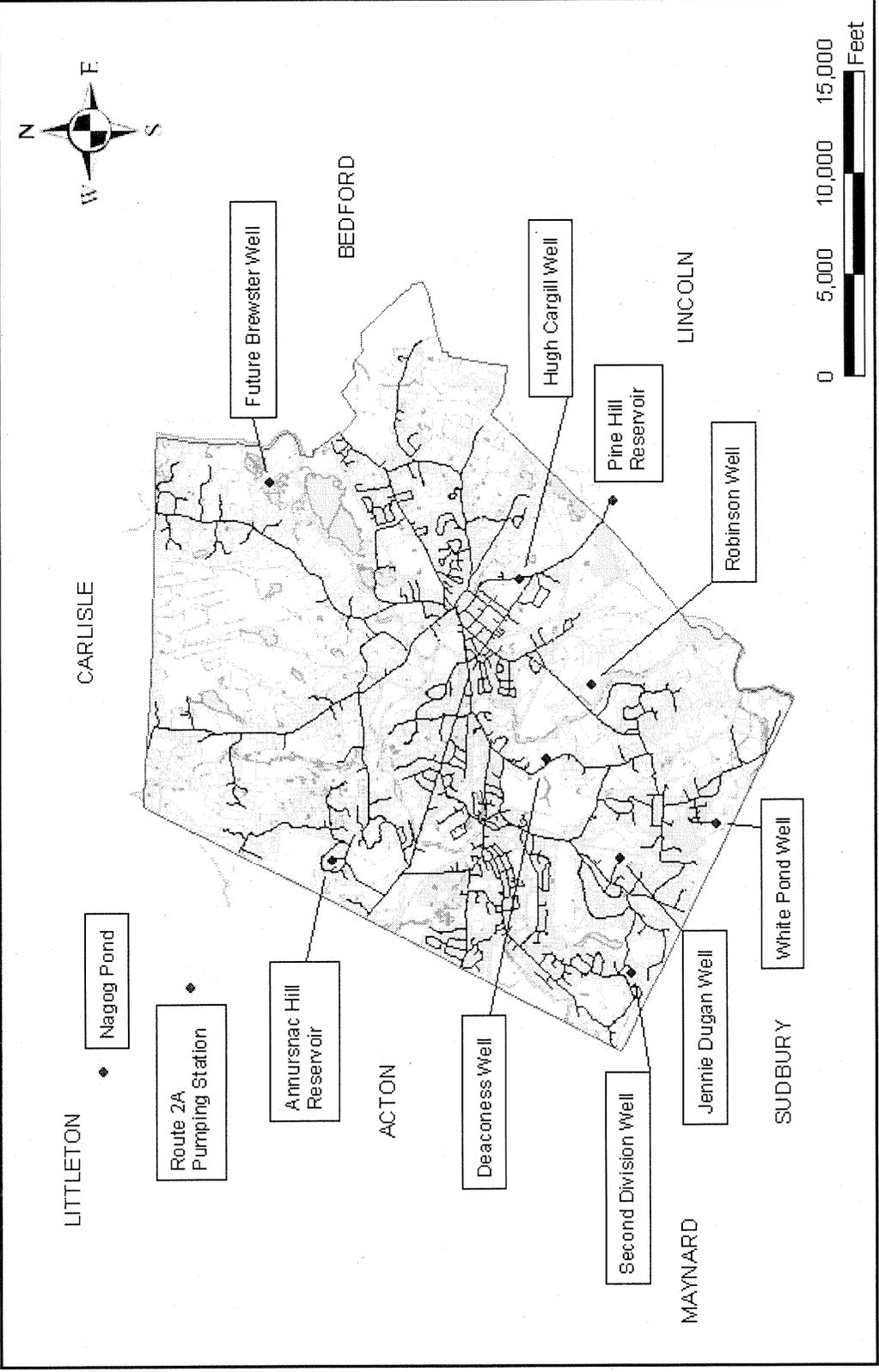
## WATER RATES

(Per 100 Cubic Feet)

W-07 Class of Customer	Current	Proposed	%Chg.
<b>1 &amp; 2 Residential Service</b>	(1 unit = 100 cubic feet = 748 gallons)		
1st Step: (all year)	\$ 3.44	\$ 3.61 **	5%
Conservation Step*: (25 - 48 units)	\$ 6.29	\$ 6.71	7%
Conservation Step*: (over 48 units)	\$ 8.24	\$ 8.83	7%
*May 1st through October 31st for consumption over 24 units bimonthly			
<b>3 General Service</b>			
1st Step: (all year)	\$ 3.44	\$ 3.61	5%
2nd Step: (all year) (over 50 units bimonthly)	\$ 4.22	\$ 4.46	6%
<b>4 Municipal Service</b>			
1st Step: (all year)	\$ 3.38	\$ 3.55	5%
Interruptible Outdoor Irrigation use			
<b>5 Second Meters Service</b>			
A. Seasonal Meters/Dedicated Outdoor Irrigation use			
All consumption	\$ 6.29	\$ 6.71	7%
B. Non-Irrigation, Non-sewered			
	\$ 4.22	\$ 4.46	6%

\*\* Starting July 1 of each year, residential customers eligible for state circuit-breaker and/or Clause 41A property tax deferrals or Clause 41C exemptions receive a 30% discount on Step 1 water consumption up to a maximum of 24 units in a bimonthly billing period.

Sample Impacts	Current Annual	Proposed Annual	Annual Change	Monthly Change	% Chg.
1a <b>Average Residential Customer</b> (20 units bimonthly) <i>Approximately two-thirds of residential customers normally use less than the Conservation step threshold.</i>	\$ 413	\$ 433	\$ 20.40	\$ 1.70	5%
1b <b>Large Summertime Residential Customer</b> (40 units bimonthly during summer; 25 units bimonthly rest of year)	\$ 808	\$ 853	\$ 45.15	\$ 3.76	6%
1c <b>Larger Summertime Residential Customer</b> (60 units bimonthly during summer; 25 units bimonthly rest of year)	\$ 1,255	\$ 1,332	\$ 76.47	\$ 6.37	6%
3a <b>Small Commercial Customer</b> (40 units bimonthly) <i>Approximately two-thirds of commercial/institutional/Gov't customers normally use less than the 2nd step threshold.</i>	\$ 826	\$ 866	\$ 40.80	\$ 3.40	5%
3b <b>Large Commercial Customer</b> (5,000 units bimonthly)	\$ 126,366	\$ 133,545	\$ 7,179	\$ 598.25	6%
5a <b>Small Municipal Customer</b> (47 units bimonthly)	\$ 953	\$ 1,001	\$ 48	\$ 4.00	5%
5b <b>Large Municipal Customer</b> (600 units bimonthly)	\$ 12,168	\$ 12,780	\$ 612	\$ 51.00	5%



This map was created by Concord Public Works. The information is provided as a reasonably accurate point of reference but is not guaranteed and is not to be used for conveyances. The Town of Concord shall not be held responsible for the accuracy or misuse of these data.



March 15, 2007

**LEGEND**

- ◆ Public Water Supply
- Water Mains
- ▭ Town Boundary
- ▭ Property Lines
- ▭ Rivers and Ponds

# Town of Concord Water System

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