

Section V

Water Fund

Program Description

Concord's water system was established in 1872. The system consists of eight separate water pumping/treatment stations and a high-pressure water distribution system. There are presently 5,430 customers served with potable water and fire protection from this supply, representing approximately 95% of Concord as well as a small section of Rt. 2A in Acton.

In 1974, Annual Town Meeting established a separate Water Fund to insure that the operation, maintenance and capital improvement of the water system would be a financially viable enterprise. As such, all expenses and expenditures incurred for the system are covered entirely by user fees. The Water/Sewer Division of Concord Public Works is responsible for managing the day-to-day operations of the water infrastructure, which has total plant assets of over 18.3 million dollars.

FY08 Program Highlights

Water Conservation Program: Ongoing promotion of water conservation and sustainable development practices continued to play an increasingly important role in Concord's water supply development and management strategies. The state recently issued Concord a ten-year renewal of a water withdrawal Registration which includes stringent conservation conditions with compliance timetables. The Water Division continued to provide residents and businesses with guidance and tools to become wise water users. The "Community Conservation Challenge" continued to be actively promoted along with efficient/sustainable landscaping workshops and rebates offered for water efficient toilets and clothes washing machines. These activities are partially funded by grant support offered through the Massachusetts Environmental Trust and the Department of Environmental Protection (MA DEP).

Water Testing: Concord's drinking water quality once again met or surpassed state or federally regulated standards. This past year, Concord submitted plans to the United States Environmental Protection Agency (US EPA) outlining how the Town plans to comply with new rules promulgated regarding surface water treatment and disinfection by-product formation. The Massachusetts Department of Public Health (MA DPH) in cooperation with the MA DEP announced changes to the water fluoridation program. Concord implemented the new record-keeping and sampling protocols successfully continuing to ensure this public health benefit is optimized and safe for all water users. In accordance with MA DEP regulations, Concord was also required to test for asbestos and radium-228 in drinking water in 2007.

Station Rehabilitation Activities: A recently conducted inspection of the Annursnac Hill Reservoir, a 2.5 million gallon drinking-water storage structure, revealed that rehabilitation is needed including the installation of a permanent concrete liner and replacement of and improvement to an existing mixing system. Detailed design and bid specifications are being completed to allow for procurement and construction activities scheduled for FY09.

Station Equipment: Recent improvements have been made to systems required for monitoring, alarming and emergency-response preparedness at all water system facilities. Specific investments have been made to improve bulk chemical storage systems and associated dosing controls.

Nagog Treatment Plant: Due to successful resource protection and source management efforts, CPW has maintained an existing filtration waiver. Monies continue to be included in the five-year budget plan in the event source water quality changes force the Town to install filtration under a

stringent regulatory consent order. To insure that the long-term capital plan is updated and reflects costs for the most current technologies, a treatment alternatives analysis (design basis report) was initiated. The Division also embarked upon the scheduled replacement of antiquated ozone system monitoring/controlling analyzers which provide for proper system operation and regulatory treatment compliance.

Iron & Manganese Treatment: In accordance with Article 52 of the 2004 Annual Town Meeting, the iron and manganese treatment facility was constructed and activated at the Deaconess well site located on ORNAC Road. The facility serves both the Deaconess and White Pond well water. The facility was designed by Tata & Howard Inc. (Westborough, MA) and constructed by Barbato Construction Company Inc. (Middleborough, MA).

Mains (New/Replacement): Coordination of water main replacement activities with planned capital improvement activities of other Town Departments including the Engineering Division, Roads Program, and Concord Municipal Light Plant continued this past year. The replacement of main located in the vicinity of Nut Meadow Crossing was performed in conjunction with the installation of new main line feed connecting White Pond well to the new Deaconess Treatment Facility. Additional work involved the replacement of main located on Munroe Place and the installation of a redundant 12-inch water main within Heath's Bridge, as part of the Mass Highway Bridge Reconstruction Initiative.

Meter Replacement Program: Effort and investment continued on the multi-year meter system upgrade, performed in conjunction with CMLP, required to install radio-based technology for more advanced and customer friendly meter-reading capabilities.

Keyes Road Operations Facility: Planned improvements to rehabilitate and upgrade the electric room and heating system were deferred awaiting the outcome of the larger Town-wide facilities needs assessment initiative. A modest investment was made to create a field supervisor office area.

FY2009 Capital Plan

SUPPLY/CAPACITY

Source Protection \$20,000

Miscellaneous equipment/materials for ongoing implementation of water resource protection program.

IMPROVEMENTS

Station Structures \$620,000

Annual capital outlay for improvements and replacement of station structures. The Annursnac Hill Reservoir, a 2.5 million gallon drinking water storage structure, requires rehabilitation of the existing concrete liner and replacement and upgrade to the existing storage mixing system. The proposed budget plan is inclusive of construction and related engineering/administrative services.

Station Equipment \$20,000

Annual capital outlay for improvements and replacement of station equipment used to control, monitor, pump, store, and treat water including motors, pumps, motor control panels, and chemical feed systems.

TREATMENT

Nagog Treatment Plant \$55,000

Due to successful resource protection and source management efforts, CPW has maintained an existing filtration waiver. Monies continue to be included in the five year budget plan in the event source water quality changes force the Town to install filtration under a stringent regulatory consent order. Investments are planned to complete the replacement of all critical ozone system monitoring/controlling devices required to insure proper system operation and regulatory treatment compliance. Two 5-ton air conditioning units will be installed to maintain required system operating conditions which historically have been challenged during extreme summer heat waves.

Iron & Manganese Treatment \$100,000

In accordance with Article 52 of the 2004 Annual Town Meeting, an iron and manganese treatment facility was constructed at the Deaconess Well site. In view of gradual losses measured in the effective yield of the Deaconess well, originally installed in 1950's, the well will be reconfigured in an attempt to recover the full potential of this site in accordance with its permitted yield.

DISTRIBUTION SYSTEM

Mains (New/Replacement) \$300,000

Annual capital outlay for improvements and extension to distribution system. Program is intended to insure that aging deteriorating main is replaced in a methodical and prudent manner. The Water Division will continue to coordinate system upgrades with other Town Departments to insure division needs are considered in light of other public work improvement efforts (such as Roads Program and CMLP initiatives).

Meter Replacement Program \$39,000

Water fund portion (80%) of costs associated with multi-year system-wide meter replacement efforts. Effort expanded in coordination with CMLP to allow for inclusion of radio-read technology for more advanced and customer friendly meter-reading capabilities.

Hydrants \$30,000

Concord Water is involved in annual hydrant inspection and replacement activities to insure all hydrants operate properly. Budget includes costs for approximately 16 new hydrants.

Building Services \$12,000

Costs associated with the replacement/installation (street to property line) of approximately 10-15 new water services within our distribution system. Sites have been prioritized in conjunction with Roads Program.

Mass Highway Bridge Reconstruction Initiatives \$105,000

Installation of 12-inch water mains under Pine Street Bridge and Flint's Bridge. Town water utility interests have been incorporated in design and bid documents drafted by the Massachusetts Highway Department. Each project will result in improved system hydraulics and reliability of service. The actual construction schedule is dictated by Mass Highway.

GENERAL PLANT

Keyes Road Facility \$26,000

Water Fund portion (80%) of capital outlay for improvements to Water/Sewer Administrative Office and Garage facilities. Plan to complete rehabilitation project involving electric room, heating system and field operations work area pending outcome of Town-wide facilities needs assessment initiative.

Miscellaneous Field Equipment and Tools \$5,000

Miscellaneous equipment not included in 5-year capital equipment/vehicle plan.

Vehicles \$42,000

Water Fund portion (80%) of fleet replacement costs. Water/Sewer Fleet consists of 17 vehicles and miscellaneous service equipment such as compressor, vacuum, etc., which are replaced in accordance with CPW criteria based on industry accepted useful life measures.

FY2009 Operating Budget

For FY09, there are several notable changes to the operating budget. The largest projected cost increases over FY08 include electricity expenses (\$31,620) attributed to the operation of the new Deaconess Treatment facility and electric rate increases, transfers to the general fund (\$8,361), and pump station maintenance and related personal services (including an additional treatment system operator) (\$38,974). Some offsetting savings totaling \$20,578 are anticipated through a reduction in projected meter reading expenses attributed to recently installed radio-read technology and a reduction in state-required water quality testing activities.

Beyond FY2009

At the end of 2007, Concord received a renewal statement from the Massachusetts Department of Environmental Protection for our water withdrawal registration permit which included, for the first time ever, water conservation standards and stringent reporting requirements. A comparison of Concord's use in 2007 vs. state standards, suggests that compliance may necessitate dramatic changes in water use policies, user-fee rate structures and other controls required to reduce water demands associated with in-ground irrigation systems.

Town of Concord, Massachusetts

WATER FUND	FUND 61
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OPERATING REVENUES (\$)

	FY2006 Actual	FY2007 Actual	FY2008 Revised	FY2009 Estimate
Water User Fees	\$3,268,124	\$3,377,583	\$3,661,000	\$3,759,000
Service Charges	41,498	43,985	44,000	44,000
Liens & Tax Titles	25,455	20,223	25,000	25,000
Operating Revenues Total	\$3,335,077	\$3,441,791	\$3,730,000	\$3,828,000

OPERATING EXPENSES (\$)

	FY2006 Actual	FY2007 Actual	FY2008 Revised	FY2009 Estimate
Personal Services	\$793,262	\$881,612	\$871,139	\$920,132
Purchased Services	413,269	422,067	562,208	584,268
Supplies & Materials	252,826	205,945	237,476	251,784
Other Charges & Expenses	55,839	69,914	76,094	78,234
General Fund Services	435,342	448,860	479,989	478,979
Subtotal	\$1,950,538	\$2,028,398	\$2,226,906	\$2,313,397
Depreciation Expense	526,919	605,192	699,062	826,000
Capital Reserve Charge	0	0	191,938	120,000
Audit Adjustment	(166,865) ^a	0	0	0
Operating Expense Total	\$2,310,592	\$2,633,590	\$3,117,906	\$3,259,397

(a) One-time depreciation reclassification adjustment resulting from conversion to an automated fixed-asset tracking system.

Town of Concord, Massachusetts

WATER FUND	FUND 61
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AUTHORIZED POSITIONS (\$)

Code	Position Title	Grade	Fiscal Year 2008		Fiscal Year 2009	
			# Positions	\$ Amount	# Positions	\$ Amount
5111	W/S Superintendent	MP-10	0.60	53,001	0.60	53,001
	Operations Engin.	MP-7	0.20	13,691	0.20	13,691
	Asst. to Supt.	MP-5	0.80	55,089	0.80	55,301
	Environ. Analyst	MP-3	0.80	39,892	0.80	39,992
	Admin. Asst.	ACL-5	0.80	38,372	0.80	38,519
	Public Works Supv.	LA-8	1.60	101,348	1.60	102,889
	Crew Leader	LA-5	1.60	85,480	1.60	86,015
	Treatment Syst. Op.	LA-4	1.60	71,600	2.40	108,046
	System Maintainer	LA-3	4.00	152,667	4.00	161,764
	Water Conservation	MP-2	0.75	41,010	1.00	55,016
	IS Support:					
	Technical Admin.	MP-8		2,851		2,851
	IS Assistant	MP-1		1,910		1,910
	Subtotals		12.75	\$656,911	13.80	\$718,995
	Standby Pay	LA	890 hrs.	24,155	890 hrs.	25,160
5120	Temporary/Seasonal					
	Summer Crew	\$15/hr.	480 hrs.	7,200	480 hrs.	7,200
	GIS Intern	\$10/hr.	640 hrs.	9,600	312 hrs.	4,680
	Clerk of the Works	\$10/hr.	96 hrs.	960	96 hrs.	0
5130	Overtime		1,250 hrs.	43,221	1,250 hrs.	43,250
5131	Police Details		250 hrs.	10,000	250 hrs.	10,000
5171	Workers Comp.			11,019		0
517X	Group Insurance:					
	Health, Life, Dental			70,000		72,000
	Retirement			31,513		31,538
	Soc. Sec. & Med. Tax			10,000		11,000
51XX	Allowance for Salary Increases					
	Regular Salary			0		0
	Overtime Salary			0		0
	Budgeted Charges					
	to Snow Account		160 hrs.	(3,440)	160 hrs.	(3,691)
	Salary Totals			\$871,139		\$920,132

Town of Concord, Massachusetts

WATER FUND	FUND 61
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DEBT SERVICE (\$)

	FY2006 <u>Actual</u>	FY2007 <u>Actual</u>	FY2008 <u>Revised</u>	FY2009 <u>Estimate</u>
Long Term Debt Repayment Schedule:				
Principal	\$405,000	\$505,000	\$630,000	\$585,000
Interest	82,478	103,623	226,033	222,425
Debt Issuance Expenses	0	0	8,000	0
Totals	<u>\$487,478</u>	<u>\$608,623</u>	<u>\$864,033</u>	<u>\$807,425</u>

PAYMENTS TO THE GENERAL FUND (\$)

	FY2006 <u>Actual</u>	FY2007 <u>Actual</u>	FY2008 <u>Revised</u>	FY2009 <u>Estimate</u>
Management & Engineering Services:				
Highway Maintenance	\$13,702	\$12,316	\$14,569	\$14,741
133/135 Keyes Road Facilities	41,777	49,123	54,744	52,419
Public Works Engineering	54,963	57,501	60,536	62,961
Public Works Administration	66,386	65,243	70,445	65,470
Subtotals	<u>\$176,828</u>	<u>\$184,183</u>	<u>\$200,294</u>	<u>\$195,591</u>
Financial & Administrative Services:				
Town Manager	\$43,860	\$45,857	\$47,656	\$49,038
Town Accountant:				
General Services	41,937	41,418	41,924	42,269
Audit Services	5,400	5,640	6,000	6,000
Treasurer-Collector	39,881	40,570	41,889	41,452
Finance Administration	45,198	46,337	54,863	57,369
Personnel Administration	9,460	9,810	10,234	10,096
Town House Facilities	5,690	6,047	6,119	5,922
Subtotals	<u>\$191,426</u>	<u>\$195,679</u>	<u>\$208,685</u>	<u>\$212,146</u>
Natural Resource Protection:				
Planning	\$29,751	\$30,688	\$31,408	\$31,385
Natural Resource Protection	18,336	18,574	19,655	20,219
Health	19,001	19,736	19,947	19,638
Subtotals	<u>\$67,088</u>	<u>\$68,998</u>	<u>\$71,010</u>	<u>\$71,242</u>
Totals	<u>\$435,342</u>	<u>\$448,860</u>	<u>\$479,989</u>	<u>\$478,979</u>

Town of Concord, Massachusetts

WATER FUND	FUND 61
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NET INCOME (\$)

	FY2006 Actual	FY2007 Actual	FY2008 Revised	FY2009 Estimate
Statement of Net Income:				
Operating Revenues	\$3,335,077	\$3,441,791	\$3,730,000	\$3,828,000
Less Operating Expenses	(2,310,592)	(2,633,590)	(3,117,906)	(3,259,397)
Operating Income	<u>\$1,024,485</u>	<u>\$808,201</u>	<u>\$612,094</u>	<u>\$568,603</u>
Investment Income	132,053	155,835	150,000	75,000
Other Non-Operating Income	0	55	0	0
Gross Income	<u>\$1,156,538</u>	<u>\$964,091</u>	<u>\$762,094</u>	<u>\$643,603</u>
Less:				
Interest Expense (incl. BAN Interest)	(\$97,416)	(\$183,130)	(\$256,033)	(\$222,425)
Debt Issuance Expense	0	0	(8,000)	0
Net Income	<u>\$1,059,122</u>	<u>\$780,961</u>	<u>\$498,061</u>	<u>\$421,178</u>

AVAILABLE RESOURCES (\$)

Resources Available from Current Operations for Replacement & Renewal of Plant:				
	FY2006 Actual	FY2007 Actual	FY2008 Revised	FY2008 Estimate
From:				
Depreciation Expense	\$526,919	\$605,192	\$699,062	\$826,000
Capital Reserve Charge	0	0	191,938	120,000
Net Income	1,059,122	780,961	498,061	421,178
Total Operations	<u>\$1,586,041</u>	<u>\$1,386,153</u>	<u>\$1,389,061</u>	<u>\$1,367,178</u>
Less:				
Debt Principal Repayment	(405,000)	(505,000)	(630,000)	(585,000)
Net Available for Capital Purposes:	<u>\$1,181,041</u>	<u>\$881,153</u>	<u>\$759,061</u>	<u>\$782,178</u>

Town of Concord, Massachusetts

WATER FUND	FUND 61
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CAPITAL SPENDING PLAN (\$)

Uses of Resources:	<u>FY2006</u> Actual	<u>FY2007</u> Actual	<u>FY2008</u> Revised	<u>FY2009</u> Estimate
<u>Vehicle Purchase / Replacement:</u>				
Unit #3: 1997 Sedan (Lum.)/SUV Esc.	\$ 21,811	0	\$ -	0
Unit #77 2008 Ford F350 4x2 Chassis	-	13,985	-	0
Unit #78 2006 Ford F550	-	39,464	-	0
Unit #79 2007 Ford F150 Pick-up	-	18,384	-	0
Unit #80 2001 Pick-Up (1500) W/Rack	-	0	-	24,000
Unit #84 1998 S-10	-	0	-	0
Unit #85 2002 Chevy C2500	-	0	23,833	0
Unit #86 2002 Pick-Up (1500)	-	0	-	18,400
Unit #88: 1996 Pickup (Enclosed Bed)	47,174	0	-	0
1996 Crane and Air Compres:	17,018	0	-	0
Unit #92: 1990 Backhoe Loader	-	0	-	0
Unit #99 2005 Pickup (Ext. Cap Colora	16,472	0	-	0
Auxiliary Vehicle Items	4,726	0	-	0
<u>Supply/Capacity:</u>				
Source Protection	\$1,768	0	\$10,000	20,000
New Source Permitting, Design, Con	-	0	-	0
Water Supply Exploration - Test Well	-	0	-	0
<u>Improvements:</u>				
Station Structures	\$32,928	65,127	\$20,000	20,000
Reservoir Improvements	-	0	45,000	600,000
Station Equipment	31,612	0	20,000	20,000
SCADA Upgrade	-	0	-	0
<u>Treatment:</u>				
Nagog Improvements	0	0	180,000	55,000
Iron & Manganese Removal	340,958	3,764,897	852,359	100,000
Treatment Optimization Program	1,850	0	-	0
<u>Distribution System:</u>				
Mains Replacement Program	686,923	378,284	300,000	300,000
Meter Replacement Program	111,411	140,285	192,000	39,000
Hydrant Replacement/Additions	14,366	10,923	23,000	30,000
Building Service Lines	-	0	12,000	12,000
Bridge Mains*	-	0	15,000	105,000

* Pine Street, Heath's Street, and Flint's Bridge.

-continued-

Town of Concord, Massachusetts

WATER FUND	FUND 61
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CAPITAL SPENDING PLAN (\$) (cont'd)

	FY2006 Actual	FY2007 Actual	FY2008 Revised	FY2009 Estimate
Uses of Resources (continued):				
<u>General Plant Improvements:</u>				
Keyes Road Facility	\$ -	0	\$ 50,000	26,000
Miscellaneous Small Equipment	22,059	0	5,000	5,000
<u>Miscellaneous Capital Items:</u>				
Comp. Software & Hardware - GIS	10,000	0	-	0
GRAND TOTAL	\$ 1,361,076	4,431,349	\$ 1,748,192	1,374,400

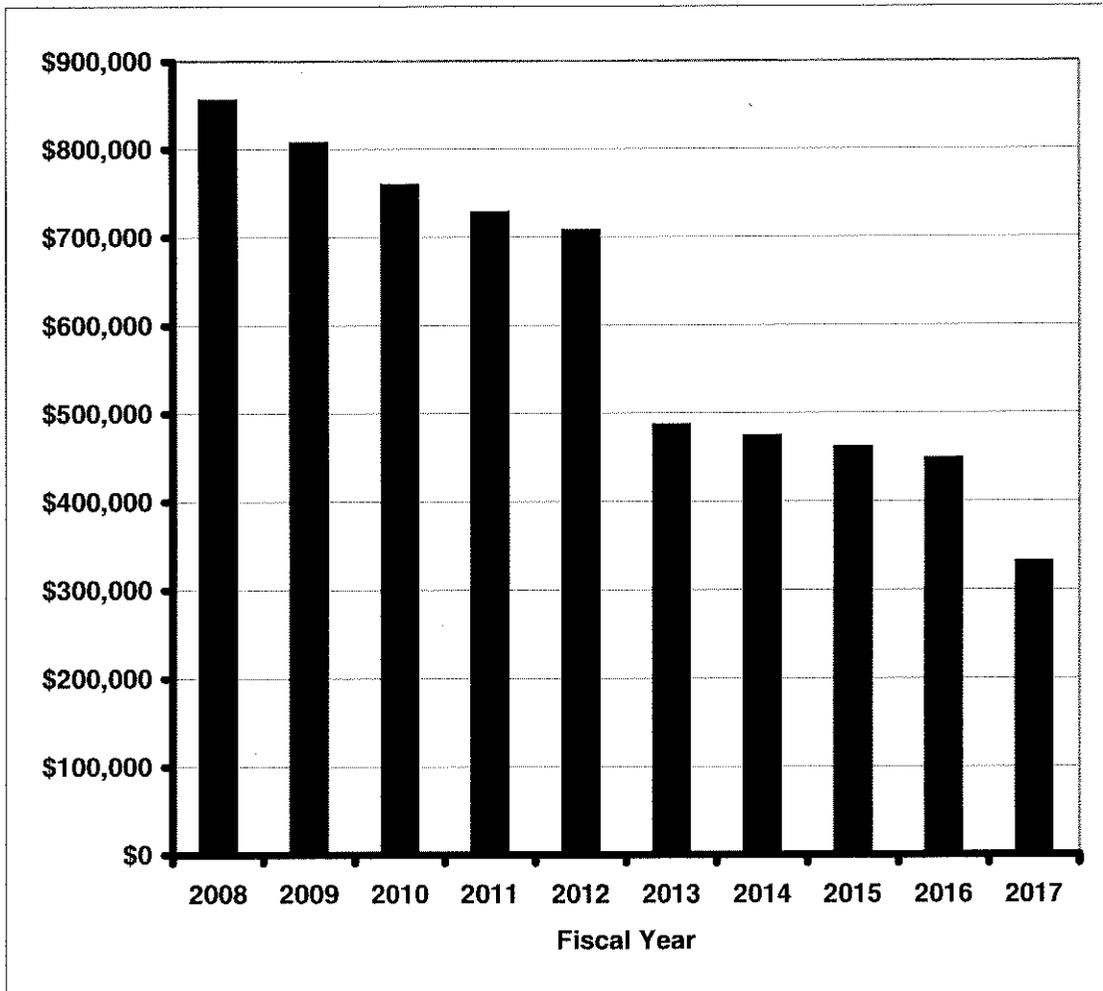
RECAP - CIP FINANCING SUMMARY (\$)

	FY2006 Actual	FY2007 Actual	FY2008 Revised	FY2009 Estimate
TOTAL Spending	\$1,361,076	\$4,431,349	\$1,748,192	\$1,374,400
Funding Uses:				
From Debt*	328,289	3,500,000	852,359	100,000
From Fund Resources	1,032,787	931,349	895,833	1,274,400
Funding Sources:				
Available from Current Operations	1,181,041	881,153	759,061	782,178
From (to) Fund Balance	(148,254)	50,196	136,772	492,222
* For Deaconess Well, Iron & Manganese Removal Project				

Water Debt Service (to 2018)

Fiscal Year	Principal	Interest	Totals
2008	\$630,000	\$226,033	\$856,033
2009	585,000	222,425	\$807,425
2010	560,000	199,784	\$759,784
2011	550,000	178,669	\$728,669
2012	550,000	157,869	\$707,869
2013	350,000	136,869	\$486,869
2014	350,000	124,119	\$474,119
2015	350,000	111,269	\$461,269
2016	350,000	98,206	\$448,206
2017	250,000	81,831	\$331,831
2018	250,000	72,113	\$322,113
Totals	<u>\$4,775,000</u>	<u>\$1,609,187</u>	<u>\$6,384,187</u>

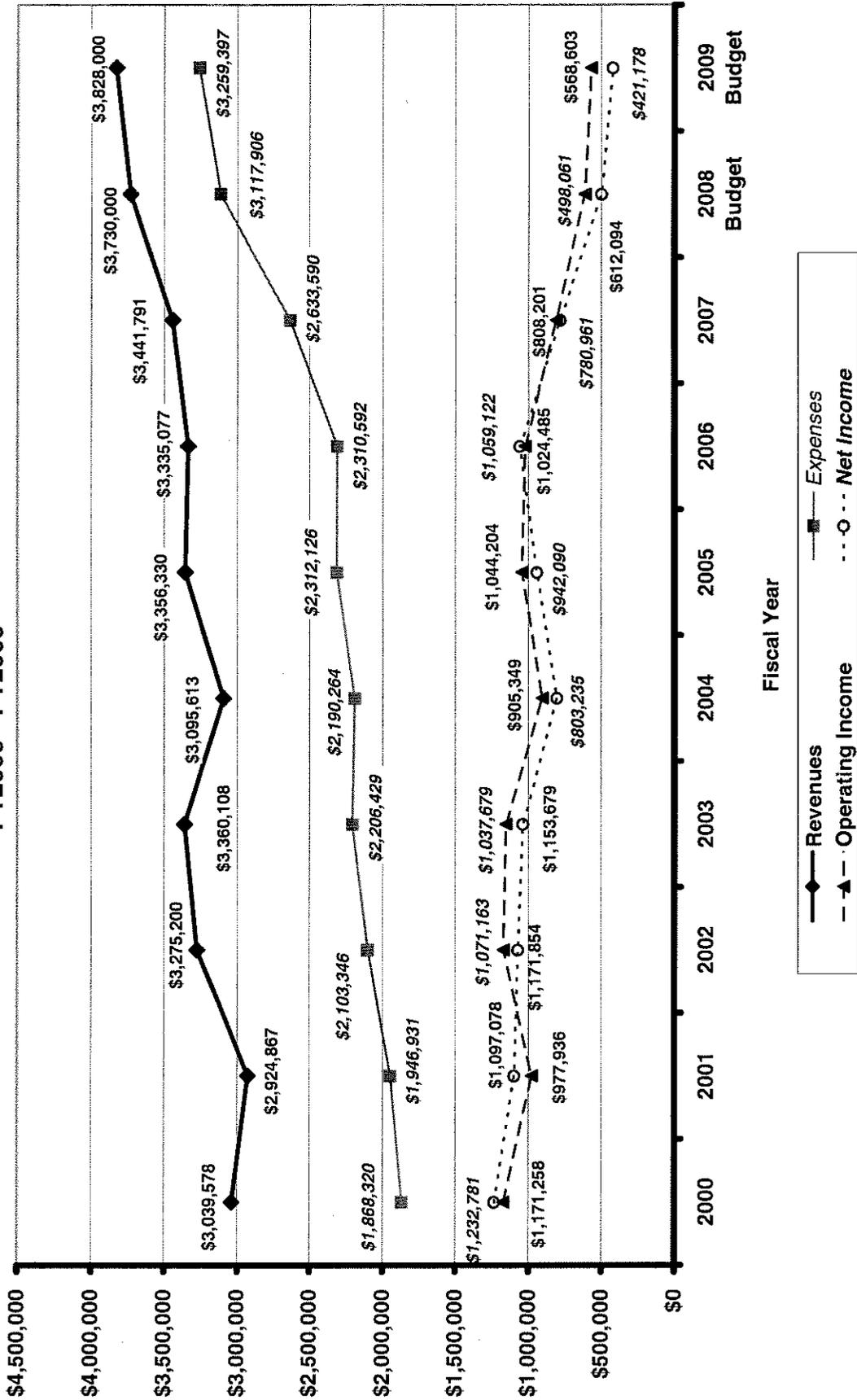
including April 1, 2008 bond issue, \$750,000



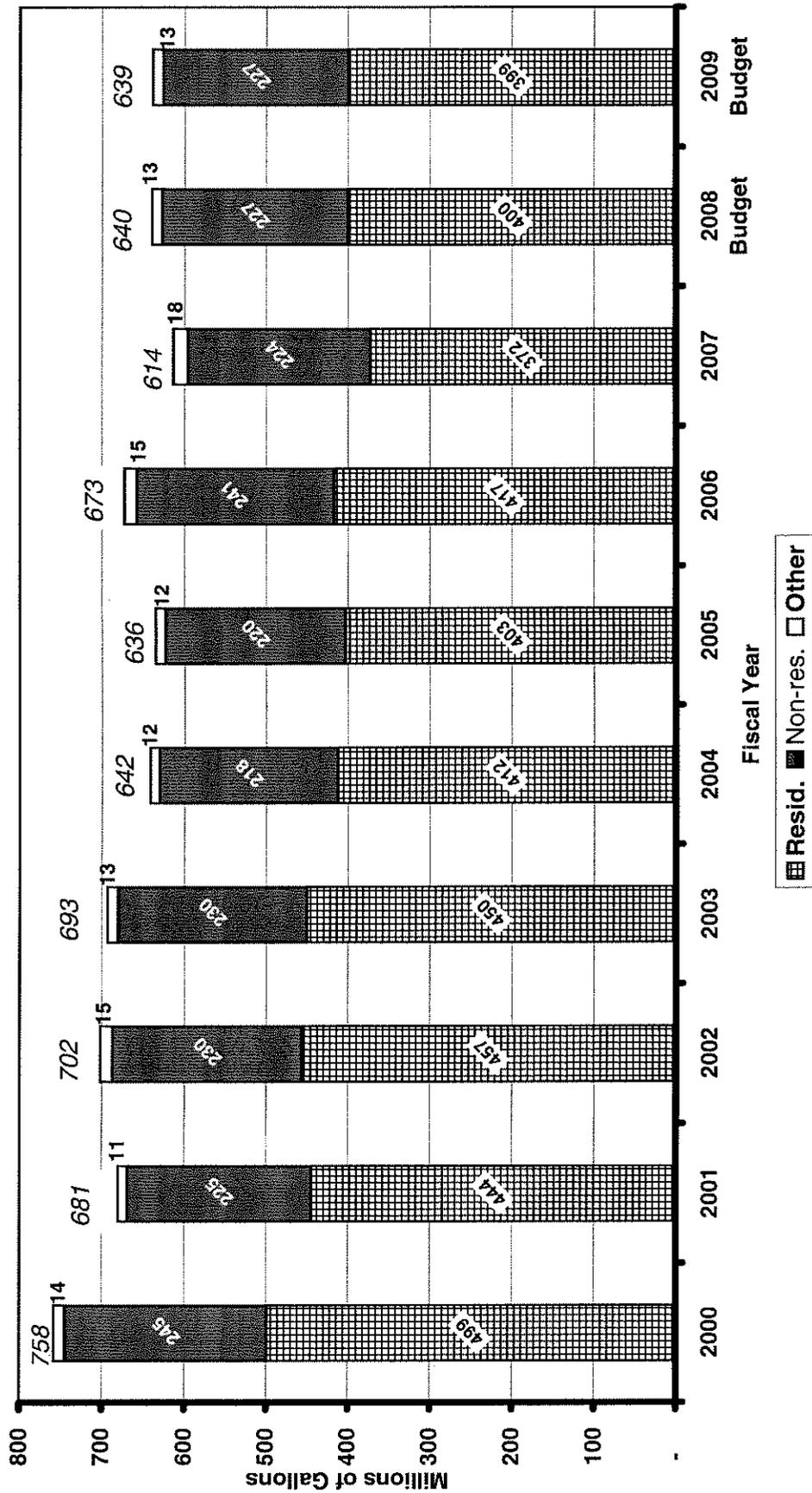
Water Fund
Water Billed, Revenues, Expenses,
Operating Income, & Net Income
FY1999 - FY2009

<u>Fiscal Year</u>	<u>Water Billed</u> (Millions of Gallons)			<u>Operating Revenues</u>	<u>Less Operating Expenses</u>	<u>= Operating Income</u>	<u>Net Income</u>
	<u>Resid.</u>	<u>Non-res.</u>	<u>Other</u>				
2000	499	245	14	\$3,039,578	\$1,868,320	\$1,171,258	\$1,232,781
2001	444	225	11	\$2,924,867	\$1,946,931	\$977,936	\$1,097,078
2002	457	230	15	\$3,275,200	\$2,103,346	\$1,171,854	\$1,071,163
2003	450	230	13	\$3,360,108	\$2,206,429	\$1,153,679	\$1,037,679
2004	412	218	12	\$3,095,613	\$2,190,264	\$905,349	\$803,235
2005	403	220	12	\$3,356,330	\$2,312,126	\$1,044,204	\$942,090
2006	417	241	15	\$3,335,077	\$2,310,592	\$1,024,485	\$1,059,122
2007	372	224	18	\$3,441,791	\$2,633,590	\$808,201	\$780,961
2008 Budget	400	227	13	\$3,730,000	\$3,117,906	\$612,094	\$498,061
2009 Budget	399	227	13	\$3,828,000	\$3,259,397	\$568,603	\$421,178

Water Fund
Operating Revenues, Expenses, & Income;
Net Income (\$)
FY2000 - FY2009



**Water Fund
Water Billed by Customer Class
(Millions of Gallons)
FY2000 - FY2009**



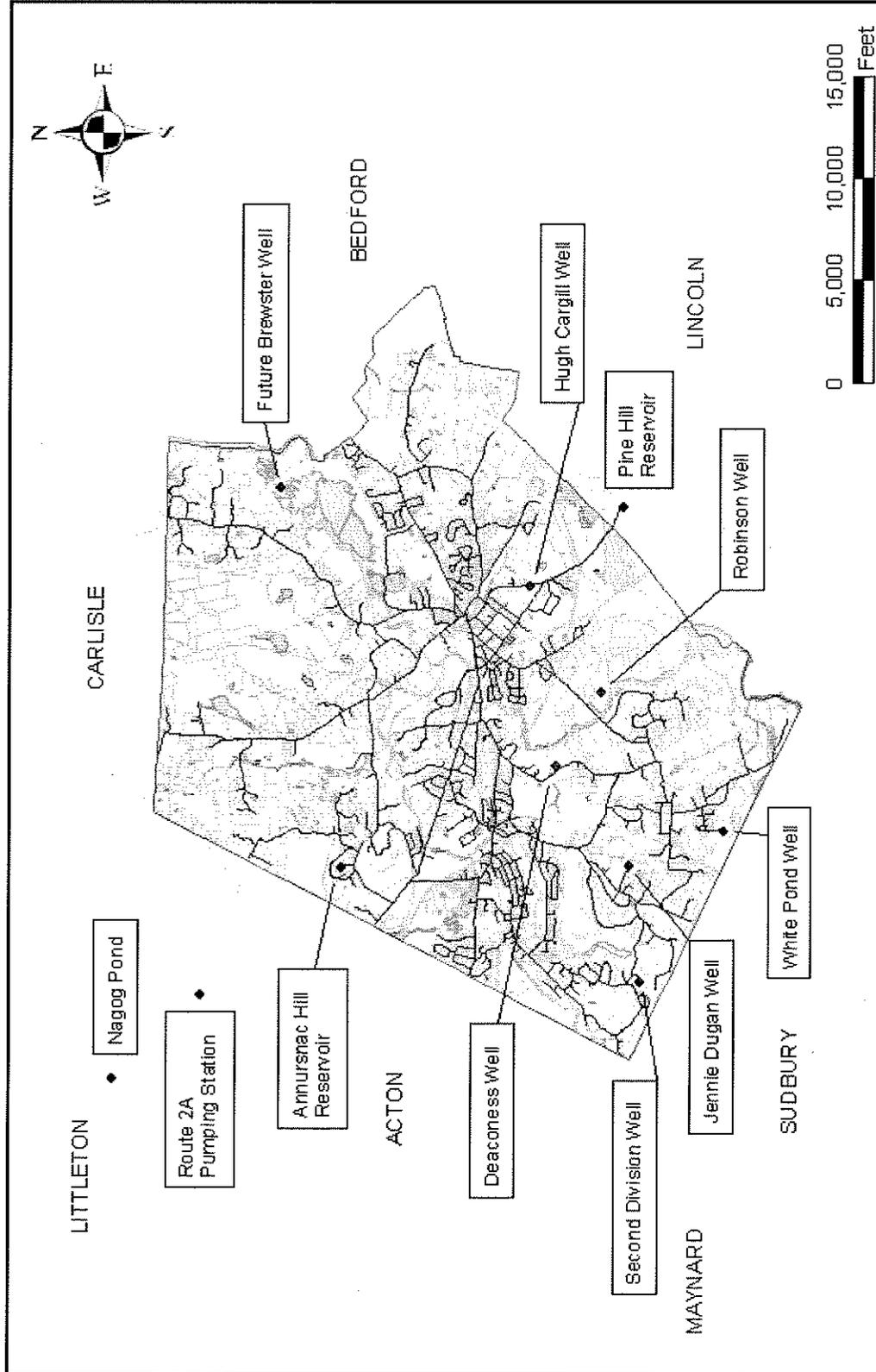
WATER RATES

(Per 100 Cubic Feet)

W-08 Class of Customer	Current	Proposed	%Chg.
1 & 2 Residential Service	(1 unit = 100 cubic feet = 748 gallons)		
1st Step: (all year)	\$3.61	\$3.72 **	3%
Conservation Step*: (25 - 48 units)	\$6.71	\$7.06	5%
Conservation Step*: (over 48 units)	\$8.83	\$9.28	5%
*May 1st through October 31st for consumption over 24 units bimonthly			
3 General Service			
1st Step: (all year)	\$3.61	\$3.72	3%
2nd Step: (all year) (over 50 units bimonthly)	\$4.46	\$4.62	4%
4 Municipal Service			
1st Step: (all year)	\$3.55	\$3.66	3%
Interruptible Outdoor Irrigation use			
5 Second Meters Service			
A. Seasonal Meters/Dedicated Outdoor Irrigation use			
All consumption	\$6.71	\$7.06	5%
B. Non-Irrigation, Non-sewered	\$4.46	\$4.62	4%

**A 50% discount is proposed on Step 1 water consumption, up to a maximum of 24 units in a bimonthly billing period, for senior property owners who meet certain age and income eligibility criteria.

Sample Impacts	Current Annual	Proposed Annual	Annual Change	Monthly Change	% Chg.
1a Average Residential Customer (20 units bimonthly) <i>Approximately two-thirds of residential customers normally use less than the Conservation step threshold.</i>	\$ 433	\$ 446	\$13.20	\$1.10	3%
1b Large Summertime Residential Customer (40 units bimonthly during summer; 25 units bimonthly rest of year)	\$ 853	\$ 886	\$32.97	\$2.75	4%
1c Larger Summertime Residential Customer (60 units bimonthly during summer; 25 units bimonthly rest of year)	\$ 1,332	\$ 1,389	\$57.57	\$4.80	4%
3a Small Commercial Customer (40 units bimonthly) <i>Approximately two-thirds of commercial/institutional/Gov't customers normally use less than the 2nd step threshold.</i>	\$ 866	\$ 893	\$26.40	\$2.20	3%
3b Large Commercial Customer (5,000 units bimonthly)	\$ 133,545	\$ 138,330	\$ 4,785	\$398.75	4%
5a Small Municipal Customer (47 units bimonthly)	\$1,001	\$1,032	\$ 31	\$2.59	3%
5b Large Municipal Customer (600 units bimonthly)	\$12,780	\$13,176	\$396	\$33.00	3%



LEGEND

- Public Water Supply
- Water Mains
- Town Boundary
- Property Lines
- Rivers and Ponds



March 15, 2007

This map was created by Concord Public Works. The information is provided as a reasonably accurate point of reference but is not guaranteed and is not to be used for conveyances. The Town of Concord shall not be held responsible for the accuracy or misuse of these data.