<table>
<thead>
<tr>
<th>#</th>
<th>Agenda Item</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Call to Order</td>
</tr>
<tr>
<td>2</td>
<td>Consent Agenda</td>
</tr>
<tr>
<td></td>
<td>- Minutes to approve: February 22, 2021; March 1, 2021; March 8, 2021; March 8, 2021 Executive Session (not to be released)</td>
</tr>
<tr>
<td></td>
<td>- Town Accountant Warrants – April 1, 2021</td>
</tr>
<tr>
<td>3</td>
<td>Town Manager’s Report</td>
</tr>
<tr>
<td>4</td>
<td>Chair’s Remarks</td>
</tr>
<tr>
<td>5</td>
<td>Discussion of Middle School Project</td>
</tr>
<tr>
<td>6</td>
<td>An Act Creating a Next Generation Roadmap for Massachusetts Climate Policy</td>
</tr>
<tr>
<td>7</td>
<td>Concord Independent Battery Approval of Events</td>
</tr>
<tr>
<td>8</td>
<td>Recognition of Massachusetts’ Spirit of Adventure Council Troop 132 Members attaining the rank of Eagle Scout</td>
</tr>
<tr>
<td>9</td>
<td>Pollinator Health Advisory Committee Charge Revision</td>
</tr>
<tr>
<td>10</td>
<td>Committee Nominations: Tourism Director Beth Williams, Senior Planner Heather Gill, and Historical Commission Representative Nancy Nelson to the Battle Road Scenic Byway Committee for terms to expire on April 30, 2023. Mark Giddings of 474 Barretts Mill Road as the Hanscom Field Advisory Commission Representative for a term to expire on April 30, 2024</td>
</tr>
<tr>
<td>11</td>
<td>Committee Appointments: Amy Robinson of 19 Loring Road to the West Concord Advisory Committee subcommittee of the Planning Board for a term to expire on April 30, 2024. Marie Foley, Concord Chamber of Commerce representative, to the Economic Vitality Committee to fill an unexpired term set to expire April 30, 2022</td>
</tr>
<tr>
<td>12</td>
<td>Committee Liaison Reports</td>
</tr>
<tr>
<td>13</td>
<td>Miscellaneous Correspondence</td>
</tr>
<tr>
<td>14</td>
<td>Public Comments</td>
</tr>
<tr>
<td>15</td>
<td>Adjourn</td>
</tr>
</tbody>
</table>
Pursuant to notice duly filed with the Town Clerk, the Concord Select Board convened in a meeting via video conference call on February 22, 2021 at 4:00pm.

Present were Linda Escobedo, Chair; Susan Bates, Clerk; Terri Ackerman, Jane Hotchkiss, and Matthew Johnson. Also present was Stephen Crane, Town Manager.

Call to Order

Roll call vote
Ms. Escobedo: Present
Ms. Ackerman: Present
Ms. Bates: Present
Ms. Hotchkiss: Present
Mr. Johnson: Present

Consent Agenda
- Town Accountant Warrants – February 18, 2021
- Minutes to approve: January 4, 2021; January 11, 2021
- Gift Acceptance: Concord-Carlisle Youth Baseball donation of backstop padding worth approximately $2,500.00 for Rideout Field

Upon a motion duly made and seconded, it was UNANIMOUSLY VOTED: to approve the consent agenda.

Roll call vote
Ms. Escobedo: Aye
Ms. Ackerman: Aye
Ms. Bates: Aye
Ms. Hotchkiss: Aye
Mr. Johnson: Aye

Town Manager’s Report

Mr. Crane reported that a successful mini-vaccine clinic was held on February 10 for seniors over 75 years of age at the Harvey Wheeler Community Center. The second dose for first responders from six communities was held Friday and Saturday, February 12 and 13 at the Concord-Carlisle Regional High School. Over 400 second doses were administered.

Within the past six months, Concord Water, working closely with the Town’s Information Technology Department and a third party Supervisory Control and Data Acquisition (SCADA) system provider has completed a SCADA system upgrade. This project was planned and designed specifically to increase the reliability of what had become an antiquated system,
incorporating necessary hardware, software, and operating protocols to protect it against cyber attacks such as one that occurred several weeks ago at a municipal water treatment plant in Florida.

The Public Works Commission unanimously voted to adjust the curbside subscription rate from $282 to $322 annually for solid waste and recycling subscribers, and from $154 to $162 annually for recycling-only subscribers effective April 1, 2021. The cost of weekly disposal tags will remain at $1.80 each. The cost of six-month barrel stickers will remain at $46.80. These increases reflect the cost escalation in solid waste hauling and disposal in recent years.

The Planning Board is reviewing a draft Zoning Bylaw Amendment to waive the parking requirement for seasonal outdoor seating. The Board had questions about the potential impact of this bylaw change and is seeking additional information from staff and from the business community in order to prepare for Town meeting.

Chair’s Remarks

Ms. Escobedo reported that the Select Board is looking for a representative to the Hanscom Field Advisory Committee. Residents can volunteer for boards and committees on the Town website.

Neo-Nazi signs were recently placed around Concord. Ms. Escobedo recognized the constitutional right of people to express themselves, but stated that there is no tolerance for hate speech and hateful gestures. The Select Board thanked the Police for taking these down and being vigilant to ensure safety for all in the community.

Update on 911 Regional Dispatch Center

Representatives from the Town of Concord and the Town of Action, including the Town Manager, Fire Chief, Police Chief, and dispatcher’s representative attended. The Town of Acton requested funding from the State 911 Department to conduct a Study of the Feasibility of establishing a Regional Emergency Communications Center (RECC) for the Towns of Acton and Concord. The State 911 Department authorized the Edward J. Collins Jr. Center for Public Management to conduct the Study as part of its inter-governmental services agreement (ISA) to aid the State 911 Department in its RECC Development efforts. The summary of this report can be found in the meeting materials. Town Manager Stephen Crane reported on some of the findings of this study, and the rationale for switching over to a regional dispatch system.

Select Board members requested that in the coming months, there be more public outreach on this item moving forward, and were looking for greater feedback from the Concord dispatchers on how this change would impact their work. Mr. Crane noted that the dispatchers are a collective bargaining unit, and this change would likely impact their working conditions, and therefore this would require further meetings both public and in executive session until there is a decision on this issue. This matter will return to the Select Board in the coming months.
TOWN OF CONCORD
SELECT BOARD
MINUTES
FEBRUARY 22, 2021

FY20 Audit Review

Scott McIntire of Melanson attended to discuss the 2020 Town audit. The complete audit can be viewed on the Town website. The auditor also provided recommendations for the Town moving forward.

George Washington Dugan Plaque on Concord Civil War Monument

The Select Board received letters from students at the Willard School in Sydney Holloman-Pressley’s class regarding the inclusion of George Washington Dugan, a black resident of Concord, on the Concord Civil War Monument. He was not included in the monument originally because his record of service was incomplete. Therefore, Ms. Holloman-Pressley, Town staff Tish Hopkins, and resident Matt Lucey are proposing that the Town add a plaque to honor George Washington Dugan.

Upon a motion duly made and seconded, it was UNANIMOUSLY VOTED: to authorize the Town Manager to have a separate plaque honoring George Washington Dugan as proposed today to be manufactured and installed in front of the existing Civil War monument, and also encourage further study of George Washington Dugan’s place on the original monument.

Roll call vote
Ms. Escobedo: Aye
Ms. Ackerman: Aye
Ms. Bates: Aye
Ms. Hotchkiss: Aye
Mr. Johnson: Aye

Review of Public-Private Partnership Agreements

Administrative Manager Chris Carmody prepared a memo to update the Select Board on the status of the Town’s public-private partnerships. Mr. Carmody stated that there were 50 active public-private partnerships currently, and he would provide a subsequent memo and presentation detailing the scope of each partnership at a future Select Board meeting.
Regional Housing Services Office Q2 Report

Elizabeth Rust, Director of Regional Housing Services Office (RHSO), presented the quarterly status reports which identify RHSO administrative activity, programs in progress, specific monitoring requirements, the HOME program activities, and any local support. Each report contains a recap of the allocation of hours by staff between each community. Concord makes up approximately 15% of the staff time of RHSO.

Select Board members questioned why the Town does not offer an emergency rental relief program. Ms. Rasmussen and Ms. Rust noted that there are several other human services programs in town that offer assistance, and when residents were surveyed in 2020, there was not a notable need for rental assistance.

Review Junction Village Christopher Heights Open Space Task Force Charge

Ms. Escobedo proposed making changes to the Junction Village Open Space Task Force charge, given that the initial charge was written several years prior and the conditions of the project have changed. The Select Board has only recently started appointing members to this committee. Ms. Rasmussen and Ms. Escobedo proposed changes to the charge, including extending the committee membership beyond its initial planned expiration date of 2021.

Select Board members suggested that Ms. Escobedo incorporate the suggestions made at the meeting and prepare final revisions ahead of the March 1 Select Board meeting.

Discussion of Emerson Annex Unit #5

Elizabeth Rust, Director of Regional Housing Services Office, reported that there is a unit in the Emerson Annex building that is available and that the Town would need to act in order for the unit to remain affordable. The Town has the option to continue to preserve the affordability of this unit. The appraisal of the unit at market rate was $600,000. The eligible purchaser price of the unit is $249,200. In order to preserve the affordability of this unit, DHCD would need to contribute $24,600, and the Town of Concord would need to contribute $85,000.

Upon a motion duly made and seconded, it was UNANIMOUSLY VOTED: to award $100,000 from available affordable housing funds which would include the purchase price for this unit, Emerson Annex Unit #5, for $85,000.00, and up to $15,000.00 for renovations.

Roll call vote
Ms. Escobedo: Aye
Ms. Ackerman: Aye
Ms. Bates: Aye
TOWN OF CONCORD
SELECT BOARD
MINUTES
FEBRUARY 22, 2021

Ms. Hotchkiss: Aye
Mr. Johnson: Aye

Town Manager Compensation Adjustment

The Select Board met in executive session on February 1 to review the compensation of the Town Manager. The Select Board and the Town Manager agreed on the adjustment to his compensation as specified in the motion.

Upon a motion duly made and seconded, it was UNANIMOUSLY VOTED: to approve a FY21 salary compensation adjustment for Stephen Crane, Concord Town Manager, in the amount of a 1.25% increase to the base salary with the first addition of deferred compensation as defined in the contract executed June 3, 2019. Other adjustments remain as defined in the current contract. Further, consistent with the recently approved Covid-19 pandemic vacation buyback program for essential Town employees, Stephen will be eligible for this same benefit should he accrue more than 25 vacation days during the pandemic subject to the approval of the Select Board Chair.

Committee Nominations:

Carlene Hempel of 50 Highland Street to the Junction Village Christopher Heights Open Space Task Force for a term to expire June 30, 2021. Peter Fischelis of 35 Longfellow Road to the Middle School Building Committee for a term to expire at the completion of the project.

Committee Liaison Reports

There were no committee liaison reports.

Miscellaneous Correspondence

Correspondence was received concerning the Reformatory Brach Trail, 2229 Main Street and Estabrook Trail.

Public Comments

Diane Proctor of 57 Sudbury Road reported that the League of Women Voters is sponsoring a community forum on Saturday, February 27th featuring Pam Rockwell, who will speak as the Chair of 2229 Main Street Committee.

Tanya Gailus of 62 Prescott Road commented if Select Board members were charging Town staff to take specific actions in preparation for Town Meeting, it may still need to take form of a
public body subcommittee.

Adjourn

Upon a motion duly made and seconded, it was UNANIMOUSLY VOTED: to adjourn.

Roll call vote
Ms. Escobedo: Aye
Ms. Ackerman: Aye
Ms. Bates: Aye
Ms. Hotchkiss: Aye
Mr. Johnson: Aye

Minuteman Media Network Coverage: https://www.youtube.com/watch?v=NvjLUpTDceQ

Pursuant to notice duly filed with the Town Clerk, the Concord Select Board convened in a meeting via video conference call on March 1, 2021 at 4:00pm.

Present were Linda Escobedo, Chair; Susan Bates, Clerk; Terri Ackerman, Jane Hotchkiss, and Matthew Johnson. Also present was Stephen Crane, Town Manager.

Call to Order

Roll call vote
Ms. Escobedo: Present
Ms. Ackerman: Present
Ms. Bates: Present
Ms. Hotchkiss: Present
Mr. Johnson: Present

Consent Agenda

- Minutes to approve: January 25, 2021; January 25, 2021 Executive Session (not to be released)
- Town Election Warrant for March 25, 2021

Upon a motion duly made and seconded, it was UNANIMOUSLY VOTED: to approve the consent agenda

Roll call vote
Ms. Escobedo: Aye
Ms. Ackerman: Aye
Ms. Bates: Aye
Ms. Hotchkiss: Aye
Mr. Johnson: Aye

Town Manager’s Report

The Health Division staff continues to focus primarily on the local response to COVID-19. Twenty Concord residents over age 85 and home-bound received a COVID vaccine this week through home visits by a public health nurse and EMT from Concord Fire Dept. An additional 100 residents will be invited to attend a clinic at the Harvey Wheeler Community Center scheduled for next week.

CMLP has launched a new webpage - ConcordCleanComfort.org. Citizens can visit this site to learn about the benefits of heat pumps which provide both heating and cooling and learn about
rebates available to Concord residents.

CMLP has closely monitored the impacts of the pandemic on rate payers as well as the directives and guidance from national, regional, state and local authorities. The temporary suspension of collection efforts has resulted in significant revenue reduction for the electric, broadband, and water/sewer utilities. This temporary moratorium is set to expire on April 1, 2021. CMLP will recommence the collections and disconnection process on May 15, 2021.

The Town recently received a grant award from the Executive Office of Technology Services and Security (EOTSS) for the Cybersecurity Awareness Grant program. The grant will help the Town make end-user cybersecurity training, assessment and simulation tools, which will be administered by EOTSS and ProofPoint (cybersecurity vendor) and will be available to employees and others who have Town e-mail accounts. The first year of the program is paid by EOTSS and the Town will commit to sustaining the program at its own expense, which was planned prior to receiving the grant award.

Only four businesses have applied for the CBDG/Microenterprise grants so far. The first round of grants (in the amount of $10,000 each) was distributed last fall. Three additional rounds have been processed since then without participation by additional Concord businesses. The fifth round will open Monday, March 1 and the 23 towns participating in the program agreed to allow repeat applications for additional funding (up to an additional $10,000). Concord still has approximately $170,000 available for distribution.

Chapter 90 Grant: MassDOT has informed the Town that pending its’ bond authorization, the Town will receive $681,191 of Chapter 90 funds for Fiscal Year 2021. This amount is this year’s apportionment of the 10-year Chapter 90 contract with the State. CPW will use these funds in conjunction with debt capital to implement the annual Roads Program.

Chair’s Remarks

Ms. Escobedo reminded the community that any warrant articles from last year’s Town Meeting that were postponed or sent for further committee review need to be resubmitted if they are intended to be included in the 2021 Town Meeting Warrant. If residents have any questions, they can contact the Town Moderator, Carmin Reiss, at moderator@concordma.gov

Review amendments to the Junction Village Open Space Task Force Charge

Ms. Escobedo proposed draft changes to the charge of the Junction Village Open Space Task Force, as the charge was created two years and the committee is just now starting their work. Ms. Escobedo incorporated comments that she received when this was initially discussed at the February 22nd meeting.
Mr. Johnson recused himself from the discussion and vote.

Upon a motion duly made and seconded, it was UNANIMOUSLY VOTED: to approve the amendments to the Junction Village Open Space Task Force as presented.

Roll call vote
Ms. Escobedo: Aye
Ms. Ackerman: Aye
Ms. Bates: Aye
Ms. Hotchkiss: Aye
Mr. Johnson: Abstained

Climate Action Advisory Board Draft Warrant Article: Authorizing the Town of Concord to Adopt and Enforce Local Regulations Restricting New Fossil Fuel Infrastructure in Certain Conditions

Sustainability Director Kate Hanley and Climate Action Advisory Board member Jake Swenson attended to explain that they would like the Select Board to sponsor this warrant article. Ms. Hanley explained that the electrification of buildings is critical to achieving the Town’s climate goals of 80% greenhouse gas emissions reduction by 2050 and the Commonwealth’s goal of net zero emissions by 2050, and is one of 22 priority actions identified in Sustainable Concord. This warrant article would regulate the use of fossil fuels in new construction under certain conditions. This article stands in contrast to Article 40 at the 2020 Town Meeting, which was a blanket ban on fossil fuel infrastructure in new construction. This article was not moved because in the summer of 2020 the Attorney General decided that a similar article in Brookline was not allowable by state law.

Ms. Hanley and the Climate Action Advisory Board are looking for the Select Board to sponsor this article ahead of the 2021 Town Meeting. After discussion, the Select Board asked that the sponsors have the Town Moderator and Town Counsel review the language in the article, and then come back to the Select Board at a future meeting with the finalized language.

Select Board FY21 Goal: ATM Housing Appropriation

Ms. Escobedo noted that a housing appropriation was in the Select Board’s FY21 goals, and the Select Board needs to make a decision whether or not to sponsor a warrant article to this effect.

The Select Board recognized that the need for affordable housing in the community is high and continues to increase. The Select Board members cited the relatively low amount of CPC funds dedicated to affordable housing, the increasing amount of residents struggling to pay their bills, and the need for diversity in housing stock as reasons for a housing appropriation at the 2021
Town Meeting. The Select Board members voiced their support for a housing appropriation, but didn’t come to full agreement on a dollar amount at this meeting. The Select Board will continue the discussion on the details of this article at their March 8 meeting.

**Status of ATM 2020 Article Neonicotinoids Prohibition**

Article 48 Neonicotinoids Prohibition on the 2020 Annual Town Meeting Warrant was postponed until 2021. Mark Hanson of the Pollinator Health Advisory Committee was invited to attend on behalf of the committee but was not present.

Mr. Hanson voiced his support for carrying this article into the 2021 Town Meeting over email. Ms. Escobedo and Ms. Hotchkiss will touch base with Mr. Hanson to re-engage the Pollinator Health Advisory Committee on this article’s status for the 2021 Town Meeting, and will continue the discussion of this article at a future meeting.

**Committee Nominations**

There were no committee nominations.

**Committee Appointments**

Upon a motion duly made and seconded, it was UNANIMOUSLY

**VOTED:** to appoint: Peter Fischelis of 35 Longfellow Road to the Middle School Building Committee for a term to expire at the completion of the project. Carlene Hempel of 50 Highland Street to the Junction Village Open Space Task Force for a term to expire September 30, 2023. Extend the terms of Christa Collins of 55 Highland Street, Sue Felshin of 19 Sunnyside Lane, Robert Hartman of 16 Concord Greene, and Harry Bartlett of 95 Conant Street on the Junction Village Open Space Task Force to expire on September 30, 2023.

**Roll call vote**

Ms. Escobedo: Aye
Ms. Ackerman: Aye
Ms. Bates: Aye
Ms. Hotchkiss: Aye
Mr. Johnson: Aye

**Committee Liaison Reports**

Ms. Ackerman attended the CMLP Board meeting, where they are applying for a grant for another charging station. CMLP will installing smart meters for all customers in 2023, and there
will be an opt-out policy for individuals who prefer analog meters. The Public Works Commission held a solid waste rate hearing. Rates have gone up 10%, which is about $40.00/year. The Agriculture Committee discussed the Spring Forum, where some of the farms in town will be having tours and demos in May, in addition to videos on MMN. The Cultural Council awarded 19 grants to artists, totaling $8,400.00. The Cultural Council is planning a reception in the fall for all the recipients.

Ms. Bates attended the Board of Assessors, where they are continuing the review of abatement application. The Council on Aging Board is looking for one full and two associate members. The Economic Vitality Committee met and discussed the warrant article that the committee recommended to the Planning Board, which would eliminate the requirement that ties the amount of parking spaces to the amount of seats specifically for restaurants with outdoor dining. The goal of this is to allow outdoor dining to continue seamlessly beyond the end of the COVID-19 State of Emergency. The Economic Vitality Committee is also creating a subcommittee to identify the barriers to opening a business in Concord.

Ms. Hotchkiss attended the Natural Resources Commission, where they continue to review the 50-feet no-build policy, which is not yet finalized. The Historic Districts Commission discussed the Jenny Dugan Historic District concept, and the Main Street Historic District extension, which will be a warrant article at the 2021 Town Meeting. The Commission on Disability is reviewing funding requests coming before the commission. The Commission on Disability is discussing the needs of individuals with cognitive disabilities at Town Meeting and at Town facilities. The White Pond Advisory Committee is reviewing and suggesting changes to the 2015 document A Shared Future: A Comprehensive Vision for White Pond and its Watersheds.

Mr. Johnson attended a public forum of the Concord Middle School Building Committee, where they discussed sustainability and upcoming design issues. After the meeting, there were many emails regarding the desire for two full sized basketball courts in the new building. The current plan includes one. The Recreation Commission reviewed the planned enhancements to White Pond, the 2021 summer camp plans, and ways to help the Beede Center which has suffered reductions in membership. The Public Ceremonies and Celebrations Committee has been discussing plans for Patriots’ Day, and reviewing the nominees for the Honored Citizen award. The Community Preservation Committee will be meeting to review their warrant article for the 2021 Town Meeting.

Ms. Escobedo attended the Middle School Building Committee public forum, where she noted it was well attended. The committee is still looking at a base construction cost of $80 million, and a total project cost of $100 million. The Hanscom Area Towns Selectmen invited a licensed social worker with the Massachusetts Coalition of Suicide Prevention to speak to the group, due to the increased stress and mental health challenges facing community members.

**Miscellaneous Correspondence**

Meeting correspondence was included in the [meeting materials](#).
TOWN OF CONCORD
SELECT BOARD
MINUTES
MARCH 1, 2021

Public Comments

There were no public comments.

Adjourn

Upon a motion duly made and seconded, it was UNANIMOUSLY VOTED: to adjourn

Roll call vote
Ms. Escobedo: Aye
Ms. Ackerman: Aye
Ms. Bates: Aye
Ms. Hotchkiss: Aye
Mr. Johnson: Aye

Minuteman Media Network Coverage: https://www.youtube.com/watch?v=l86t9sazwDk

Meeting Materials: https://concordma.gov/DocumentCenter/View/28195/March-1-SB-Packet
Pursuant to notice duly filed with the Town Clerk, the Concord Select Board convened in a meeting via video conference call on March 8, 2021 at 4:00pm.

Present were Linda Escobedo, Chair; Susan Bates, Clerk; Terri Ackerman, Jane Hotchkiss, and Matthew Johnson. Also present was Stephen Crane, Town Manager.

**Call to Order**

**Roll call vote**
Ms. Escobedo: Present
Ms. Ackerman: Present
Ms. Bates: Present
Ms. Hotchkiss: Present
Mr. Johnson: Present

**Consent Agenda**
- Town Accountant Warrants: March 4, 2021
- Proclaim the Week of April 4 - April 11 as Days of Remembrance for the Victims of the Holocaust

Upon a motion duly made and seconded, it was UNANIMOUSLY VOTED: to approve the consent agenda.

**Roll call vote**
Ms. Escobedo: Aye
Ms. Ackerman: Aye
Ms. Bates: Aye
Ms. Hotchkiss: Aye
Mr. Johnson: Aye

**Town Manager’s Report**

Health Division staff reported a successful vaccine clinic for 140 seniors (age 75 and up) on Tuesday, March 2 at the Harvey Wheeler Community Center. Thanks to the COA staff who orchestrated the invitations to Concord’s residents. In this process it was learned that many of the most vulnerable residents have already received their first vaccination.

An important milestone was achieved at the most recent MSBC meeting when recommendations from the Sustainability and Design Subcommittees were presented to the Middle School Building Committee.
D&C Construction (Weymouth, MA) continues to make progress on the rehabilitation of both sewer-pumping stations. Start-up and commissioning activities have begun at the Assabet station with Lowell start-up tentatively scheduled in April. Final exterior work at both facilities is also planned for April.

Bedford Court Gas Main Work - National Grid’s Sub-contractor NEUCO has installed several hundred ft. of 2” gas main with a plan of installing a total of approximately 640 feet of main over the next few weeks. Work will include making the connection to the existing gas main in Bedford Street and installing gas services to individual homes. The Engineering Division is working closely with National Grid by conducting daily site inspections to ensure compliance with the Town’s construction standards.

Bruce Freeman Rail Trail: Letters inviting abutters to the last ½ mile of Phase 2C to site walks scheduled for March 18 and 19 will be going out this week. We will be reviewing the need for fencing and location of signage along this stretch of the trail.

Hubbard Street/Parking Management Team: As CPW-Engineering Division refines plans to reconstruct Hubbard Street near Walden Street, the Parking Management Team discussed the use of meters in this location. Based on the existing conditions and observations of the use of these meters, the PMT recommended that the meters not be re-installed at this time, but that signage be installed to limit three parking spaces closest to Walden Street to 30-minutes and the remaining spaces on Hubbard Street be allowed to park for 3-hours. This change will require revision to the Traffic, Parking, and Pedestrian Rules and Regulations.

The Massachusetts Cultural Council approved two grant applications submitted in February in the amount of $7,500 each for Concord Center and West Concord Junction cultural districts. This year’s grants are expected to help address recovery and relief from the COVID-19 pandemic for the arts & cultural resources and local businesses.

Chair’s Remarks

Ms. Escobedo reminded residents that the Town Meeting Warrant closes on March 26. Draft articles are due to the Town Manager’s Office at 12:00pm on March 19.

The Select Board has recently received correspondence regarding pedestrian safety at Junction Park. The Transportation Advisory Committee will be discussing this issue on March 10, and the Select Board will discuss it at their March 15 meeting.

Town House Renovation Update

Deputy Town Manager Kate Hodges and Facilities Director Ryan Orr attended to present the current status of the Town House renovation. Ms. Hodges reported that while the first floor renovation of the Town House was necessary and the final product will be a significant
improvement, new challenges arose in the renovation process. The Town has attempted to implement cost saving and innovative solutions in response to the challenges that have come up during the renovation process. Ms. Hodges’ presentation is available in the meeting materials.

The renovation process started on November 16th, 2020. The original target date for completion was April 2021 if there were no change orders. Currently, there are 24 potential change orders, with 9 of them approved so far at the cost of approximately $35,000. The original scope of the project was $678,000. The projected cost of all the change orders is approximately $100,000. Final inspections are expected to happen on the June 18th, 2021. The projected completion date at this time is July 15, 2021.

Climate Action Advisory Board Draft Warrant Article: Authorizing the Town of Concord to Adopt and Enforce Local Regulations Restricting New Fossil Fuel Infrastructure in Certain Conditions

Sustainability Director Kate Hanley, Climate Action Advisory Board Chair Jake Swenson, and Light Board Chair Alice Kaufman attended to discuss this proposed warrant article. At the Select Board’s March 1 meeting, Ms. Hanley, Mr. Swenson, and Ms. Kaufman requested that the Select Board sponsor this proposed warrant article ahead of the 2021 Town Meeting. The Select Board requested that they finalize the language of the prospective article with the Town Moderator Carmin Reiss. Since that meeting, they prepared an updated text on the draft warrant article after it was reviewed by the Moderator and Town Counsel.

Ms. Kaufman reported that this is both a warrant article and a proposed bylaw. This article is being proposed as a more viable alternative to Article 40, presented at the 2020 Town Meeting, which was a blanket ban on fossil fuel infrastructure in new construction. The article was not moved because in the summer of 2020, the Attorney General decided that a similar article in Brookline was not allowable under state law. The article proposed for the 2021 Town Meeting is requesting that the state legislature give Concord the authority to place municipal restrictions on fossil fuel usage in some categories.

The Select Board members voiced general consensus to carry this warrant article to the Select Board public hearing ahead of Town Meeting. The Select Board did not take a vote on whether or not to endorse this article.

Select Board FY21 Goal: ATM Housing Appropriation

At their March 1 meeting, the Select Board discussed the idea of filing a warrant article for an appropriation for affordable housing funds, with proposals ranging up to $500,000. Housing groups in Concord have submitted correspondence requesting that the Select Board file a warrant article to this effect.
The Select Board members voiced their support for sponsoring an article to appropriate $500,000 to affordable housing, stating that this amount could always be reduced ahead of Town Meeting if needed. There was no vote taken on this matter.

**Status of ATM 2020 Article Neonicotinoids Prohibition**

The Massachusetts Pesticides Board recently took action to designate neonicotinoids as a “Restricted Category” pesticide, which may accomplish the original goals of this proposed warrant article. Mark Hanson of the Pollinator Health Advisory Committee said this action was a good step in the right direction, but does not necessarily entirely accomplish the goals of the warrant article. Mr. Hanson stated that the recent action by the Massachusetts Pesticides Board prevents retailers from selling neonicotinoids in Massachusetts beginning in July 2022, whereas the proposed warrant article would ban the use of neonicotinoids on new leases of Town land. This would not impact the use on existing leases. Therefore, Mr. Hanson would like the Select Board to move the article.

The Select Board reached a general consensus that they would carry the warrant article to the Select Board public hearing ahead of Town Meeting, although they did not take a position on the article. Mr. Hanson will be working with the Town Manager’s Office get this warrant article refilled.

**Election Officer Appointments**

Town Clerk Kaari Tari prepared a memo for new election officer appointments. The Select Board did not have concerns regarding any of the nominees.

Upon a motion duly made and seconded, it was UNANIMOUSLY VOTED: to appoint the election officers as described in the memo from Kaari Tari dated March 5, 2021.

**Roll call vote**
- Ms. Escobedo: Aye
- Ms. Ackerman: Aye
- Ms. Bates: Aye
- Ms. Hotchkiss: Aye
- Mr. Johnson: Aye

**Committee Nominations**

There were no committee nominations.

**Committee Liaison Reports**
Ms. Bates attended the Capital Planning Task Force, where they reviewed the recommendations of the 2003 Capital Planning Report. The Cemetery Committee discussed 18 Windmill Hill Road, a property with a fence around it that is visible from the cemetery and has an application before the ZBA. The Committee voted 4-1 to not recommend that the ZBA oppose the project. The Middle School Building Committee continues to make progress and is receiving a notable amount of correspondence regarding the gymnasium.

Mr. Johnson attended the Middle School Building Committee, where they voted to recommend a 7,000 square foot gym, a 270 seat auditorium, a 1600 square foot physical education space, a 1000 square foot maker space, and a 3400 square foot media center. CMLP also believes they will be able to install solar at the new middle school. The Housing Authority continues to have interviews for the Executive Director role. The Public Ceremonies and Celebrations Committee is working with Minuteman Media Network on preparations for the virtual Patriot’s Day celebrations. The NMI-Starbet Committee discussed the Town assuming liability for the site and the risks of that. Additionally, they are preparing an executive summary for the Select Board at an upcoming meeting.

Ms. Hotchkiss attended the Natural Resources Commission, where they reported that a new Land Manager has been hired. The NRC has continued to discuss the 50-foot no build policy. The Commission on Disability met to approve the minutes from past meetings. The Historic Districts Commission discussed construction signage within historic districts.

Ms. Ackerman reported that the Capital Planning Task Force charge expires in June, and they will continue meeting every other week until the expiration and final report. The West Concord Junction District Committee received a grant from the Massachusetts Cultural Council for marketing and producing maps and brochures. The Transportation Advisory Committee Bicycle Subcommittee met and discussed bicyclist safety and the possibility of surveying of cyclists in town to figure out the demography and transportation patterns of cyclists. The Bruce Freeman Rail Trail Advisory Committee is putting the last half mile of the rail trail out to bid.

Ms. Escobedo attended the Tax Fairness Committee, where they are discussing the senior means tax exemption warrant article that will be on the 2021 Warrant. The School Committee presented a new draft of their budget, getting closer to the proposed budget guidelines.

**Miscellaneous Correspondence**

Correspondence was included in the [meeting materials](#).

**Public Comments**

Mary Hartman of 16 Concord Greene commented that the projected balance for free cash is
$5,600,000.

Tanya Gailus of 62 Prescott Road asked what the final date the warrant closed. Ms. Gailus asked if the Select Board would cover the Bruce Freeman Rail Trail’s request regarding the Reformatory Branch next week.

Adjourn to Executive Session, not to return to open session, pursuant to M.G.L. c. 30A, section 21(a)(3) to discuss strategy with respect to litigation in the case of L.Y. v. Kester Krueger, CCTV, Inc., Town of Concord and Concord-Carlisle School District, as an open meeting may have a detrimental effect on the litigating position of the Committees as declared by the Chair.

Upon a motion duly made and seconded, it was UNANIMOUSLY VOTED: to Adjourn to Executive Session, not to return to open session, pursuant to M.G.L. c. 30A, section 21(a)(3) to discuss strategy with respect to litigation in the case of L.Y. v. Kester Krueger, CCTV, Inc., Town of Concord and Concord-Carlisle School District, as an open meeting may have a detrimental effect on the litigating position of the Committees as declared by the Chair.

Roll call vote
Ms. Escobedo: Aye
Ms. Ackerman: Aye
Ms. Bates: Aye
Ms. Hotchkiss: Aye
Mr. Johnson: Aye

Minuteman Media Network Coverage: https://www.youtube.com/watch?v=kedmk22PD6Q

Meeting Materials: https://concordma.gov/DocumentCenter/View/28283/March-8-SB-Packet
MEMORANDUM

To: Chair Escobedo and Members of the Board

From: Stephen Crane, Town Manager

Date: April 5, 2021

Re: Town Manager Report

Vaccine Update
The Health Division staff coordinated another vaccine clinic at the Harvey Wheeler Community Center to deliver the second round vaccine to Concord residents over age 65. This effort involved COA staff conducting outreach to Concord residents and support from Fire Dept. EMTs. Thanks to this effort as well as individuals seeking alternative sources of vaccine, 4,067 residents over the age of 65 (out of 5,012 total) have been vaccinated.

CFD
Lieutenant Lindsay McGloughlin, shown here, started her first shift as a Lieutenant on Engine 3 at Headquarters on Tuesday March 30, 2021. Lindsay is the first female officer in the history of the Concord Fire Department.

CPD
The Concord Police Department again will be supporting Autism Awareness Month by raising awareness and outreach to community members with Autism Spectrum Disorder (ASD). The Concord Police Relief Association has purchased new Autism Awareness patches that will be worn on an officer’s uniform shirts on Fridays throughout the month. Patches are available for purchase with proceeds from the sale of patches donated to MinuteMan ARC. This fundraiser is one of several programs the Department will be taking part in throughout April to help raise awareness about ASD. On Friday, April 2, the Department participated in “Light It Up Blue,” a nationwide initiative to mark the start of National Autism Awareness Month and celebrate World Awareness Day. At 7:30PM, patrols who were not handling an active call pulled to the side of the road and activated their cruiser’s blue lights to raise awareness of autism. Additionally, autism awareness seatbelt covers are free and available year-round from CPD. The seatbelt covers, which also can be attached to the strap of a backpack, help first responders identify if a person in a vehicle is on the autism spectrum, allowing them to respond accordingly.
IT
Two important positions in the IT Department were recently filled: Information Systems Technician and Broadband Network Engineer. These new employees will help manage a backlog of work that has been disrupted by the pandemic.

CPW
Concord Public Works Tree Guide: CPW has produced an informational tree guide for the Town of Concord. CPW staff regularly engages with residents who inquire about tree planting and maintenance. This professionally produced guidance document will be an educational tool the department can use to assist residents and educate the community on the Town’s tree planting and maintenance programs. Funding for the development and printing of this document was provided by both a Municipal Vulnerability Preparedness (MVP) Grant from the Commonwealth of Massachusetts and the Public Shade Tree fund.

Curbside Trash Pick-up: The new curbside trash and recycling subscription period began on April 1. To ensure pickup continues please make sure to submit your payment and purchase white barrel stickers and/or orange disposal tags as needed. While no significant changes have been made to this year’s program, the Town has been in discussions with its vendor, Waste Management, about possible changes to make it both more sustainable and cost effective. The costs associated with curbside solid waste and recycling have escalated in the past few years due to both regional and global factors; these factors have prompted a renewed examination of the Town’s program.

Cambridge Turnpike Improvements Project: Work for final completion of the project resumes on Monday April 5 in the Crosby Pond to Crosby Corner area. The work will start with the preparation for paving of the sidewalks and final paving of the roadway which is planned for April 20. Additionally, CMLP, Comcast and Verizon will be completing the installation of their cables in underground conduits prior to the removal of the temporary utility poles. There will be interruptions to traffic flow as travel will be reduced to one lane within the work area. All major work is expected to be completed and travel will be back to normal by the end of April.

DPLM
The Town was recently notified it has been awarded an FY2021 Travel & Tourism Recovery Grant in the amount of $28,028 for the project entitled “In partnership with the Town of Lexington, ‘Two Historic Towns; One Memorable Trip.’” The program is a targeted market campaign for advertising and social media promotion of regional tourism. This partnership with Lexington is one part of a series of regional initiatives that the Town is working on collaboratively with other communities for economic recovery and vitality.
The Building Inspections Division has been in discussions with an Architect regarding the proposed conversion of the old TD Bank at 59 Walden Street to a Real Estate office. The current building is approximately 4,000 square feet and the proposed project would be adding approximately a 2,000 square foot second story addition. This project will require Site plan approval from the Planning Board for the increase in Gross floor area and an increase in the required parking spaces as well as approval from the Historic District Commission.

The Natural Resources Division is coordinating a town-wide garlic mustard pull next month, in partnership with the Concord Land Conservation Trust. Residents will be asked to contact the office for route assignments and to pick up specially marked yard waste bags to help remove this invasive pest.

RHSO
The Regional Housing Services Office has been informed by three homeowners that they intend to sell their units and the Town has the Right of First Refusal or responsibility to find three eligible homebuyers. Planning Division staff is working with the RHSO to coordinate marketing efforts and potential subsidy to ‘buy-down’ these units to make them more affordable (and make one eligible to be included on the State’s Subsidized Housing Inventory).
Town of Concord

Concord Middle School Project
Select Board Meeting 02
04.05.21
Project Goals Recap

- Total Project Cost Range $80-$100 M
- Replace two middle schools with one combined middle school, grades 6-8
- Design enrollment 700 Students
- Team Teaching Model, meet Ed Plan
- Design for Net Zero Energy

Primary Goal:
Consolidate two middle school populations into a single, 21st century learning facility that will serve the community for generations.
Background

• Town Meeting
  • Article 14
  • April 2019

• CMSBC Created by Select Board
  • Charge
  • May 2019

• CMSBC
  • Budget range identified for OPM Request for Services
  • July 2019
ARTICLE 14: CMS Facilities

Estimated Project Cost of a New Building

Avg Cost/SF in Middle School Construction: $648
Recommended CMS Square Footage: 125K
Annual Escalation in MS Construction Costs 2010-16: 6.93%

Total Project Cost estimated to be in the $90 million+ range
Cost of Waiting

- $2.5 - 7.5M/ year in Escalation Cost
- $548K/ year in Operating Costs
- $100K/ year in Maintenance/Repair Costs
- Yearly risk of major expense due to system failures
  - *Plumbing, Septic and Roof would total over $6M*

**TOTAL COST:** $3.15 - $8.15M/ YEAR

**At Risk:** $6M+ at any time
Estimated Project Cost after Escalation
(assuming 3-7% yearly escalation)

Building Cost with 2019 Feasibility (approx): ~$90M
Building Cost after 1 year escalation: ~$92.5-97.5M
Building Cost after 2 years escalation: ~$95-105M

Note: These are rough estimates for calculation purposes only.
ARTICLE 14 Amendment

ARTICLE 14. Proposed Amendment

Mr. Hubbard-Nelson moves: That the motion be amended by adding at the end: "and further, that the feasibility and resulting design specification should be consistent with Concord’s sustainability principles and with Concord's goals for reducing greenhouse gas emissions, requiring both an all-electric design and Zero Net Energy-ready building and site capabilities; and while the Town urges the School Building Committee to conduct its feasibility study with all-electric/ZNE-ready as the preferred design, other alternatives may be considered; and further that the third-party hired to perform this feasibility study and school design should have demonstrated competencies and experience in all-electric/ZNE building design."
## Renovate vs. Rebuild

<table>
<thead>
<tr>
<th>Renovation</th>
<th>~ $80M</th>
<th>New Building</th>
<th>~ $90M</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unknown abatement costs</td>
<td></td>
<td>Negates abatement risk</td>
<td></td>
</tr>
<tr>
<td>Relocation of students</td>
<td></td>
<td>No disruption to education</td>
<td></td>
</tr>
<tr>
<td>Less energy-efficient</td>
<td></td>
<td>Maximizes energy efficiency</td>
<td></td>
</tr>
<tr>
<td>Ongoing maintenance</td>
<td></td>
<td>Minimizes post-construction maintenance needs</td>
<td></td>
</tr>
<tr>
<td>Design possibilities limited</td>
<td></td>
<td>Allows for design to fulfill school and community needs</td>
<td></td>
</tr>
</tbody>
</table>
ARTICLE 14.

WARRANT ARTICLE

To determine if the Town will vote to raise and appropriate, or transfer from available funds, or authorize the Town Treasurer with the approval of the Select Board to borrow money by the issuance of bonds or notes under the provisions of Massachusetts General Laws c. 44, the sum of $1,500,000, or any other sum, to be expended under the direction of the School Committee for a feasibility study to consider the construction of a new middle school, which may be located at 835 Old Marlboro Road, Concord, Massachusetts (the present site of the Sanborn Middle School), provided, however, that this approval shall be contingent upon passage of a Proposition 2½ debt exclusion referendum under Massachusetts General Laws c. 59, § 21C(k), and further that any premium received by the Town upon the sale of any bonds or notes approved by the vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Massachusetts General Laws c. 44, § 20, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount, or take any other action relative thereto.
CMSBC Building Committee Charge

The Concord Middle School Building Committee is charged by the Select Board to undertake a Feasibility Study to explore the construction of a single new Middle School Building to replace the two existing facilities. The Committee is also charged to begin the schematic design process for a new school building based on the findings of the Feasibility Study. Funding for the Feasibility and Schematic Design was approved under Article 14 at the 2019 Annual Town Meeting. It is anticipated that the Town will be asked at a later time to approve full design and construction funding for the new school and, should such funding be approved, the Committee shall anticipate serving as the construction oversight body as well. The Committee has final authority on all design decisions and will make recommendations to the Town Manager on all financial, contractual and schedule matters. The Middle School Building Committee shall be the point of contact for all community groups for all issues regarding the project. The Committee shall ensure community engagement throughout the planning and execution of the final design and construction. It is the expectation that there will be multiple opportunities throughout the process to solicit community feedback.
Ms. Guarriello noted that the estimates included in the RFS are often inconsistent with the ultimate cost of a building project. Ms. Nelson was reluctant to lower the range, feeling that transparency about the potential cost of the project is critical. She suggested that the number provided establishes “space” for the conversation about cost, and makes no commitment to design a project to that number. Mr. Hult emphasized the importance of the committee doing due diligence and obtaining the appropriate value for the community. He suggested that it will not be unreasonable for residents to question how the cost of a new middle school could be approaching the cost of the recently built new high school, which has more than double the number of students. He suggested a range of $85 to $95 million. Ms. Bates emphasized the importance of projecting a message to the community that the committee is conscientious about cost. Dr. Hunter is more comfortable with a figure of $100 million, which is in keeping with other middle school projects she has seen. Ms. Guarriello noted that recent Design-Bid-Build projects have come in under budget. Dr. Hunter noted that the $90 million earlier estimate was a “place holder,” based on other recent projects. The consensus of the group was to keep the estimate in the RFS to $80 to $100 million.

CMSBC Minutes July 11, 2019
Proposed Educational Program

19-20 **students per class**

3 **teams per grade level**

4 **on-team subjects**

---

**Program Building Blocks**

**Team Level Organization**

---

**Grade Level Organization**
Educational Program Development

- Gymnasium and Alternate PE
  - Gym sized for 1 Basketball Court and 150 spectators
  - One Alternate PE space with Fitness Equipment

- Music and Performance
  - 1-grade level auditorium
  - One Orchestra Room, shared with Music
  - One Band Room, shared with Music

- World Language
  - 5 classrooms dedicated to World Language program
Educational Program Development

• Visual Arts
  • Two art rooms with kiln space

• Special Education
  • Includes small group rooms for pull-over
  • Spaces for three sub-separate programs

• Media and Maker
  • Media Center sized the same as the two combined schools
  • Maker Space sized for a whole class to use as a drop-in space

• FACS and Technology
  • One space each
BUILDING PROGRAM    EFFICIENCIES FROM 2020 PROGRAM

LEGEND
1. CUSTODIAL & LOADING
2. NURSE
3. ADMINISTRATION & GUIDANCE
4. HEALTH & PE
5. AUDITORIUM
6. DINING
7. ART
8. MUSIC
9. VOCATIONAL & TECHNICAL
10. MEDIA & RESOURCE
11. CORE TEAM
12. DEDICATED SPECIAL EDUCATION
13. WORLD LANGUAGE

SUMMARY OF SPACES
- 95,330 NET SQUARE FEET
- 142,995 GROSS SQUARE FEET
- 21ST CENTURY MIDDLE SCHOOL LEARNING ENVIRONMENT
- ESTIMATED 90% UTILIZATION
- ACHIEVES ED PLAN GOALS
## Project Schedule

### Schedule Scenario Option A - No "Early" Release of Design Phases

- **No "Early" Release of SD**
- **Special Town Meeting December 10, 2021**
- **Special Town Election March 10, 2022**
- **Escalation Projection @ 2023, Q2 should be 9%**
- **Projected School Opening March 25, 2025**

### Schedule Scenario Option B - “Early” Release of Schematic Design & Design Development

- **“Early” Release of SD, allows for cushion between SD Completion & Town Meeting**
- **Special Town Meeting December 10, 2021**
- **Special Town Election December 17, 2021**
- **ALT Special Town Election March 10, 2022**
- **Escalation Projection @ 2023, Q1 should be 8%**
- **Projected School Opening January 6, 2025**
LEGEND
- New Construction PSR
- New Construction SD
× New Construction Vote Failed
- New Construction Bid
- New Construction PFA Amended

3% Escalation
- Average New Construction Projects
- BLS PPI New School Construction
- MSBA Construction Funding Limit
- RLB Comparative Cost Boston
- Average $/SF for Add/Reno

CMS target $555/sf
($559/sf current est.)
Above Budget Scope
Preliminary Scope and Estimates
Gymnasium Considerations

School Use

• Existing Gymnasia
  • Sanborn: 6,808 nsf w/ one 74’ x 42’ court
  • Peabody: 3,731 nsf
  Equivalent of three teaching stations and no MIAA regulation size courts.

• Planned Gymnasium/Athletics Space
  • Gym: 7,000 nsf w/ one 84’ x 50’ MIAA court and two 55’ x 39’ cross courts
  • Alternate PE: 1,600 nsf
  Equivalent of 2-3 teaching stations; **meets Educational Plan** and scheduling needs
Auditorium Considerations

School Use

• Existing Gathering Space / Auditorium
  • Sanborn Auditorium: seats 350
  • Peabody Forum: seats 175

• Planned Gathering Space / Auditorium
  • Auditorium: seats 270

Equivalent of one grade level plus staff (233 students per grade level); meets Educational Plan needs for curriculum
## Above Budget Scope Analysis

### Individual Scope Items

<table>
<thead>
<tr>
<th>Project Scope</th>
<th>Description</th>
<th>Additional Project Cost (million)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>based on NSF&lt;sup&gt;1&lt;/sup&gt;</td>
</tr>
<tr>
<td>CMS Ed Plan 3/4/21</td>
<td>As presented in base Space Summary</td>
<td>None (budget $80-$100 project)</td>
</tr>
<tr>
<td>Add 1 MIAA Court</td>
<td>1 MIAA Main Court and 2 MIAA Cross Courts</td>
<td>$4.2</td>
</tr>
<tr>
<td>Larger but not MIAA Cross Courts</td>
<td>1 MIAA Main Court and 2 46’ x 74’ Cross Courts</td>
<td>$2.5</td>
</tr>
<tr>
<td>Add 80 Auditorium Seats</td>
<td>350 seats total, no change in stage</td>
<td>$0.7</td>
</tr>
<tr>
<td>Add 280 Auditorium Seats</td>
<td>550 seats total, no change in stage</td>
<td>$2.3</td>
</tr>
</tbody>
</table>

Notes:
1. Net square-footage of the additional scope multiplied by $555/sf construction cost x 1.25 soft cost multiplier.
2. Net square-footage of the additional scope multiplied by 1.5 net-to-gross factor x $555/sf construction cost x 1.25 soft cost multiplier.
Above Budget Scope Analysis

Combination Scenarios

<table>
<thead>
<tr>
<th>Combination A</th>
<th>Combination B</th>
</tr>
</thead>
<tbody>
<tr>
<td>74' x 46' Cross + 350 Seats</td>
<td>74' x 46' Cross + 550 Seats</td>
</tr>
<tr>
<td>$3.2-$4.8 million</td>
<td>$4.85-$7.3 million</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Combination C</th>
<th>Combination D</th>
</tr>
</thead>
<tbody>
<tr>
<td>2 MIAA + 350 Seats</td>
<td>2 MIAA + 550 Seats</td>
</tr>
<tr>
<td>$4.8-$7.25 million</td>
<td>$6.5-$9.75 million</td>
</tr>
</tbody>
</table>

General Notes:
1. Combination D is above the 15% lot coverage threshold using the currently planned building footprint.
2. Number of auditorium seats requested by the Community should be confirmed.
3. Square-footage of gym is based on run-out dimensions that have not been reviewed with CCYB. As such, SMMA advises against budget increases based on the low end of the estimates.
Discussion
Concord Middle School
Next-Generation Roadmap Bill: What You Need to Know

On Friday, Governor Charlie Baker signed the historic “Act creating a next-generation roadmap for Massachusetts climate policy.” This is the culmination of years of efforts by climate advocates, including MAPC, and will help Massachusetts stay at the forefront of US climate policy.

The road to this moment has been a little rocky and could be confusing. A brief summary:

- The Legislature first sent the Governor a version of the bill last December at the very end of its legislative session after a deliberative review by a conference committee, which negotiated differences between House and Senate proposals.
- Governor Baker vetoed this version of the bill in early January. Soon afterwards, Senate President Karen Spilka and Speaker Ron Mariano announced that they would bring the bill back, unchanged, in the new session.
- In the first weeks of this legislative session, both the House and Senate passed the bill again.
- This time, the Governor returned the legislation with amendments.
- Last week, the legislature made revisions to the Governor’s amended bill, voted on it again, and sent it back.
- On Friday, March 26, the Governor signed it into law!

MAPC believes the Next Generation Climate Roadmap bill is a big win. It will help shape a stronger climate future that can improve the lives of all Commonwealth residents and accelerate the reduction of greenhouse gas emissions. Below, we’re outlining the aspects of the bill that we’re especially excited about:

**NET ZERO ROADMAP**

- Codifies the target of net zero greenhouse gas emissions by 2050, revising the 2008 Global Warming Solutions Act emissions targets to match what scientists say we need to do.
- Raises the target for emissions reductions by 2030 from 45% to 50%, and requires emissions limits set at five-year increments.

**BETTER BUILDINGS**

- Requires DOER to establish a new opt-in net zero stretch building code within 18 months. Net zero buildings maximize efficiency, electrification, and renewable energy, addressing a major source of greenhouse gas emissions in Massachusetts and making buildings healthier and more resilient. The new code will include net zero building performance standards and a definition for what a “net zero building” is.
- Makes DOER responsible for updating the existing stretch energy code, which has already been adopted by over 80% of Massachusetts communities.
- Adds DOER and energy experts to the board that implements building codes (the Board of Building Regulations and Standards) and sets term limits for board members.
- Requires that the cost of climate change on society (i.e. the social cost of carbon) be part of the Mass Save Three-Year Energy Efficiency Plan cost-benefit analysis.
- Establishes appliance efficiency standards for 17 residential and commercial products, saving consumer costs on energy and water bills while cutting emissions.

**ENVIRONMENTAL JUSTICE**

- For the first time, defines Environmental Justice populations in state statute. The definition of “environmental burden” for key permit reviews includes climate change for the first time.
- Ensures increased outreach to Environmental Justice populations and requires more engagement from state agencies as they carry out their duties.

**RENEWABLE ENERGY ACCESS**

- Increases the required percentage of Massachusetts electricity that comes from renewable sources. The Renewable Portfolio Standard (RPS) will increase 3% annually from 2025 to 2029 to reach 40% by 2030.
- Requires an additional 2,400 megawatts of offshore wind, bringing the state’s total target to 5,600 MW.
- Improves access to solar through a low-income services solar program trust.

**JOB CREATION**

- Requires $12 million in annual funding be given to the Massachusetts Clean Energy Center to help Environmental Justice populations, minority-owned and women-owned businesses, and employees from the fossil fuel industry advance in the clean energy industry.

**GAS SAFETY**

- Improves gas pipeline safety, including increased fines for safety violations.
- Establishes a pilot program to deploy geothermal heat pump microdistricts, an innovative clean energy technology.
- Reshapes the Department of Public Utilities (DPU) by amending its mission. The DPU will now need to balance equity and reductions in greenhouse gas emissions with its existing priorities of system safety, system security, reliability, and affordability.

**RENEWABLE ENERGY GOALS FOR MUNICIPAL LIGHT PLANTS**

- Requires municipal light plants, which serve specific cities or towns, to purchase 50% of their power from non-carbon sources by 2030 and get to net zero emissions by 2050.
- Before this, municipal light plants didn’t have renewable energy requirements.
March 15, 2021

Linda Escobedo  
Chair, Select Board  
Town House, 22 Monument Square  
Concord, MA 01742

Dear Chairperson Escobedo:

We are pleased to inform you that the following young men from Massachusetts’ Spirit of Adventure Council, Troop 132 in Concord, MA recently attained the rank of Eagle Scout:

1. Nolan Roberts (Eagle Board of Review on 09/03/2020)
2. Kevin O’Neil (Eagle Board of Review on 10/15/2020)
3. Lucas Anthony (Eagle Board of Review on 10/27/2020)
4. Simon Cadavid (Eagle Board of Review on 02/09/2021)

We would be most grateful if you could write a congratulatory letter to these outstanding young men. The 4 separate letters should be addressed and sent to:

1. Nolan Roberts, 80 Stone Road, Concord, MA 01742  
2. Kevin O’Neil, 14 Drum Hill Road, Concord, MA 01742  
3. Lucas Anthony, 35 Brooks Road, Lincoln, MA 01773  
4. Simon Cadavid, 24 Blueberry Lane, Concord, MA 01742

We respectfully request that the letter be mailed to the Scout within 2 weeks of receipt from you.

Thank you for your help in commemorating this remarkable achievement.

Yours in scouting,

William Duggan, Scoutmaster Troop 132 and Jonathan Aibel, Committee Chair Troop 132
A. Background

Since the advent of neonicotinoid pesticides (neonics), annual honeybee colony losses have more than doubled from pre-neonic years. During the winter of 2014-15, 80% of Concord’s honeybee hives died. Peer-reviewed research shows that the adverse effects of neonics on honey bees and native pollinators depend on the proportion of the pesticide in nectar, pollen and guttation fluid collected by foraging pollinators. Reducing the amount of neonics and other pollinator-harming chemicals, while increasing the amount of neonic-free forage and habitat for pollinators is our goal.

What are neonics? Neonics are a class of water-soluble, persistent systemic neurotoxins that mimic the poison in nicotine. Neonics kill chewing and sucking insects by attacking their central nervous systems. Being systemic, neonics spread throughout the entire plant: roots, stems, leaves, fruit, and flowers. Neonics are present in guttation fluid, pollen and nectar collected by pollinators.

How do neonics affect pollinators? Pollinators collecting guttation fluid, pollen and nectar from treated plants may be killed immediately or carry away a sub-lethal dose of neonics. Sub-lethal doses damage pollinator nervous systems — affecting navigation, immunity from disease and fecundity. One example, bumble bees' ability to provide pollination declines with neonic exposure https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5686136/

Neonics are persistent. The half-life of neonics is 3-5 years in soil. Being water-soluble, neonicotinoids migrate with ground water into nearby soil, streams and the public water supply. Plants growing on soil containing neonics produce pollen, nectar and guttation fluid that will adversely affect the health of pollinators foraging the plant. Peer-reviewed scientific studies measured neonics in plants near treated fields.

Neonicotinoids have been banned in Italy and Slovenia since 2011. The EU placed a 3-year moratorium on neonics in 2013 while they studied the problem and made their ban permanent in 2016.

Why is this subcommittee being reconstituted formed? Concord’s 2016 Town gave near-unanimous support to Article 48:

"... that Town Meeting vote to request that the Select Board transmit to appropriate state authorities Concord Town Meeting’s support for more targeted and comprehensive regulation of the sale and use of neonicotinoid pesticides in order to reduce their potential impact on pollinator populations, and further to request that Town departments take all appropriate measures to discourage their use within the Town."
At that meeting, the Select Board announced its intent to form a Pollinator Health Advisory Committee.

Since that meeting more surveys of bumblebee populations in Massachusetts have shown a sharp decline in species diversity compared to measurements taken in the 1970s. Native pollinators are keystone species in local ecosystems. Pollinators specialize to particular species of plants and vice-versa — plants specialize their flowers to attract certain pollinators. The native pollinators and native plants form an ecosystem that has evolved to serve our area. A loss of diversity in native pollinator species results in a decline in the diversity of native plant species. Let’s recover our diverse pollinators by improving forage and habitat and reducing the use of pesticides — particular persistent and systemic ones such as neonicotinoids.

Neonics are used by many in the agricultural community and golf courses following manufacturers recommendations to deal with pests. Neonics are attractive to users because they are less acutely toxic to humans and don’t need to be re-applied because they are so persistent. The persistence that is a problem for pollinators is an advantage to users. Further research and active collaboration with users may determine where neonic reductions are possible and where alternatives exist.

Beekeepers and environmentalists are concerned about a possible link between neonicotinoids and the loss of honeybee populations and the decline in other pollinators. Many large-scale farmers praise the chemical as both effective and less toxic than many of the alternatives.

The science is still evolving on the toxicity and risks associated with the use of neonicotinoids. Several insecticides containing neonicotinoids have been found to be potentially toxic to honey bees and bumblebees, and other pollinators causing Colony Collapse Disorder (CCD).

Some studies suggest that CCD mortality may be caused by bees’ reduced resistance to mites or parasites that may also be related to exposure to pesticides. The responsible use of neonicotinoid compounds is supported by many in the agricultural community in Concord as an appropriate way to deal with some insects and pests. There are differences of opinion, however, about the value of these compounds in comparison to their potential risk to the environment.

B. Purpose

The Select Board anticipates that this committee will focus its efforts to create policies and approaches for identifying and is a two-fold effort of (1) working to reduce the amount of pollinator neonicotinoids and other harmful chemicals being used in Concord and encouraging the knowledge and development as well as (2) increasing the amount of healthy pollinator habitat in Concord. Our goal is improvement in the diversity of native pollinator populations as well as honeybee survival rates.

The committee will also undertake to increase awareness of the ecosystems in town that native pollinators support. Public pollinator habitat improvement projects will be educational
for those visiting and will involve the community, especially young people, in their construction and maintenance.

The purpose of Pollinator Health Advisory Committee is to understand the regulatory framework for pesticide registration and use, to examine the issues and concerns surrounding the use of neonicotinoids and other pesticides, and to advise the Select Board on plan for a communications strategy for educating citizens, lawn care companies and farmers about the environmental risks of these compounds to pollinators and advising on alternative best practices. The committee will review and/or revise town policies regarding the use of neonicotinoids on town owned land and review and/or propose town policies, if any, for the protection of pollinator habitats.

C. Membership

The Committee shall be comprised of seven members appointed by the Select Board and it is expected the Committee’s work will be completed by May 2020. The members shall represent a diversity of perspectives relating to matters of public interest. The term of office shall be for 2 years. The membership shall be as follows:

One representative from the Agricultural Committee or their designee;
One representative from the Natural Resources Commission or their designee;
One representative from the Board of Health or their designee;
One citizen with knowledge of pollinators, entomology or similar field;
One beekeeper or person with native pollinator expertise/interest;
One citizen at-large providing a diversity of interests, backgrounds and expertise in the beekeeping community;
Three citizens at-large.
D. Duties and Responsibilities

1. Become familiar with the issues concerning the use of neonicotinoids, the current science involving pollinators, and the reasons for and results of the moratoriums on neonicotinoids in Italy since 2011 and the EU since 2013 respectively.

To become familiar with the issues concerning the use of neonicotinoids and the current science involving pollinators;

2. To fully understand local, state and federal regulatory roles regarding the use of Neonicotinoids and other pollinator harming chemicals;

3. To solicit public input on the subject through a variety of methods, including holding public hearings at least one public hearing early in the fact-finding process;

4. Coordinate our efforts to improve pollinator habitat with neighboring towns and our region: such as Lincoln, where LLCT is creating connected pollinator spaces on conservation land and Sudbury, where a Scout Troup is planning a pollinator habitat for Davis Field.

5. Coordinate with regional groups such as the Native Pollinator Task Force that provides valuable resources for developing native pollinator habitat in the watershed of the Sudbury, Assabet and Concord rivers. To determine whether any other communities have adopted policies concerning neonicotinoids and whether those policies might be beneficial for Concord;

6. To prepare a draft report by September 2019, including recommendations for policies or actions the Town may take. Work in Concord to reduce pollinator-harming chemicals such as neonicotinoid use and increase pollinator-safe habitat. This work may include:

   A. Providing guidance to increase the amount of pollinator-safe forage and habitat, for example being a resource to Priscilla Guiney, CHHS Teacher and Leader of the Green Team, in their planning and implementation of a pollinator garden at CCHS including its ongoing maintenance.

   B. Assessing the health of Concord’s native pollinators and honey bees, for example using automated software to assist in species identification.

   C. Providing consumers and users of landscaping services with lists of neonicotinoid-containing products and less toxic alternatives.

   D. Encouraging retailers to clearly label neonic-containing products and to provide non-ionic alternatives.

7. To submit a final report to the Select Board for possible future implementation.

Submit annual reports to the Select Board including recommendations for actions the Town may take.

8. To perform such other duties as the Select Board may request, including such tasks as the committee may propose to the Board as modifications to this committee charge.

E. Other Considerations

The Study Committee is responsible for conducting its activities in a manner that is in compliance with all relevant State and local laws and regulations, including but not limited to, the Open Meeting Law, Public Records Law and Conflict of Interest Law. The Committee shall consult with the Town Manager concerning the allocation of town staff or financial resources...
toward this effort.

F. Attachments

A. Certified Vote taken on Article 48 of 2016 Annual Town Meeting.
A. Background

Since the advent of neonicotinoid pesticides (neonics), annual honeybee colony losses have more than doubled from pre-neonic years. During the winter of 2014-15 80% of Concord’s honeybee hives died. Peer-reviewed research shows that the adverse effects of neonics on honey bees and native pollinators depend on the proportion of the pesticide in nectar, pollen and guttation fluid collected by foraging pollinators. Reducing the amount of neonics and other pollinator-harming chemicals, while increasing the amount of forage and habitat for pollinators is our goal.

What are neonics?  Neonics are a class of water-soluble, persistent systemic neurotoxins that mimic the poison in nicotine. Neonics kill chewing and sucking insects by attacking their central nervous systems. Being systemic, neonics spread throughout the entire plant: roots, stems, leaves, fruit, and flowers. Neonics are present in guttation fluid, pollen and nectar collected by pollinators.

How do neonics affect pollinators?  Pollinators collecting guttation fluid, pollen and nectar from treated plants may be killed immediately or carry away a sub-lethal dose of neonics. Sub-lethal doses damage pollinator nervous systems — affecting navigation, immunity from disease and fecundity. One example, bumble bees ability to provide pollination declines with neonic exposure https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5686136/

Neonics are persistent. The half-life of neonics is 3-5 years in soil. Being water-soluble, neonicotinoids migrate with ground water into nearby soil, streams and the public water supply. Plants growing on soil containing neonics produce pollen, nectar and guttation fluid that will adversely affect the health of pollinators foraging the plant. Peer-reviewed scientific studies measured neonics in plants near treated fields.

Neonicotinoids have been banned in Italy and Slovenia since 2011. The EU placed a 3-year moratorium on neonics in 2013 while they studied the problem and made their ban permanent in 2016.

Why is this committee being reconstituted? Concord’s 2016 Town gave near-unanimous support to Article 48:

“... that Town Meeting vote to request that the Select Board transmit to appropriate state authorities Concord Town Meeting's support for more targeted and comprehensive regulation of the sale and use of neonicotinoid pesticides in order to reduce their potential impact on pollinator populations, and further to request that Town departments take all appropriate measures to discourage their use within the Town.”
At that meeting, the Select Board announced its intent to form a Pollinator Health Advisory Committee.

Since that meeting more surveys of bumblebee populations in Massachusetts have shown a sharp decline in species diversity compared to measurements taken in the 1970s. Native pollinators are keystone species in local ecosystems. Pollinators specialize to particular species of plants and vice-versa — plants specialize their flowers to attract certain pollinators. The native pollinators and native plants form an ecosystem that has evolved to serve our area. A loss of diversity in native pollinator species results in a decline in the diversity of native plant species. Let’s recover our diverse pollinators by improving forage and habitat and reducing the use of pesticides — particular persistent and systemic ones such as neonics.

Neonics are used by many in the agricultural community and golf courses following manufacturers recommendations to deal with pests. Neonics are attractive to users because they are less acutely toxic to humans and don’t need to be re-applied because they are so persistent. The persistence that is a problem for pollinators is an advantage to users. Further research and active collaboration with users may determine where neonic reductions are possible and where alternatives exist.

B. Purpose

The Select Board anticipates that this committee will focus its efforts to create policies and approaches for identifying and reducing the amount of pollinator harmful chemicals being used in Concord and encouraging the knowledge and development of healthy pollinator habitat. Our goal is improvement in the diversity of native pollinator populations as well as honeybee survival rates.

The committee will also undertake to increase awareness of the ecosystems in town that native pollinators support. Public pollinator habitat improvement projects will be educational for those visiting and will involve the community, especially young people, in their construction and maintenance.

C. Membership

The Committee shall be comprised of members appointed by the Select Board. The term of office shall be for 2 years. The membership shall be as follows:

One representative from the Agricultural Committee or their designee;
One representative from the Natural Resources Commission or their designee;
One representative from the Board of Health or their designee;
One beekeeper or person have native pollinator expertise/interest;
One citizen at-large providing a diversity of interests, backgrounds and expertise.
D. Duties and Responsibilities

1. Become familiar with the issues concerning the use of neonicotinoids, the current science involving pollinators, and the reasons for and results of the moratoriums on neonicotinoids in Italy since 2011 and the EU since 2013 respectively.
2. Fully understand local, state and federal regulatory roles regarding the use of Neonicotinoids and other pollinator harming chemicals;
3. Solicit public input on the subject through a variety of methods, including holding public hearings;
4. Coordinate our efforts to improve pollinator habitat with neighboring towns and our region: such as Lincoln, where LLCT is creating connected pollinator spaces on conservation land and Sudbury, where a Scout Troup is planning a pollinator habitat for Davis Field.
5. Coordinate with regional groups such as the Native Pollinator Task Force that provides valuable resources for developing native pollinator habitat in the watershed of the Sudbury, Assabet and Concord rivers;
6. Work to reduce pollinator-harming chemicals such as neonicotinoid use and increase pollinator-safe habitat. This work may include:
   A. Providing guidance to increase the amount of pollinator-safe forage and habitat.¹
   B. Assessing the health of Concord’s native pollinators and honey bees, for example using automated software to assist in species identification.
   C. Providing consumers and users of landscaping services with lists of neonicotinoid-containing products and less toxic alternatives.
   D. Encouraging retailers to clearly label neonic-containing products and to provide non-neonic alternatives.
7. Submit annual reports to the Select Board including recommendations for actions the Town may take.
8. Perform such other duties as the Select Board may request, including such tasks as the committee may propose to the Board as modifications to this committee charge.

E. Other Considerations

The Study Committee is responsible for conducting its activities in a manner that is in compliance with all relevant State and local laws and regulations, including but not limited to, the Open Meeting Law, Public Records Law and Conflict of Interest Law. The Committee shall consult with the Town Manager concerning the allocation of town staff or financial resources toward this effort.

F. Attachments

A. Certified Vote taken on Article 48 of 2016 Annual Town Meeting.

¹ for example being a resource to Priscilla Guiney, CHHS Teacher and Leader of the Green Team, in their planning and implementation of a pollinator garden at CCHS including its ongoing maintenance.
MEMORANDUM OF UNDERSTANDING

by and between

the Town of Arlington, the Town of Lexington,
the Town of Lincoln, the Town of Concord,
and the Minute Man National Historical Park

for the purpose of establishing a permanent management entity for
The Battle Road Scenic Byway: Road to Revolutions

WHEREAS, the Battle Road Scenic Byway: Road to Revolutions (the Byway) is a route through the towns of Arlington, Lexington, Lincoln, and Concord (the Towns) following the approximate path of British regulars on April 19, 1775 during the battles that marked the start of the American Revolution, and passing many sites of cultural and historical importance; and

WHEREAS, the Byway was officially designated a Massachusetts State Scenic Byway in 2006 with the intention of recognizing, protecting, and enhancing its unique resources, and this designation was expanded in 2012; and

WHEREAS, the Metropolitan Area Planning Council (MAPC) worked closely with the Towns, the Minute Man National Historical Park (the Park), and the Massachusetts Department of Transportation (MassDOT), to produce the Battle Road Scenic Byway Corridor Management Plan (the Corridor Management Plan), funded by the Federal Highway Administration’s National Scenic Byway Program with a matching grant from the Massachusetts Highway Department, for the purpose of proposing strategies to manage transportation, land use, and tourism along the Byway, and was completed with the approval of the Towns in May, 2011; and

WHEREAS, the Towns and the Park seek to establish a permanent management entity for the Byway to carry out the Corridor Management Plan; and

WHEREAS, a task force with representation from the Towns and the Park was convened in the spring of 2013, with assistance from MAPC funded by the District Local Technical Assistance program, for the purpose of defining the structure and membership of such a management entity;

NOW THEREFORE, the Towns and the Park agree as follows:

I. ESTABLISHMENT OF A BYWAY MANAGEMENT ENTITY

1. The Towns and the Park shall form a permanent committee to be known as the Battle Road Scenic Byway Committee (the Byway Committee) with representation from each of the Towns and the Park for the purpose of carrying out the activities of the Corridor Management Plan and serving as the decision-making body for Byway-related issues. The Byway Committee as defined in this Agreement is not an independent legal entity.
2. The Byway Committee shall have a Fiscal Agent, to be selected by the Committee, which shall be responsible for receiving and disbursing funds, keeping financial records, and providing basic administrative services, as required. The Committee and Fiscal Agent shall specify the terms of services to be provided in a memorandum of understanding.

3. The Byway Committee shall create a Stakeholders Advisory Group comprising representatives from a broad range of interest groups involved in Byway-related activities. Members of the Stakeholders Advisory Group shall provide input to inform the Byway Committee’s decisions, and shall support specific Byway-related tasks as directed by the Byway Committee.

II. PURPOSE

Byway Committee

1. The Byway Committee shall have functions and responsibilities including but not limited to:

   a. Developing and publishing an annual work plan and priorities for Byway management activities that advance the Corridor Management Plan

   b. Leading the effort to secure Byway funding from grants or other sources, including requesting funding from the Towns as necessary

   c. Developing an annual budget

   d. Convening regular meetings of the Stakeholders Advisory Group and encouraging broad participation to provide a public forum for the discussion of Byway management-related issues

   e. Establishing and directing sub-committees tasked with carrying out specific Byway management tasks

   f. Appointing members of the Stakeholders Advisory Group to sub-committees of the Committee

   g. Submitting an Annual Report to the four Town Boards of Selectmen; Town Planning/Redevelopment Boards or similar boards, the Superintendent of the Minute Man National Historical Park, the MassDOT Scenic Byway Coordinator, and the Fiscal Agent.

2. The Byway Committee shall have no independent authority to make regulatory changes or appropriate municipal funding. The Byway Committee’s decisions and recommendations shall not supersede the existing authority of the Park, any other state or federal agency, or any Town board or committee, including but not limited to Boards of Selectmen, Planning/Redevelopment Boards, Historic District Commissions, Tourism Committees, and Conservation Commissions, unless such authority is expressly granted to the Byway Committee by the appropriate body.
Stakeholders Advisory Group

3. The Stakeholders Advisory Group shall serve as the forum for the public discussion of Byway-related issues. Its purpose is to ensure that the Byway Committee’s actions are informed by the full range of parties with a stake in the Byway’s management. Members of the Stakeholders Advisory Group shall have the opportunity to present their interests to the Byway Committee at regular meetings. Members of the Stakeholders Advisory Group may also be appointed to serve on ad-hoc working groups or subcommittees focused on specific Byway tasks, as directed by the Byway Committee.

III. MEMBERSHIP

Byway Committee

1. Each Town shall appoint up to three representatives to the Byway Committee. The appointment shall be made by the Town’s Board of Selectmen, or its designee. The Towns are advised to consider appointing a balance of voices representing municipal interests including but not limited to planning, public works, tourism, and elected officials. The Superintendent of the Minute Man National Historical Park shall appoint one representative to the Byway Committee. The Byway Committee representatives shall be appointed for two year renewable terms. Each Town and the Park shall notify the Vice Chair of the Byway Committee of any changes to its representatives.

Stakeholders Advisory Group

2. Membership in the Stakeholders Advisory Group shall be open to all. The Byway Committee shall solicit interested parties and shall develop a method to actively notify members of upcoming meetings, inform them of Byway activities, and encourage their participation.

IV. METHOD OF OPERATION

Byway Committee

1. The Byway Committee shall meet at least three times per calendar year. Additional meetings may be called by the Chair or the Vice Chair, or by any two Byway Committee members from separate entities. Meetings shall be open to the public. A quorum of the Committee shall be present if at least four entities are represented at a duly called meeting.

2. Votes of the Byway Committee shall be taken with one vote per Town and one vote for the Minute Man National Historical Park. Each Town and the Park shall determine its own method for determining its vote among its representatives. Four affirmative votes are required to pass a motion.

3. The Byway Committee shall elect a Chair, a Vice Chair, and a Secretary from among its members. None of these officers shall be representatives from the same entity. Officers shall serve two-year terms. The Chair, Vice Chair, and Secretary shall not
serve in the same office for more than two consecutive terms. The Chair shall set meeting agendas and chair the meetings. The Vice Chair shall chair meetings in the absence of the Chair. The Vice Chair shall be responsible for keeping a current roster of Byway Committee members, and shall confirm the Committee appointments of each Town and the Park with their appointing bodies annually. The Secretary shall take meeting minutes and record votes taken.

V. AMENDMENTS TO THIS AGREEMENT

1. This Memorandum of Understanding may be amended or canceled at any time by mutual written agreement of all participating parties. Any participating Town or the Park may withdraw from this Memorandum of Understanding upon 60 days written notice to the Byway Committee, signed by the Town’s Board of Selectmen or the Park’s Superintendent, as the case may be.

[Signature page follows]
SIGNATURES

This Memorandum of Understanding is to be signed by the Chair of the Board of Selectmen of each Town, upon a vote of the Board authorizing the Chair to do so, and the Superintendent of the Minute Man National Historical Park.

[Signature]
Chair, Board of Selectmen or Superintendent

[Signature]
Town or Minute Man NHP

[Signature]
Date

9/70/13
SIGNATURES

This Memorandum of Understanding is to be signed by the Chair of the Board of Selectmen of each Town, upon a vote of the Board authorizing the Chair to do so, and the Superintendent of the Minute Man National Historical Park.

[Signature]
Chair, Board of Selectmen
or
Superintendent

Lexington

Town
or
Minute Man NHP

9-23-13
Date
SIGNATURES

This Memorandum of Understanding is to be signed by the Chair of the Board of Selectmen of each Town, upon a vote of the Board authorizing the Chair to do so, and the Superintendent of the Minute Man National Historical Park.

[Signature]

Peter Braun
Chair, Board of Selectmen

[Signature]

Lincoln
Town

[Signature]

10/7/13
Date
SIGNATURES

This Memorandum of Understanding is to be signed by the Chair of the Board of Selectmen of each Town, upon a vote of the Board authorizing the Chair to do so, and the Superintendent of the Minute Man National Historical Park.

[Signature]

Chair, Board of Selectmen or Superintendent

Concord

Town or Minute Man NHP

Sept. 23, 2013

Date
SIGNATURES

This Memorandum of Understanding is to be signed by the Chair of the Board of Selectmen of each Town, upon a vote of the Board authorizing the Chair to do so, and the Superintendent of the Minute Man National Historical Park.

Chair, Board of Selectmen or Superintendent

Town or Minute Man NHP

Date

September 6, 2013
March 31, 2021

Dear Members of the Concord Middle School Building Committee, Concord School Committee, Concord Select Board and Concord Finance Committee:

The Concord Association of Music Parents, Inc. is a 501c3 nonprofit parents’ organization formed in 2019 to support the music performing programs in the Concord middle and elementary schools, including the orchestra, band, chorus, wind ensemble, jazz bands, chamber orchestra, and honors choir.

Thank you for all the work you have done in supporting our schools and a new middle school for the town. Thank you also for hearing our initial concerns and adding an auditorium to the design of the new middle school. However, we are concerned that the size of the proposed 275-seat auditorium - which is smaller than the current Sanborn auditorium - will not allow our performing arts program to maintain a high-quality experience. Even more significantly, we are concerned that there is insufficient classroom space in the current design to support the needs of the music programs.

The arts are a key part of the middle school experience, and Concord has been fortunate to have exceptional music and theater programs. Musical performance is a valuable educational experience that should be available for all Concord children. The arts play a critical role in our children’s educational development and in their mental health, and we should make appropriate investments in these facilities in the same way we do the other academic spaces. We need to construct a building that meets the needs of the community, both for today and for the future. This is our last chance to get it right.

Classroom Space

The current proposed design has only two music classrooms, and would require the band program to share classroom space with another music discipline. This directly and significantly impacts student learning in a daily way. Sharing a band room with anything else does not make sense; hours will be lost to setup and breakdown time, leading to lost student learning time and negatively impacting students’ experiences. We appreciate the focus on the importance of the team model and dedicating teaching space to each subject, but the needs of the band program and the other music disciplines seem to be lost in that.
We strongly urge the Committee to provide for four music classrooms in the new middle school design, one for each discipline (band, orchestra, chorus and general music). In the alternative, we urge the Committee to add a chorus room to the design for the middle school, that can accommodate 75 students as well as instruments. With a total of four (or in the alternative, three) classrooms, this would allow the band program to have a dedicated room and would avoid the problem of lost setup and breakdown time.

Providing adequate classroom and instrument storage space for these programs also sends an important message to the students, that the music program is a valued and important part of their educational experience that the school and the community prioritizes. It provides a “home” and a sense of belonging for the students in these programs, which is an important contributor not only to their educational experience, but also to their social and emotional development.

Auditorium

We strongly support a larger auditorium that can host a single grade and their parents, and also offer theater productions that do not require moving sets to CCHS. Part of the original vision for the new CMS building, as stated in the February 27, 2020 presentation for the Community Forum for the Concord Middle School Build Project, was for “an auditorium … that can hold the entire school”. A 275-seat auditorium does not come close to this vision.

The current Sanborn auditorium space has capacity for 350 people, and most performances are standing-room only. The approved CMS building design only has enough seats for 275 people (a single grade, not including parents), which significantly limits the use of the space. For anyone who has attended one of the magnificent performances by our talented middle schoolers, it’s clear to see the capacity limitations of the current 350-seat space. Shows are consistently filled to capacity, with many parents and family members left standing in the back.

In addition to being used for music purposes (band, orchestra, and chorus, including the afterschool programs, for both rehearsal and performances, and based on the current design, for teaching as well; and the musical production - three months, five days a week for rehearsals, plus four performances), the auditorium will have many other uses as well, including but not limited to all-school meetings (assemblies, guest speakers), parent information sessions, community forums, and eighth grade graduation.

We ask that you consider the following facts in regard to the 275-seat assembly in the currently approved design:

- While sufficient for a single-grade assembly, the auditorium will not have the capacity to hold a graduation ceremony that includes parents.
- The suggestion of the design committee to hold performances at the CCHS auditorium is not practical. It would require transportation of large, complex sets, make it difficult to rehearse lighting and other parts of the performance, and add additional stress for the actors.
- Other towns have been able to include full auditoriums in a cost-effective manner:
The recently completed Natick Kennedy Middle School (1,000 student enrollment) includes a 500-seat auditorium and black-box theater, all for a total of $82 million ($481/sq. ft.).

The Framingham Fuller Middle School (630 student enrollment) includes a 750-seat auditorium designed for community use for a total of $78 million ($569/sq. ft.).

The Dennis-Yarmouth Mattacheese Middle School (940 student enrollment) includes a 750-seat auditorium and a smaller cafetorium for a total of $94 million ($503/sq. ft.).

One of the potential roadblocks of a larger auditorium is the requirement for additional parking spaces. Given that Old Marlborough Road is often used by CMS families as alternate parking during school events, this area should be considered in the overall parking space numbers.

While the budget presented to the town for the new CMS building was $80-$100 million, we are willing to entertain higher dollar amounts if the facilities are built with the needs of the community in mind. If that means adding $5-$10 million in expenditures in order to add music classrooms and build an auditorium with enough space to provide a quality arts experience and to support the other needs of the middle school and the community, that is an investment well worth making. It is more important to construct a building that fully meets the needs of the Concord community in terms of educational spaces and the arts, for now and for many years to come.

Very truly yours,

Melissa Liazos, 325 The Valley Road
President

Amy Zall, 28 Hillcrest Road
Vice-President

Elisabeth Winterkorn, 800 Main Street
Treasurer

Jill Yates, 62 Lee Drive
Secretary

Parents:
Please note that the list of parents co-signing this letter is continually being updated. Last update: Tuesday March 30 at 11:30 am. Only Concord residents have been included here. View the most recent list of supporters at http://chng.it/Kxzc8LkjSV

Sue Richardsdon, 260 Elsinore Street
Jennifer Montbach, 45 Pine Street
Carol Hani, 970 Sudbury Road

J Pohlig, 9 Holden Wood Road
Xin Lu, 87 Elm Brook Lane
Bethany Renner, 812 Main Street
David Lyczkowski, 800 Main Street
Kate Yoder, 79 Deer Grass Lane
Rebecca Caruso, 76 Hawthorne Lane
Janine Penfield, 72 Adin Road
Jane Baldini, 673 Bedford Street
Carrie Bjerke, 670 Main Street
Will Bartlett, 45 Pine Street
Hugh Mccrory, 59 Lee Drive
Susan Mccrory, 59 Lee Drive
Erica Wright, 57 Whits End
Lisa Colagiovanni, 54 Hillside Avenue
Mark Mattaliano, 54 Adin Road
Erin Schellhammer, 53 Hill Street
David Monaghan, 47 Meriam Road
Jennifer Monaghan, 47 Meriam
Kira Johnson, 460 Strawberry Hill Road
Kimber Lynn Drake, 452 Laws Brook Road
Jennifer Montbach, 45 Pine Street
Chelsea Chaudhary, 44 Stone Root Lane
Jennifer Vlacovsky, 44 Damon Street
Caroline Minkin, 44 Adin Road
Elizabeth Gross, 42 King Lane
Pam Goar, 40 Upland Road
Halley Mcilwain, 316 Heaths Bridge Rd
Karen Burns, 312 Deacon Haynes Road
Shannon Babu, 31 Loring Road
Justin Moy, 305 Ministerial Drive
Prow Sarns, 305 Ministerial Drive
Merilyn Myles, 298 Heaths Bridge Road
Tiffany Thompson, 27 Damon Street
Ellie Garvey, 25 Damon Street

Ken Green, 25 Bolton Street
Ha Richmond, 242 Park Lane
Mai Richmond, 242 Park Ln
Melissa Wahl, 232 Southfield Road
Laura Koh, 231 Commonwealth Avenue
Amy Lee, 194 Oak Hill Circle
Michael Lee, 194 Oak Hill Circle
Ganna Podolska, 19 Nathan Pratt Drive
Carolyn King, 169 Heaths Bridge Road
Kane Zhu, 136 Hill Road
Elizabeth Jonczyk, 130 Elsinore Street
Danielle Guinebertiere, 13 Stone Root Lane
Anton Shtiliyanov, 1279 Elm Street
Leslie Flinn, 125 Central Street
Jessica Grogins, 1172 Lowell Road
Susan Kalled, 100 Elsinore Street
Amantha Butler, 181 Cambridge Turnpike
Joanne Jensen, 36 Arrowhead Road
Michi Keefe, 20 Prairie Street
Leah Whitehead, 39 Simon Willard Road
Tom Valle, 612 Bedford Road
Holly Legault, 242 Monsen
Christopher Jensen, 36 Arrowhead Road
Najia Lloyd, 26 Arrowhead Road
Enid Hart Boasberg, 48 Laws Brook Road
Kelly Barr, 64 Deacon Haynes Road
Jen Flint, 1643 Main Street
Sarah Jennings, 185 Main Street
Jason Butler, 181 Cambridge Turnpike
Lori Hack, 2 Abbott Lane
Madeline Jensen, 36 Arrowhead Road
Caroline Mccloy, 137 Central Street
Barbara Bokhour, 67 Crescent Street
Edward Bokhour, 67 Crescent Street
Kristie Ridick, 478 Lexington Road
Zhe Wang, 317 Caterina Heights
Masha Ishutkina, 329 Plainfield Road
Liz Fuller, 25 Bolton Street
Gwendolyn Humphreys, 400 Hayward Mill Rd
Andrea Yanes, 420 Cambridge Turnpike
Abraham Fisher, 400 Hayward Mill Road
Colleen Humphreys, 400 Hayward Mill Rd
Herschel Humphreys, 400 Hayward Mill Rd
Ganna Podolska, 19 Nathan Pratt Drive
Julia Genster, 126 Central Street
Paul Benzaquin, 1747 Wedgewood Common
Helen Mckinlay, 154 Paul Revere Road
Paul Mckinlay, 154 Paul Revere Road
Robert Penfield, 72 Adin Drive
Kimberly Hickey, 97 Plainfield Road
Cole Liazos-Coffey, 325 Valley Road
Eric-Jan Schmidt, 144 Harrington Avenue
Mary Burke, 117 Central Street
Amy Casher, 198 Southfield Road
Amelia Quimby, 32 Center Village Drive
Melinda Mancini, 339 The Valley Road
Paul Caliandro, 282 Old Pickard Road
Fred Lindgren, 339 The Valley Road
Colby LaPointe, 29 Westvale Drive
Sarah Gates, 58 Elsinore St
Laura Ely, 279 Ministerial Drive
Robert Levers, 48 Oxbow Road
Madison Bode, 180 Thoreau Street
Aidan Ernesti, 97 Jennie Dugan Road
Lora Venesy, 558 Bedford Street
Crystal D'Abbraccio, 401 Elm Street
Catherine Andrewes, 83 Grant Street
Concord Association of Music Parents

Recipient: Concord Middle School Building Committee, Concord School Committee, Concord Select Board, Concord Finance Committee

Letter: Greetings,

Performing arts in the new CMS building
<table>
<thead>
<tr>
<th>Name</th>
<th>Location</th>
<th>Date</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rebecca Caruso</td>
<td>Concord, MA</td>
<td>2021-03-27</td>
<td>&quot;Musical theater at CMS is a powerful tradition and I want to have capacity to be able to invite extended family to see my now 5th grader play cello in the new CMS!&quot;</td>
</tr>
<tr>
<td>Kimber Lynn Drake</td>
<td>Concord, MA</td>
<td>2021-03-27</td>
<td>&quot;The performing arts are an important part of our culture that should be emphasized at every level of education. It does not make sense to build a performance space that has adequate room for performers but not for an audience. The audiences who would typically come to this space for student performances need many more seats than the current proposed design allows. It is worth the incremental cost now to make this space fully usable, as we will get much more use out of it for 50 years.&quot;</td>
</tr>
<tr>
<td>Laura Koh</td>
<td>Concord, MA</td>
<td>2021-03-27</td>
<td>&quot;The current auditorium space at CMS is insufficient. To reduce it further is crazy. Our kids need space to perform and practice and we need room to support them from the audience.&quot;</td>
</tr>
<tr>
<td>Hugh McCrory</td>
<td>Concord, MA</td>
<td>2021-03-27</td>
<td>&quot;Musical Theatre is a LEARNING EXPERIENCE .... Please do not reduce that opportunity for many students each and every year.&quot;</td>
</tr>
<tr>
<td>Susan Kalled</td>
<td>concord, MA</td>
<td>2021-03-27</td>
<td>&quot;Don't make the mistake that already occurred with the new HS auditorium, which has fewer seats than the old HS, even though a promised higher capacity auditorium was used as a selling point, for school functions as well as increased space for town hall meetings. The new HS was built with broken promises that impacted the arts. It is time to reverse the lack of concern and commitment to the arts. The size of the auditorium should be increased, NOT decreased. Don't let us down AGAIN!&quot;</td>
</tr>
<tr>
<td>Zhihan Xu</td>
<td>Concord, MA</td>
<td>2021-03-28</td>
<td>&quot;Performing Arts play an important role in the growth of students and provide them with the opportunity to express themselves.&quot;</td>
</tr>
<tr>
<td>Rudd Coffey</td>
<td>Concord, MA</td>
<td>2021-03-28</td>
<td>&quot;We need a full sized auditorium, more music classroom space, and two gyms! Please pause the process so we can get the building designed right.&quot;</td>
</tr>
<tr>
<td>Ha Richmond</td>
<td>Concord, MA</td>
<td>2021-03-28</td>
<td>&quot;I recall concerts and meetings at CMS with parents and families spilling out of the auditorium, blocking the entrance and aisles, so I am disappointed to hear that the existing plan reduces capacity. Please reconsider and affirm our community's commitment to the performing arts.&quot;</td>
</tr>
<tr>
<td>K P</td>
<td>Concord, MA</td>
<td>2021-03-29</td>
<td>&quot;When I was at CMS, the performing arts part of the school was so important. Not only are the music departments highly valued, but also the auditorium is vital to showing and performing what has been prepared in the classrooms. At Sanborn in previous years, the auditorium would be packed when everyone in the school was there. If we take away seats, it will be impossible to have all of Sanborn and Peabody fit into the auditorium. Performing arts needs to be incorporated into the new school design.&quot;</td>
</tr>
<tr>
<td>Name</td>
<td>Location</td>
<td>Date</td>
<td>Comment</td>
</tr>
<tr>
<td>-------------------</td>
<td>-----------------</td>
<td>------------</td>
<td>---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Najia Lloyd</td>
<td>Concord, MA</td>
<td>2021-03-29</td>
<td>&quot;Middle scholars in performing deserve an auditorium that they can actually use, not something they can “make work”.&quot;</td>
</tr>
<tr>
<td>Joseph Valle-Hoag</td>
<td>New York, NY</td>
<td>2021-03-29</td>
<td>&quot;I am a former CMS student and I currently work as a professional musician. Even during the pandemic I was able to support myself with the skill taught to me by my Mr. Riv in his first two years teaching at CMS. My career goals are just as valid as students who wish to go into business or STEM fields, and the current plans for the new building send the opposite message. During the pandemic, the world turned to artists such as myself to entertain then endlessly. I performed more this year than any other year because of people like you reading this who needed my skills during last year. You cannot listen to Spotify, attend a concert, watch a movie with a soundtrack, or even tune into a live-streamed show, say you support the artist and their work, and then approve a building plan which would prevent your institution from teaching students the skills needed to provide the services you consume. I urge you to reconsider the size of your auditorium and the amount of space you're allocating to music students.&quot;</td>
</tr>
<tr>
<td>Leslie Flinn</td>
<td>Concord, MA</td>
<td>2021-03-29</td>
<td>&quot;We need to build community in the Concord schools, now more than ever. Our music programs are important conduits to community for many kids, including mine.&quot;</td>
</tr>
<tr>
<td>Evan Sibley</td>
<td>New York, NY</td>
<td>2021-03-29</td>
<td>&quot;As a former CMS student who is now a working actor in NYC I know how important arts education is.&quot;</td>
</tr>
<tr>
<td>Abraham Fisher</td>
<td>Concord, MA</td>
<td>2021-03-29</td>
<td>&quot;The arts are an incredibly important part of the middle school experience. While no design is perfect, skimping on the arts is a poor choice.&quot;</td>
</tr>
<tr>
<td>Sam Waddoups</td>
<td>Andover, MA</td>
<td>2021-03-29</td>
<td>&quot;I am a CMS alum and the performing arts were the highlight of my time there! We need enough seats and classrooms to help all students learn and enjoy music, theater, and other performing arts in middle school. My appreciation for music began here and it deserves top priority in the new school!&quot;</td>
</tr>
<tr>
<td>Ryan Hebert</td>
<td>concord, MA</td>
<td>2021-03-30</td>
<td>&quot;As a former CMS student, if it wasn't for the musicals, band, and chorus and their respective spaces, I don't know if I would be where I am today. As a working professional in Chicago, I'd be lost without my beginnings at CMS. These artistic disciplines each deserve their own space and it goes without saying that even in the Sanborn auditorium, those shows sold out, all the time. I cannot imagine attempting to foster the same arts atmosphere with a cut in auditorium space. With the high school theatre program in such a great place with fantastic leadership, it all starts from the bottom up. Invest in the arts and allow&quot;</td>
</tr>
<tr>
<td>Ryan Hebert</td>
<td>concord, MA</td>
<td>2021-03-30</td>
<td>&quot;As a former CMS student, if it wasn't for the musicals, band, and chorus and their respective spaces, I don't know if I would be where I am today. As a working professional in Chicago, I'd be lost without my beginnings at CMS. These artistic disciplines each deserve their own space and it goes without saying that even in the Sanborn auditorium, those shows sold out, all the time. I cannot imagine attempting to foster the same arts atmosphere with a cut in auditorium space. With the high school theatre program in&quot;</td>
</tr>
<tr>
<td>Name</td>
<td>Location</td>
<td>Date</td>
<td>Comment</td>
</tr>
<tr>
<td>------</td>
<td>----------</td>
<td>------</td>
<td>---------</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>such a great place with fantastic leadership, it all starts from the bottom up. Invest in the arts and allow students the opportunity to explore their creative ambitions just as any student can in the many well-funded sports programs in Concord/Carlisle.&quot;</td>
</tr>
</tbody>
</table>
From: Patricia Kent <patricia.kent@comcast.net>
Date: April 1, 2021 at 4:00:52 PM EDT
To: "scrane@concordma.gov" <scrane@concordma.gov>, "mjohnso@concordma.gov" <mjohnso@concordma.gov>, "tackerman@concordma.gov" <tackerman@concordma.gov>, "jhotchkiss@concordma.gov" <jhotchkiss@concordma.gov>, "sbates@concordma.gov" <sbates@concordma.gov>, "lescobedo@concordma.gov" <lescobedo@concordma.gov>
Cc: Ellen Quackenbush <Equackenbush206@gmail.com>, Tanya Hellman <tanyahellman@comcast.net>, "Renee W. Senes" <rsenes@gmail.com>, Cosette Dunn <cocodunn131@comcast.net>, "Anderson, Janet" <janders31@comcast.net>, "Baryiames, Beth" <bbaryiames@gmail.com>, "Brennan, Bobbie" <bobbiebrennan@mac.com>, "Clayton, Helene" <helenclayton@comcast.net>, "Cole, Karen" <karenlouisecole@gmail.com>, "Crowley, Nancy" <nmcrowley1@yahoo.com>, "Duncan, Lucinda" <lucindaduncan44@gmail.com>, "Eppling, Ann" <anneppling@gmail.com>, "Fleming, Pat" <patfleming1@comcast.net>, "Foster, Laurie" <lfoster3701@gmail.com>, "Furth, Eileen" <eileenfurth@yahoo.com>, "Garvey, Ellie" <elliegarvey1216@gmail.com>, "Green, Faxon" <faxon@faxongreen.com>, "Greene, Claire" <cgreene21@comcast.net>, "Greenberg, Ann" <ann_greenberg@hotmail.com>, "Haber, Sabrina" <robsabrina@gmail.com>, "Hempel, Carlene" <carlenehempel@hotmail.com>, "Keane, Linda" <lmkeane85@gmail.com>, "Kehoe, Dorrie" <dorriekehoe@comcast.net>, "Kerr, Nancy" <nancy.kerr@gmail.com>, "Kobos, Kathy" <kkhobos@aol.com>, "Krohlow, Faith" <fkrohlow@gmail.com>, "Kundert, Beth" <lrk@alumni.brown.edu>, "Langan, Caroline" <carolinelangan@comcast.net>, "LeClaire, Elizabeth" <lizleclair@ymail.com>, "Lehmann, Alice" <alicerrn1@comcast.net>, "Lekorenos, Christen" <elekorenos@yahoo.com>, "MacDonald, Terry" <theresa876@aol.com>, "Magee, Barbara" <barbaracmagee@gmail.com>, "McCloy, Carolin" <cmccloy8187@gmail.com>, "Menger, Sydney" <smenger@comcast.net>, "Miller, Dorcas" <dorcas@tiac.net>, "Mills, Laura" <aurakmills@hotmail.com>, "Morse, Barbara" <bamorsefaep@comcast.net>, "Mulder, Susan" <suecmuller@gmail.com>, "Owen, Martha" <m.owen@cmowen.us>, "Prewitt, April" <april.prewitt@gmail.com>, "Robitaille, Jill" <jb.robitaille190@gmail.com>, "Saalfeld, Melissa" <mjc.saalfield@gmail.com>, "Satterthwaite, Bill" <billsatt@icloud.com>, "Satterthwaite, Sallie" <salliesatt@comcast.net>, "Sillari, Olivia" <ofochi@aol.com>, "Swaim, Betsy" <betsyväim@icloud.com>, "Toussaint, Lou" <mloutoussaint@gmail.com>, "Valentine, Noelle" <noelle_valentine@hotmail.com>, "Venne, Kathy" <kfvenne@gmail.com>, "Viskin, Sue" <susan.viskin@gmail.com>, "Ward, Janice" <jward@acanthi.com>, "Zuffante, Nancy" <nancy.zuffante@gmail.com>, "cynthiapatzkz@egmail.com" <cynthiapatzkatz@gmail.com>, "sffontaine20@icloud.com" <sffontaine20@icloud.com>, "lbitman57@gmail.com" <lbitman57@gmail.com>, "ginger.r.lang@gmail.com" <ginger.r.lang@gmail.com>
Subject: WCGT wants a place at the "Safety at JP" table

Dear Town Manager and Select Board of Concord:

We are writing on behalf of the West Concord Green Thumbs, Inc (WCGT) organization regarding the importance of safety at Junction Park with regards to the bikes and skateboards whizzing through this public park. Although we all welcome new visitors to our village, this safety issue at Junction Park will only get worse once the BFRT bridge is completed over route 2 next year and there is an increase in use of the trail. Our hope is that the town comes up with an appropriate plan, including representation from our group to solve this problem.
As you are aware WCGT is a wonderful all-volunteer group of about 57 local gardeners. We are responsible for the 46 hanging baskets lining Main Street and Commonwealth Ave in the village and five public gardens in West Concord (attachment of a map of our gardens). During the spring, summer, and fall WCGT members spend a lot of time tending to the gardens. At least two WCGT members, 2 to 3 days a week and for 1 to 2 hours at a time are planting, weeding, and watering at Junction Park. This translates into 6 to 12 hours every week, whereby one of us is present caring for the plants and flowers. Because of that, we do see what is happening at the park. People do not dismount their bikes in passing through JP from either the north end after crossing the Main Street at the traffic lights or in the other direction after crossing the bike path behind the Club Car Café going into the park.

We are appreciative of all the work you do for our town. We are aware that Safety at Junction Park has been recently discussed at the Select Board meeting and the Transportation Advisory Board. We also know that you are working on a short and long term plan moving forward. We are asking that members of our WCGT group be a part of this plan because of our knowledge and understanding of what happens in the park and our love for Junction Park.

Sincerely,
WCGT Board (Patricia Kent, Ellen Quackenbush, Tanya Hellman, Renee Senes, and Cosette Dunn)
Dear Members of the Select Board:

During your March 15 meeting, some of you opined that the Nashoba Regional Greenway agenda item had nothing to do with earlier requests to discuss resurfacing the Reformatory Branch Trail. Some of you criticized me, and to a lesser extent others, for raising concerns to this effect.

Below is the video of the Transportation Advisory Committee's October 28, 2020 meeting, to which I referred during public comments.

I quote a two minute segment, which took place within a discussion of establishing the TAC's goals. The group Mr. Posner is referring to presumably is the former MAPC Landline group, now Nashoba Regional Greenway (as was disclosed during your discussion.) I hope this exchange clarifies the connection between signage matters and larger goals of connecting and potentially resurfacing trails.

https://www.youtube.com/watch?v=9klubh9XRGY&list=PL1TTzrWEKOOnx5oOBJkESqJOZc1gBtx42&index=7

Minute 1:15:13

**Marcia Rasmussen**: "Another factor that is transportation oriented but may be to a lesser extent is: How do you connect neighborhoods and destinations to the Bruce Freeman Rail Trail, to the Center of Town, to the Reformatory Branch Trail? How do we make it possible for people to easily access these places rather than at the roads or intersections? So I think we need to talk through our potential networks of trails, where we have trails, and how do we connect them? And I don't know if that's this group or another group that you want to task with that kind of thing, but those are two areas that help inform the conversation about transportation."

(Note: the second area Marcia is referring to is something she has mentioned before this quote with regards to helping individuals connect to trains etc.)

Minute 1:16:23

**Phil Posner**: "Just kind of following up on Marcia’s comment, there is a group that has been formed by the MAPC to explore inter-community bicycle networks. That group has met several times, and it's gonna continue to meet. I can send you some information about what their conversations have been about, Marcia; but at least one of the conversations has to do with, aside from identifying the routes and making suggestions for the improvements of the infrastructure itself, also creating kind of uniform signage and providing people with information that's easily accessible as to where these routes actually are. So this is a network that is in the sort of north and west of Boston, extending from Lexington out as far west as Ayer and Harvard."

(ends at 1:17: 28)
What I keep asking you to see is: So far the Reformatory Branch Trail has been brought to your attention either with false information (as in the case of the BFRTAC letter) or with incomplete information (as in the NRG case.) The NRG matter was, in addition, inserted into your agenda late, by the Town Manager (per Ms. Escobedo's note to me.) The documentation presented to you was incomplete and the public could see it only Monday afternoon, with no time to conduct its own research. In both cases, the *push* is from outside groups which happen to have participants who live in Concord.

Some of you keep saying "public input will be taken when the RBT is discussed."

That is a given for any project.

The point is: Should the RBT be an issue *in the first place*? Especially when some people are trying to make it an issue by offering you misleading or incomplete information?

We support bicycling and safety for all. The discussion should be *what* are safe options for cyclists and pedestrians in Concord? *What* may be good roads for bikes in Concord? Not: "what to do with the Reformatory Branch Trail," which is fine as it is, and multi purpose.

If I belonged to a regional private group which advocated turning unused schools into homeless shelters (certainly a worthy cause,) would you immediately consider establishing a committee to discuss whether our X unused school should become a homeless shelter, just because it happened to be one that the group was targeting? Would you immediately agree with our Town Manager if he also happened to think the X school would be a good homeless shelter?

Wouldn't you instead discuss whether any of our schools should be a homeless shelter, or what structures we have may be more suitable to a homeless shelter - and invite public input on those questions?

[Now that I think about it, we perhaps should discuss a homeless shelter in Concord.]

I hope you will post this letter even though I am submitting it Monday morning.

Thank you and best wishes,

Tanya B. Gailus