

March 16, 2020

Presented by:
Edward A. Bouquillon PhD,
Superintendent

Robert J. Gerardi, Jr. PhD
Director of Finance



Concord Finance Committee Public Hearing

Article 24: Minuteman Regional Technical High School District Budget

FY21 BUDGET PROPOSAL

“Managing Our Success”



A REVOLUTION IN LEARNING

Managing Our Success

Revolution In Learning: Inspirational Facility For Careers of Tomorrow

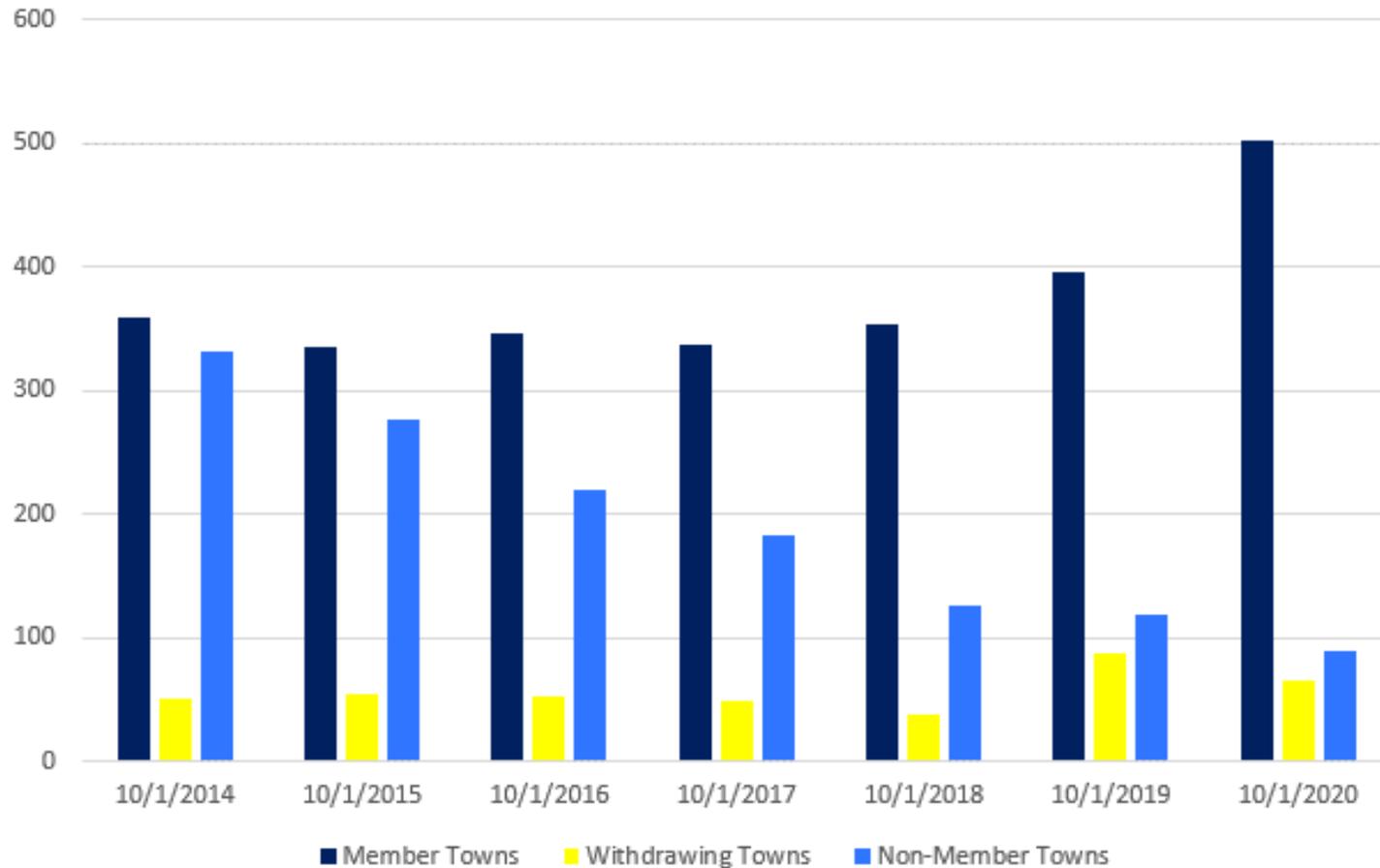


Fulfilled Expectations

- After a five-year effort beginning in 2010, Minuteman Members voted for a **new regional agreement** in 2016.
- State approved **capital fee** on non-district towns.
- New building is 1 year ahead of schedule and on budget.
- **Increased enrollment** from member towns resulting in:
 - NO OUT OF DISTRICT FRESHMEN this fall
 - Enrollment beyond the Design Capacity of 628 (658 projected)
 - A Waiting list for member and non-member students

Overall Enrollment

Staffing decreased by 19.5 FTE from FY15 to FY18 due to declining enrollments. FY19 and FY20 start an increasing enrollment trend.



*10/1/19 does not include Belmont as a member district for reimbursement calculations

FY21 Budget

FY21 Budget – Excluding School Project

Debt Service

\$20,931,014

Increase of 6.46% over FY20 Budget

Building Project – Debt Service

\$4,571,932

FY21 Budget: Major Increases & Drivers

1450 District Technology: \$120,428

3300 Transportation: \$149,246

3510 Athletic Services: \$68,368

5200/5250 Health Ins (8%): \$441,379

8100 Debt Prior Bonds: \$1,062,769

8600 Debt New Bond (3rd): \$414,783

Salary COLA Increase (in negotiation)

Belmont Departure: \$103,483 est.

Concord FY21 Preliminary Assessment

Minimum Required Contribution	\$ 439,458
Operating Assessment	\$ 394,613
Transportation Assessment	\$ 32,573
Debt & Capital Assessment	<u>\$ 39,349</u>
Sub-Total	\$ 905,993
Building Project – Debt Service*	<u>\$ 307,880</u>
Total Assessment	<u><u>\$ 1,213,873</u></u>

**** Debt Service excluded from Prop 2 1/2 limitation***

Concord FY21 Assessment Change

Total Assessment - \$1,213,873

Assessment Increase – \$140,505

Analysis of Assessment Change:

• Increase Minimum Required Cont.	\$ 47,493
• Increase Operating Assessment	\$ 44,758
• Increase Transportation	\$ 1,040
• Decrease Dept Capital	\$ (6,388)
• Decrease School Choice	\$ (5,000)
• Increase – Building Project Debt	<u>\$ 58,602</u>
TOTAL – Assessment Change	<u><u>\$ 140,505</u></u>

FULL ENROLLMENT IS HERE

PREVIOUSLY

LOW Member Enrollment

Full Access to All Programs

TOO MANY Non-members

30-40% Non-member Enrollment

Non-Members Escape Capital

NEW NORMAL

FULL Member Enrollment

Waiting Lists for Members.

“0” Non-member Freshmen

“0” Non-members by FY24

Capital Fee 4 years ONLY

Historical Enrollment

	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	*	FY20	***	FY21
TOWN	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018		2019		2020
Acton	33	28	23	31	30	21	26	30	33	35	35	32		36		62
Arlington	150	135	131	115	139	139	165	152	120	121	115	119		142		187
Bolton	11	11	7	10	10	10	11	10	9	11	11	11		13		15
Concord	20	24	26	22	18	10	7	16	17	21	18	25		25		29
Dover	1	0	1	1	2	2	1	3	2	1	1	0		3		5
Lancaster	29	26	27	23	19	22	27	32	39	38	47	47		54		59
Lexington	67	81	79	89	68	65	52	42	52	55	52	52		62		74
Needham	18	19	17	26	34	27	35	24	25	21	20	21		24		31
Stow	40	25	25	29	23	26	22	19	13	16	16	19		36		40
Belmont	31	33	38	41	41	34	31	31	26	28	22	28		44**		34
Boxborough	12	13	14	16	8	6	5	5	7	4	6	6		6		3
Carlisle	7	8	8	5	7	9	12	8	5	4	2	2		3		3
Lincoln	4	2	3	4	4	4	6	6	11	8	11	10		8		8
Sudbury	11	13	10	18	11	18	22	25	25	22	19	11		14		7
Wayland	18	18	19	12	13	12	11	4	2	7	8	7		10		9
Weston	3	2	2	3	3	4	4	3	5	7	3	1		3		2
Total Member Towns	455	438	430	445	430	409	437	410	391	347	337	354		395		502
Withdrawing Towns										52	49	37		88		66
Non-Member Towns	245	260	250	309	355	340	356	332	277	219	182	125		119		90
TOTAL	700	698	680	754	785	749	793	742	668	618	568	516		602		658

*Occupancy of new school facility

**Not included in FY21 Reimbursement Calculations

***Projected Enrollment based CURRENT APPLICATIONS OF 230 8th Graders(175 In-district freshmen)

In-district until FY17

In-district FY18-FY20

In-district FY21 and Going Forward



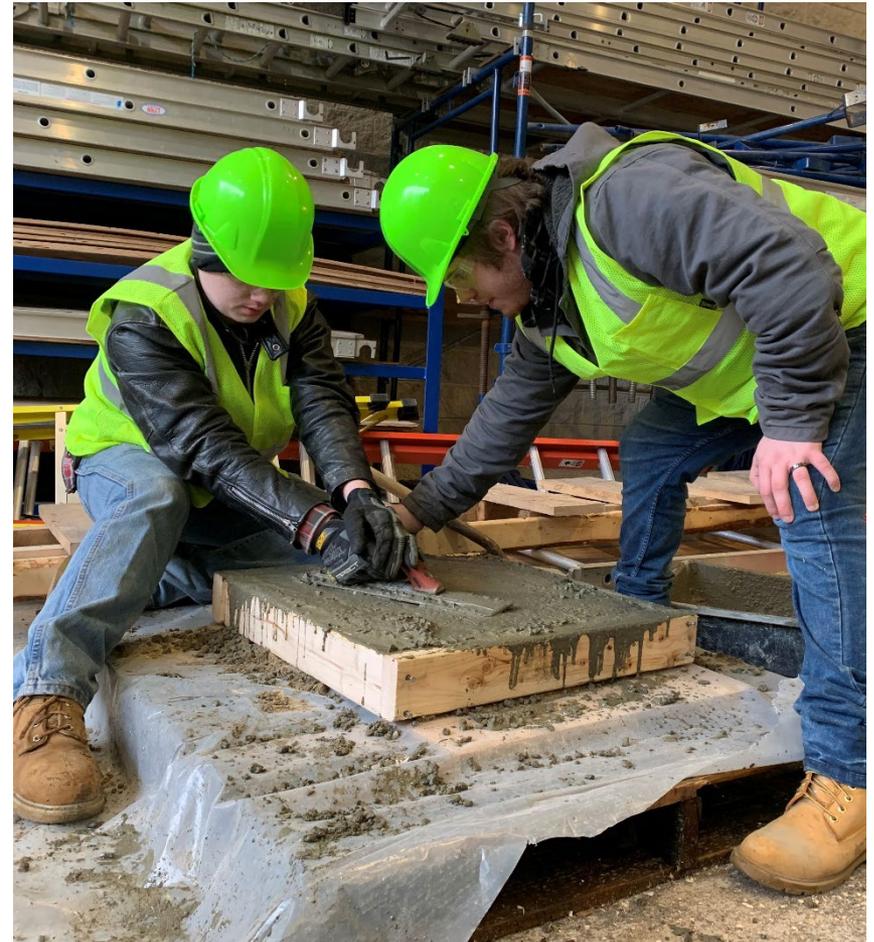
Admissions Update: 9 Applications

8 Offered Admission:

6 Committed to Enroll

2 Await Commitment

1 App Awaiting Interview



Budget History

FISCAL YEAR	BUDGET			DIFFERENCE			%	
	Operating	Capital	Total	Operating	Capital	Total	Operating	Capital
2021	\$20,255,561	\$5,247,385	\$25,502,946	\$1,306,564	\$1,427,552	\$2,734,116	6.90%	37.37%
2020	\$18,948,997	\$3,819,833	\$22,768,830	\$835,380	\$773,310	\$1,608,690	4.61%	25.38%
2019*	\$18,113,617	\$3,046,523	\$21,160,140	\$542,311	\$1,618,350	\$2,160,661	3.09%	113.32%
2018	\$17,571,306	\$1,428,173	\$18,999,479	(\$882,518)	\$153,900	(\$728,618)	-4.78%	12.08%
2017	\$18,453,824	\$1,274,273	\$19,728,097	(\$1,266,124)	\$163,218	(\$1,102,906)	-6.42%	-6.42%
2016**	\$19,719,948	\$1,111,055	\$20,831,003	\$1,089,345	\$96,593	\$1,185,938	5.85%	5.85%
2015**	\$18,630,603	\$1,014,462	\$19,645,065	\$1,427,986	(\$330,019)	\$1,097,967	8.30%	8.30%
2014**	\$17,202,617	\$1,344,481	\$18,547,098	\$826,181	\$469,204	\$1,295,385	5.04%	53.61%

Challenges Now and Ahead

- The withdrawal of towns from the district means higher costs from in-district towns to pay for the new building and overall district expenses.
- Little to no out-of-district enrollment means reduced or non-existent capital fees from those communities.
- High enrollment creates waiting lists and more barriers for students desiring career technical education who live both in- and out-of-district.

FY21 Revenue Plan

FY21 Estimated Revenue Plan - Version 2.2 February 4, 2020				
	FY20	FY21	Difference	% Chg.
Operating Budget	18,948,997	20,255,561	1,306,564	6.90%
Capital Equipment/Leases	711,333	675,453	(35,880)	-5.04%
Sub-Total	19,660,330	20,931,014	1,270,684	6.46%
Building Project - Debt Service (1)	3,108,500	4,571,932	1,463,432	47.08%
Non-Assessment Revenue:				
CH. 70 Aid	2,092,403	2,095,633	3,230	0.15%
CH. 71 Reg. Trans. Reimb.	832,392	977,179	144,787	17.39%
Prior Year Tuition	3,047,131	3,048,695	1,564	0.05%
Current Year Tuition	400,000	600,000	200,000	50.00%
Certified E & D	540,000	540,000	-	0.00%
Nonresident Capital Fee		904,023	904,023	0.00%
Total Non-Assessment Revenue	6,911,926	8,165,530	1,253,604	18.14%
Required Member Town Assessments	15,856,904	17,337,416	1,480,512	9.34%
Assessment Allocation by Category:				
Minimum Required Contribution	5,219,175	6,301,553	1,082,378	20.74%
Transportation Budget	561,777	509,236	(52,541)	-9.35%
ESCO Lease Assessment (2)	506,333	520,453	14,120	2.79%
Capital Equipment/Leases	205,000	155,000	(50,000)	-24.39%
Assessments over Minimum Contribution	6,256,119	6,183,265	(72,854)	-1.16%
Building Project - Debt Assessment	3,108,500	3,667,909	559,409	18.00%
Total Assessments (3)	15,856,904	17,337,416	1,480,512	9.34%



Discussion

FY21 BUDGET PROPOSAL

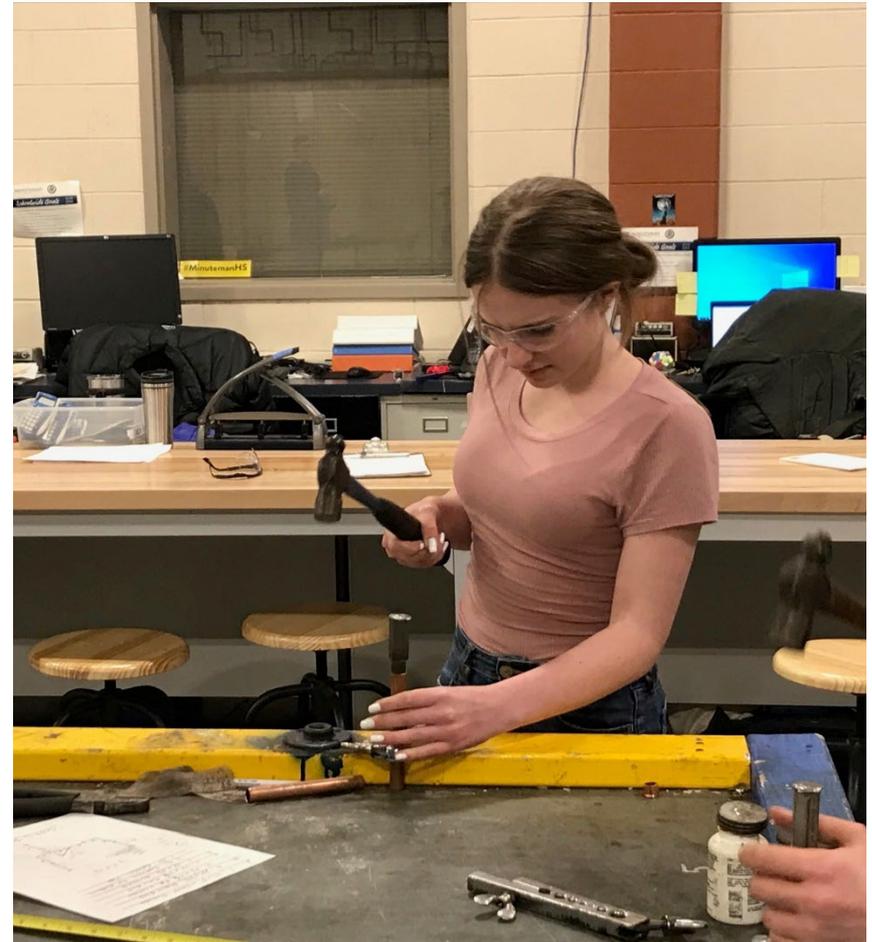
CONCORD FINANCE COMMITTEE PUBLIC HEARING

ARTICLE 24:
MINUTEMAN REGIONAL TECHNICAL HIGH
SCHOOL DISTRICT BUDGET

School Wide Goals 2020-2021

Deepen the Minuteman Academy Model using professional learning communities to:

1. Promote teacher leadership.
2. Provide a healthy, safe, supportive campus and culture.
3. Gather, share, and analyze data to improve student outcomes.
4. Using technology to enhance learning.
5. Integrate academic and CVTE curriculum maps.
6. Implement robust project-based learning within and between pathways.
7. Increase integration of literacy and math skills across all areas.



Class of 2019 Achievements

- 63% of Students Entered College
- 33% of Students Entered Career
- 3% of Students Entered Adv. Technical Training
- 100% Certification Rates In:
 - Early Education
 - Environmental Technology
 - Biotechnology
 - Horticulture
 - Health Assisting
- Career Placements In:
 - IBEW Local 103
 - Habitat for Humanity
 - Driscoll Electric
 - Dan-Cel Plumbing & Heating
 - MIT Lincoln Lab
 - Total Green Solutions
- Colleges/Universities Include:
 - Carnegie Mellon
 - Boston University
 - Worcester Poly. Tech.
 - Norwich University
 - Gordon College
 - University of Mass.