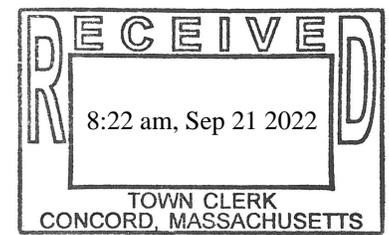


**Town of Concord  
Select Board  
Minutes  
July 25, 2022**



Pursuant to a notice duly filed with the Town Clerk, the Concord Select Board convened in a meeting in the Second Floor Meeting Room and via Zoom on July 25, 2022 at 6:30pm.

Present were Matthew Johnson; Chair, Terri Ackerman; Clerk; Henry Dane, Linda Escobedo, and Mary Hartman. Also present was Kerry Lafleur, Town Manager.

**Call to Order**

Chair Johnson called the meeting to order at 6:30 p.m.

**Consent Agenda**

- Town Accountant Warrant: July 21, 2022
- Minutes: December 16, 2021; January 8, 2022; February 28, 2022; June 27, 2022; June 30, 2022
- One Day Special Liquor License Applications
  - Verrill Farm/Anniversary Party, 11 Wheeler Road, on August 6, 2022, from 4:00-8:00pm, Wine & Malt Beverages Only
  - Verrill Farm/Company Outing, 11 Wheeler Road, on September 22, 2022, from 4:00-6:00pm, Wine & Malt Beverages Only
  - Saltbox Farm/Farm Dinner, 40 Westford Road, on August 19, 2022, from 5:30-8:30pm, Wine & Malt Beverages Only
- Tour Guide License
  - Joseph Palumbo
- Article 47-Reformatory Branch Trail Letter

Ms. Escobedo asked to discuss the Article 47-Reformatory Branch Trail Letter, specifically who the letter was addressed to. The Board discussed the drafting of the letter, and its intent, and decided to take up the item at a future meeting.

Upon a motion duly made and seconded, it was UNANIMOUSLY **VOTED:** to approve the consent agenda with the exception of the Article 47-Reformatory Branch Trail Letter

**Town Manager's Report**

Ms. Lafleur reviewed the Town Manager's reports included as part of the Select Board meeting packet. Ms. Lafleur informed the Board that a large, six alarm fire had taken place the day before, and that firefighters and apparatus had responded from 18 different communities. Ms. Lafleur also stated that Town dispatchers had been lauded from several of the responding communities.

Ms. Hartman asked if the Town was offering any assistance to the residents who were displaced by the fire. Ms. Lafleur stated that the families were currently being assisted by the Red Cross, but that she had spoken with the Fire Chief and asked that he relay any additional assistance needed to the Town. Ms. Ackerman asked if the cause of the fire was yet known, and Ms. Lafleur stated that the cause had not yet been determined.

Ms. Ackerman also asked about an Emerson Hospital contract, and Ms. Lafleur stated that she

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would investigate that item more. Ms. Escobedo asked about recommended positions from the Personnel Board and asked how the Environmental Services Coordinator and the Environmental Inspector position related and in which department they would reside. Ms. Lafleur explained that the Environmental Services Coordinator position would be working in Public Works and was a realignment of duties from multiple positions into one position. Ms. Lafleur added that the Environmental Inspector position would work in the Health Division and was advertised in lieu of the Assistant Director position based on the workload and needs of the department. Ms. Hartman requested an update on the Trolley Pilot at the next meeting of the Select Board and asked for an update on the Gerow project. Ms. Lafleur explained that Gail Dowd and Ryan Orr were working on completing the project and had run into issues of cost overruns. Ms. Lafleur added that the Town was working to complete the project by the end of August.

**Chair's Report**

Chair Johnson stated that the State Legislature had passed H.5060 called An Act Driving Clean Energy and Offshore Wind, which would allow the 10 communities that had passed Fossil Free infrastructure initiatives to apply for, and hopefully receive, the ability to implement the directive. He added that there were some caveats including that the Town must achieve it's 10% affordable housing target. Chair Johnson also stated that members of the public had suggested that a Special Town Meeting focused on additional funding for the Middle School Building Project may be necessary. Chair Johnson stated that he had worked with the Town Moderator about how a Special Town Meeting may be conducted and stated that a possible date could possibly be December 15, 2022, if necessary. He added that the reason he discussed this with the Town Manager and Town Moderator, was to determine if another election would be necessary following a Special Town Meeting. The Board and Chair Johnson further discussed the potential of a Special Town Meeting and the Middle School Building Project. Chair Johnson also informed the Board and residents that the legislature had extended the authorization allowing for hybrid public meetings until March of 2023.

**Public Hearing: Application for New Liquor License, West Concord  
Tavern LLC d/b/a West Village Tavern, Frank A Santo Manager of  
Record, at 13 Commonwealth Avenue**

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to open the public hearing for an Application for a New Liquor License, West Concord Tavern LLC d/b/a West Village Tavern, Frank A Santo Manager of Record, at 13 Commonwealth Avenue

Frank Santo, the proposed manager of record for West Concord Tavern LLC, presented to the Board and reviewed the application. Mr. Santo explained that he had worked in the restaurant industry for over 30 years and was looking forward to opening a restaurant in the former 99 Restaurant space. He explained that he hoped to open the restaurant in the beginning or middle of September.

Mr. Dane asked if the group needed any site plan approval, and Chair Johnson stated that he did not believe the applicants would need site plan approval as the use of the building was not changing. Mr. Dane suggested the applicant review the ownership percentages outlined in their application, noting that the percentages were inconsistent throughout the application. Mr. Santo

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stated that he and his group would review any errors and correct them prior to it being sent to the Alcoholic Beverages Control Commission. Ms. Ackerman also asked what type of food and drink would be served and if live entertainment was intended to be a part of the new restaurant. Mr. Santo stated that they would be serving traditional American tavern cuisine, and that they were not proposing live entertainment.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to close the public hearing.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to approve the application for a new liquor license, West Concord Tavern LLC d/b/a West Village Tavern, located at 13 Commonwealth Avenue contingent upon the successful completion of a Section 304 fire inspection.

**Public Hearing: Application for Transfer of Liquor License, Pledge of Inventory, and Pledge of License from JMMS Liquors, Inc. located at 18 Walden Street to Ranuak Enterprise, Inc. DBA Walden Liquors**

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to Move to open the public hearing for a transfer of liquor license, pledge of inventory, pledge of license from JMMS Liquors, Inc. located at 18 Walden Street to Ranuak Enterprise, Inc. DBA Walden Liquors

Attorney Andrew Upton presented the application from Ranuak Enterprise, Inc. DBA Walden Liquors. Mr. Upton explained Mr. Singh's (the proposed manager of record/owner) experience working in retail establishments as well as having been employed as a manager at a bank. Mr. Singh informed the Board that he was excited to have the opportunity to own a business in Town and believed the experience would be mutually beneficial for Concord and his family. The Board discussed the previous application for transfer of the license for JMMS Liquors, Inc. and Attorney Upton noted that it was not uncommon for business deals to fall through prior to the transfer being approved by the State.

Mr. Dane noted that the purchase and sale agreement did not note the purchase of the inventory, and his belief that the applicant should include substantiation for the funds needed to purchase the inventory. Mr. Dane also noted two errors on the promissory note and encouraged Attorney Upton and Mr. Singh to revise them.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to close the public hearing.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to approve the transfer of liquor license, pledge of inventory, and pledge of license from JMMS Liquors, Inc. located at 18 Walden Street to Ranuak Enterprise, Inc. DBA Walden Liquors

**Vote to Approve Election Officer Reappointments**

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to approve the election officer appointments noted in the Select Board meeting

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packet.

**Vote to Sign Election Warrants: State Primary and Special Election**

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to approve the State Primary and Special Election Warrants

**Vote on Special Town Meeting Calendar**

Alan Cathcart, Concord Public Works Director, explained to the Board that he was proposing to delay the vote related to a Special Town Meeting. Mr. Cathcart informed the Board that the Special Town Meeting was originally scheduled to be called to vote on funding for water treatment infrastructure at the Nagog Pond reservoir. Mr. Cathcart further stated that the proposed total cost of the facility could reach nearly \$30,000,000. Mr. Cathcart added that he did not believe the Town would have the necessary information to set a Special Town Meeting and that he was waiting to hear from the State regarding additional funds for the project. The Board and Mr. Cathcart further discussed both the cost of the project and potential dates for a future Town Meeting.

**Public Hearing: Grant of Location Petition by Comcast of  
Massachusetts III, Inc. to install new coaxial cable to be over-lashed to  
the existing Comcast network from utility pole #52 Bedford St. to  
utility pole #32 Old Bedford Rd**

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to open the public hearing for a Grant of Location Petition by Comcast of  
Massachusetts III, Inc. to install new coaxial cable to be over-lashed to the existing Comcast  
network from utility pole #52 Bedford St. to utility pole #32 Old Bedford Rd

Gregory Franks, Comcast's Senior Manager for Government and Regulatory Affairs, explained that he would be presenting the six petitions submitted by Comcast. He explained that each of the petitions were quite standard, and were to install new cable, not new street poles, to existing lines. He noted that the petitions, if granted, would provide better Comcast service to Concord residents. Alan Cathcart and Justin Richardson, of Concord Public Works, explained that these petitions were very typical, and supported the granting of each. Mr. Franks gave further details on the specific grant of location petition detailed in the public hearing notice.

Barbara Harrington, of 296 Old Bedford Road, asked how long service would be interrupted for as the work detailed in the petitions was undertaken. Mr. Franks explained that the work would take no more than a day in each case but was likely to only take a few hours.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to close the public hearing.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to approve the grant of location petition by Comcast of Massachusetts III, Inc. to  
install new coaxial cable to be over-lashed to the existing Comcast network from utility pole  
#52 Bedford St. to utility pole #32 Old Bedford Rd

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**Public Hearing: Grant of Location Petition by Comcast of  
Massachusetts III, Inc. to install new coaxial cable to be over-lashed to  
the existing Comcast network from utility pole # 2 Elm Street to utility  
pole # 42 Elm Street**

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to open the public hearing for a Grant of Location Petition by Comcast of  
Massachusetts III, Inc. to install new coaxial cable to be over-lashed to the existing Comcast  
network from utility pole #2 Elm Street to utility pole #42 Elm Street”.

Mr. Franks reviewed the grant of location petition with the Board and requested that it be granted

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to close the public hearing.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to approve the Grant of Location Petition by Comcast of Massachusetts III, Inc. to  
install new coaxial cable to be over-lashed to the existing Comcast network from utility pole #2  
Elm Street to utility pole #42 Elm Street.

**Public Hearing: Grant of Location Petition by Comcast of  
Massachusetts III, Inc. to install new coaxial cable to be over-lashed to  
the existing Comcast network from utility pole # 27 Lexington Road to  
utility pole # 67 Lexington Road**

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to open the public hearing for a Grant of Location Petition by Comcast of  
Massachusetts III, Inc. to install new coaxial cable to be over-lashed to the existing Comcast  
network from utility pole #7 Lexington Road to utility pole #67 Lexington Road.

Mr. Franks reviewed the grant of location petition with the Board and requested that it be granted.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to close the public hearing.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to approve the Grant of Location Petition by Comcast of Massachusetts III, Inc. to  
install new coaxial cable to be over-lashed to the existing Comcast network from utility pole  
#27 Lexington Road to utility pole #67 Lexington Road

**Public Hearing: Grant of Location Petition by Comcast of  
Massachusetts III, Inc. to install new coaxial cable to be over-lashed to  
the existing Comcast network from utility pole # 159 Main Street to  
utility pole # 161 Main Street**

Upon a motion duly made and seconded, it was UNANIMOUSLY

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**VOTED:** to open the public hearing for a Grant of Location Petition by Comcast of Massachusetts III, Inc. to install new coaxial cable to be over-lashed to the existing Comcast network from utility pole # 159 Main Street to utility pole # 161 Main Street

Mr. Franks reviewed the grant of location petition with the Board and requested that it be granted.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to close the public hearing.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to approve the Grant of Location Petition by Comcast of Massachusetts III, Inc. to install new coaxial cable to be over-lashed to the existing Comcast network from utility pole #159 Main Street to utility pole #161 Main Street

**Public Hearing: Grant of Location Petition by Comcast of  
Massachusetts III, Inc. to install new coaxial cable to be over-lashed to  
the existing Comcast network from utility pole # 105 Monument Street  
to utility pole # 122 Monument Street**

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to open the public hearing for a Grant of Location Petition by Comcast of Massachusetts III, Inc. to install new coaxial cable to be over-lashed to the existing Comcast network from utility pole # 105 Monument Street to utility pole # 122 Monument Street

Mr. Franks reviewed the grant of location petition with the Board and requested that it be granted.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to close the public hearing.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to approve the Grant of Location Petition by Comcast of Massachusetts III, Inc. to install new coaxial cable to be over-lashed to the existing Comcast network from utility pole # 105 Monument Street to utility pole # 122 Monument Street

**Public Hearing: Grant of Location Petition by Comcast of  
Massachusetts III, Inc. to install new coaxial cable to be over-lashed to  
the existing Comcast network from utility pole # 19 Old Bedford Road  
to utility pole # 32 Old Bedford Road**

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to open the public hearing for a Grant of Location Petition by Comcast of Massachusetts III, Inc. to install new coaxial cable to be over-lashed to the existing Comcast network from utility pole # 19 Old Bedford Road to utility pole # 32 Old Bedford Road

Mr. Franks reviewed the grant of location petition with the Board and requested that it be granted.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to close the public hearing.

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Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to approve the Grant of Location Petition by Comcast of Massachusetts III, Inc. to install new coaxial cable to be over-lashed to the existing Comcast network from utility pole # 19 Old Bedford Road to utility pole # 32 Old Bedford Road

**Status Update on Christopher Heights Funding Requirements**

Mr. Johnson explained that he was a direct abutter to this site and would be recusing himself from the discussion.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to name Terri Ackerman as Chair Pro Tem, of the Concord Select Board

Lee Smith, of 1836 Main Street and Chair of the Concord Housing Development Corporation, reviewed a memo included as part of the Select Board meeting packet which detailed the need for additional funding to support the development of the Christopher Heights affordable housing project, in the amount of \$1.3 million. Mr. Smith explained that due to increased costs because of supply chain, economic and inflationary factors the developers would need to seek additional funding from the State. Mr. Smith added that the Massachusetts Department of Housing and Community Development (DHCD) informed the developer that to be considered for future funding rounds, they would need additional support from the Town. Mr. Smith also stated that the developer had originally planned to install a small on-site wastewater system but had recently discovered that the Town may be required to allow a connection to the sewer. Mr. Smith presented what he believed were the three options the Town had regarding the wastewater system at Christopher Heights which were:

1. Authorize the connection to Town sewer and allow the Concord Municipal Affordable Housing Trust (CMAHT) to fund the sewer improvement fee and the construction of the sewer main connection
2. Provide funding for a later funding round for a wastewater treatment system. This option would not help the Town secure the 10% SHI as it would require additional time-consuming permitting.
3. Decline to provide additional funding. This would “likely” lead to the termination of the project

Alan Cathcart, Director of Concord Public Works, explained the issue from the perspective of the Sewer system and the Town. He explained that if a request like this, to connect to the Sewer system in this fashion, was granted it would be the first of its kind, and he feared set a dangerous precedent. Mr. Cathcart also seemed skeptical of the timeline and costs presented by Mr. Smith and stated that he had not reviewed their data or information.

The Board discussed the issue at length and sought input from Keith Bergman, Chair of the Concord Municipal Affordable Housing Trust, and Liz Rust, Director of the Regional Housing Services Office. Marcia Rasmussen, Director of Planning and Land Management also explained that the Christopher Heights project was the only project which was underway and would provide a definitive number of Affordable Housing. Ms. Rasmussen advised the Board to review all the options and to consider each of them carefully, while considering what the loss of the units could mean relative to future development of 40B Housing and the Town’s Safe Harbor status. Ms.

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Escobedo also requested that the Select Board receive an updated one-stop pro forma budget. Ms. Hartman requested that the Board receive information regarding the oversight of funds held by the Concord Municipal Affordable Housing Trust, as it appeared to her that the Select Board would need to approve CMAHT spending.

Ms. Ackerman reviewed the action items of the discussion including:

1. Mr. Smith would ask DHCD how much other communities have contributed to their Affordable Housing Development projects
2. Research would need to be done at the Sewer Department regarding sewage pipe and whether the system could handle the increased flow and what it may cost to upgrade it
3. The developers' engineers put together estimates of costs for both systems
4. Receipt of up to date one-stop pro forma
5. Clarification on whether the Select Board must vote to release funds from CMAHT
6. Why did cost of project increase from \$17 million to \$28 million

Dorrie Kehoe, of 51 MacArthur Road, stated that she was a supporter of Affordable Housing, but was distressed by the fact that the Grantham Corporation (the developer) had already received funds from the Town and had signed an agreement stating that they would not seek additional Town funding. Ms. Kehoe also expressed her concerns about providing Town funds to a for-profit corporation.

Pamela Dritt, of 13 Concord Greene Unit 4, requested to get more information from the contractor regarding development in surrounding communities. Ms. Dritt also asked if the units would have all-electric utilities with heat pump air conditioning.

Tanya Gailus, of 62 Prescott Road, shared her opinion that the continued requests for additional funding combined with the potential environmental impacts of the developer caused her concern. Ms. Gailus also shared her opinion that the Town and developer abandon the Christopher Heights project and focus on other Affordable Housing opportunities in Town.

Stephan Bader, of 7 River Street, cautioned the Board against abandoning the Christopher Heights project, as it could lead to an unplanned and unwanted 40B development somewhere else in Town. He also discussed other "affordable" units in Concord, which he believed were not truly "affordable".

Mr. Johnson rejoined the meeting at this point as Chair.

**Vote on Letter of Support for a Federal Land Access Program (FLAP)  
Grant**

Erin Stevens, the Town's Public Information and Communications Manager informed the Select Board that the Planning Division would be applying for a \$2.5 million FLAP grant on August 1, 2022. Ms. Stevens explained that the funding would be used for a shuttle project between Lexington, Lincoln, and Concord, primarily for the promotion of tourism. Ms. Hartman shared concerns over the existing Trolley/Shuttle Pilot, and Ms. Stevens stated that the Town's long-range plan, residents, and local businesses support the idea. Ms. Hartman added that she would like to see better signage and advertising on the trolley.

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Ms. Escobedo asked if the Grant required matching funds and Ms. Stevens informed the Board that there was not a match for this grant, it was fully funded, if awarded.

Ms. Ackerman asked Mr. Dane if the 2025 Executive Committee was aware of the grant application and how it could be applied to the 2025 celebrations. Mr. Dane stated that while they were not aware of this grant, that the Committee was looking at all aspects that go into the event, including transportation options.

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to approve the submission of a letter of support for a Federal Land Access Program (FLAP) Grant.

**Committee Nominations**

Laura Payne, of 480 Laws Brook Road, to the West Concord Advisory Committee; Barbara Morse, of 1975 Main Street, to the West Concord Advisory Committee; Ryan Hanley, of 77 Lexington Road, to the Historical Commission-Associate Member

**Committee Appointments**

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to appoint Mark Gailus, of 62 Prescott Road, to the Transportation Advisory Committee for a term to expire April 30, 2025; Lindsay Howard, of 6 Loring Road, to the Library Committee for a term to expire April 30, 2025; Marybeth Barker, of 51 Birch Drive, to the Bruce Freeman Rail Trail Advisory Committee for a term to expire May 31, 2025.

**Select Board Liaison Reports**

Ms. Escobedo reported on:

- The Concord Municipal Affordable Housing Trust—The Trust continues to try meet with other affordable housing groups in Town.
- Zoning Board of Appeals—Another two-family home was approved on Conant Street.

Ms. Hartman reported on:

- Recreation Commission—Met regarding White Pond and to discuss the RFP for their strategic plan, they would also be holding an open house at the Beede Center on August 25, 2022, at 1:00 p.m., and there was a \$350,000 surplus in the Beede Center budget which would be allocated for deferred maintenance items.
- CMLP Commission—Still debating Article 38, and how to form a committee/sub-committee/task force/external consultant to work on that.

Ms. Ackerman reported on:

- Personnel Board and Personnel Study Task Force—She attended a meeting between the two boards and noted that they would be putting on an employee forum at 1:00 p.m. on August 29, 2022 at CMLP. They also discussed the Classification and Compensation Plan which was underway with a consultant
- Transportation Advisory Committee—Would be hosting a table at the sidewalk sale in

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early August, where they'd be conducting a transportation survey.

Mr. Dane reported on:

- 250<sup>th</sup> Executive Committee—there were now 40 members of the various subcommittees, the group had established standardized agendas and meeting minutes for the various subcommittees. He also stated that the Committee was working to include other Boards and Committees in the planning process. Chair Johnson asked if the 250<sup>th</sup> Committee would be submitting a quarterly report to the Select Board, and Mr. Dane stated that they could put together a report.

Chair Johnson reported on:

- DEI Commission—Appointed new co-chairs, Rose Cratsley, and Joshua Lee.
- School Committee—Meeting called to discuss the increase budget estimate for the Middle School Building Project
- Finance Committee—Discussion of Middle School Building Project, and how to deal with apparent budget overruns
- Middle School Building Committee—Will be meeting Thursday 7/28/2022 to review a list of value management items.

Ms. Ackerman asked Ms. Lafleur to set up a training for new Board and Committee members, which had been held by the Town Clerk in the past. Ms. Lafleur stated that she would confirm, but assumed that the training was already scheduled for the fall. Ms. Escobedo asked Mr. Dane if the subcommittees were posting their own meetings, which Mr. Dane confirmed. Mr. Dane also asked for a copy of a comprehensive staff and committee directory. Ms. Hartman asked if the \$2 million Chair Johnson referenced when discussing value management items were construction related costs, and Chair Johnson confirmed that they were.

### **Miscellaneous Correspondence**

Chair Johnson stated that there was a letter from Wilson Kerr included as part of the meeting packet

### **Public Comment**

Tanya Gailus, of 62 Prescott Road, stated that she attended the Arts Subcommittee meeting of the 250<sup>th</sup> Committee, and that she hoped to propose a program for the celebrations that may be relevant. Ms. Gailus also asked if there was going to be a Special Town Meeting in December, and Chair Johnson stated that the discussion that evening was more of a feasibility discussion regarding a possible Special Town Meeting. Ms. Gailus also commented that the intent of Article 47 was to inform anyone who gets involved with the trail in the future and she thanked the Board for showing care and sensitivity regarding the article and the letter.

Karlen Reed, of 83 Whit's End Road, voiced her support for the trolley Pilot program and noted that she had ridden the entire route and that it was enjoyable and recommended other residents take advantage of the program.

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**Adjourn**

Upon a motion duly made and seconded, it was UNANIMOUSLY  
**VOTED:** to adjourn.

**Meeting Materials:** <https://concordma.gov/DocumentCenter/View/37538/Select-Board-Meeting-Packet-July-25-2022>

**Minuteman Media Network Coverage:** <https://youtu.be/lhL9rMFYeNc>