



# CONCORD MUNICIPAL LIGHT PLANT

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**Date:** January 18, 2023  
**To:** Municipal Light Board: Brian Foulds (Chair), Wendy Rovelli, Alice Kaufman, Pamela Hill, Warren Leon  
**From:** David Wood, Director  
**Subject:** Agenda for Virtual Light Board Meeting **January 25, 2023, 7:30 A.M.** (Zoom link on page 2)

7:30 AM 1. **Call to Order**

7:30 AM 2. **Meetings and Minutes** 5 Minutes Chair

February 8, 2023, February 22, 2023, March 8, 2023, March 22, 2023, April 12, 2023, April 26, 2023, May 10, 2023, May 24, 2023, June 14, 2023, June 28, 2023, July 12, 2023, August 9, 2023, September 13, 2023, October 11, 2023, November 8, 2023 & December 13, 2023

February 28, 2023, 6:30PM– Public Forum-Middle School Solar & Storage- Public Hearing Room/Zoom hybrid

7:35AM 3. **Goal – A single residential rate for all customer types** 20 minutes Chair Information  
Background: Throughout the 1900’s Concord Light only sold electricity, using monthly meter reads to fairly bill customers for the amount consumed. Today customers are sending electricity to CMLP, and energy markets are billing CMLP based on when electricity is consumed. In response the Light Board has created many special rates to address customer needs while working within the limitations of CMLP’s billing and metering systems. With the recent implementation of the NSIC billing system and the expected 2024 installation of an advanced metering system those limitations have been addressed. These improved capabilities allow the Light Board to design a rate that fairly collects for all expenses based on the individual customer’s behavior which empowers the customer to invest capital into electrification technology that lowers their bill while lowering light plant expenses.  
Purpose: For the chair to provide an overview of the rate design goals, an example rate, the topics to be discussed by the Light Board over the next few months and to listen to member feedback.

7:55AM 4. **Terminology – Definitions and Vocabulary** 10 minutes Chair Information  
Background: Utility acronyms and industry terminology can be confusing.  
Purpose: To provide the board with standard definitions for commonly used rate design language.

8:05AM 5. **Financial Statement – Data Selection and time frame** 15 minutes Chair Discussion  
Background: Concord Light provides financial statements to the Town of Concord, Department of Public Utilities and prepares other financial summaries throughout the year. To properly design a rate, discussions must use a single complete data set for analysis and discussion.  
Purpose: Select a financial statement and time frame to be used in future analysis.

8:20AM 6. **Categorizing Expenses - Preparation** 20 minutes Chair Discussion  
Background: The Light Plant has many types of expenses, but they can be group based on a few criteria. Is the expense related to distribution, transmission, capacity, or generation? How do we handle fixed contracts for capacity like Watson Energy? Does customer behavior (when and how much) effect the total expense incurred by CMLP?  
Purpose: Give staff guidance on how Light Plant expenses should be organized for the next meeting.

8:40AM 7. **Examples – Residential Customer Types** 20 minutes Chair Discussion  
Background: When designing a rate, the board will want to understand how it affects different customers. So, a small set of customer examples are needed to show how ETS, Solar, EV, low consumers, high consumers, heat pumps and rate assistance customers will be affected by any change.  
Purpose: Select a set of example customers to be used in future analysis.

9:00 AM 8. **Liaison & Public Comments** 5 Minutes Chair

9:05AM 9. **Adjourn**



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